LAS VIRGENES MUNICIPAL WATER DISTRICT
EST. 1958

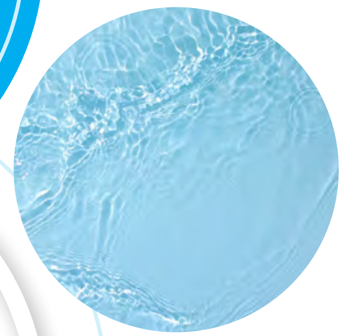
ADOPTED BIENNIAL BUDGET

FISCAL YEAR

2026-27 / 2027-28

OUR VISION

Valuing Every Drop – Bringing Water Full Circle



CONSERVATION DRINK FROM THE SINK IS AN LV WAY OF LIFE

OUR MISSION

Dedicated to Providing High Quality Water Service in a Cost-Effective and Environmentally Sensitive Manner.

OUR VALUES

Integrity
Respect
Commitment
Responsibility
Collaboration
Leadership

OUR COMMITMENTS

- High level of Customer Satisfaction
- Transparency and Community Engagement
- Highly Effective Workforce
- Maximum Reuse and Resource Recovery
- Sound financial Management
- Reliable Water Supply and Service
- Sound planning and appropriate investment
- Innovative and Efficient Operations
- Protection of Public Health and the Environment
- Safe, High Quality Water

Las Virgenes Municipal Water District

Fiscal Years 2026-28

Board of Directors

Randy Levine
Treasurer
Director,
Division 1

Andy Coradeschi
President
Director,
Division 2

Gary Burns
Secretary
Director,
Division 3

Leonard Polan
Director,
Division 4

Jay Lewitt
Vice President
Director,
Division 5

Executive Team

David Pedersen, P.E. - General Manager
Keith Lemieux - Counsel
Joe McDermott, P.E. - Assistant General Manager
Donald Patterson, CPFO CCMT - Assistant General Manager
Eric Schlageter, P.E. - Director, Engineering and Facilities
Darrell Johnson - Director, Water Operations
Brian Richie, CPA - Director, Finance and Technology
Adrienne Burns - Director, External Affairs
Sophia Crocker - Director, Human Resources and Risk Management

Management Team

External Affairs
Ursula Bosson, Customer Service Manager
Mischa Webley, Public Affairs & Communications Manager
Craig Jones, Resource Conservation Manager

Engineering and Facilities
Jim Korkosz, Facilities Operations Manager
Jessica Forte, Principal Engineer

Water Operations
Veronica Hurtado, Water Reclamation Manager
Alex Leu, Water Systems Manager

Finance and Technology
Ivo Nkwenji, Information Systems Manager
Debbie Rosales, Finance Manager

READER'S GUIDE

The budget is intended to address many different audiences, both internally and externally. It serves as a policy document, financial plan, operational guide, and a communication document. It has been formatted to enhance readability and provide users with extractable sections that can stand on their own. The document is intended to reflect the emphasis that Las Virgenes Municipal Water District places on excellent services delivered in an efficient, respectful, and courteous manner.

The District

The District section provides background and historical information about Las Virgenes Municipal Water District. It provides statistical community information, such as areas served, population and demographics. Included is the agency organization chart, staffing, a staffing chart, financial policies, and budget awards are also included.

Budget Discussion

Budget Discussion section provides information on the overall financial stability of the organization. This includes the budget overview, process and calendar. The District's strategic plan and planning process are included in this section.

Operations Section

Operations section provides the reader with information about the agency's three enterprise funds - Potable Water, Recycled Water, and Sanitation; with business unit detail. The section includes discussion of business unit functions and line item details. Also included is summary financial data for each business unit and enterprise for two prior fiscal years including prior year actuals, current year budget and estimated actuals, and Fiscal Years 2026-27 and 2027-28 budget.

Internal Services

Internal Services section provides information on all costs associated with the General Administration of the District. Includes all personnel related costs as well as general operations and maintenance expenses. All net accumulated costs are allocated to the enterprise, capital projects, and the Joint Powers Authority (JPA)

Capital Improvement Plan

Capital Improvement Plan is provided to capture all current capital projects contained in the budget. The Capital Improvement Projects Budget includes anticipated spending in the next two years by fund. The Capital Improvement Detail includes a detail of each project including project descriptions, costs, established priorities, status, and project funding.

DATE: June 16, 2026

TO: LVMWD Customers
Board of Directors

It is my privilege to present the proposed Operating and Capital Improvement Projects Budget Plan for Fiscal Years 2026-27 and 2027-28. The District prepares a biennial budget to strengthen long-range planning and align financial decisions with the District's strategic priorities. The Board approves the two-year budget plan and adopts the budget for the first fiscal year. Prior to the second year, staff will return to the Board with updated financial information and any recommended modifications based on current economic conditions and operational needs.

This budget represents the collaborative efforts of employees throughout the District and reflects our ongoing commitment to providing safe, reliable, and sustainable water, recycled water, and sanitation services. It aligns with the District's Strategic Plan and Financial Policies while ensuring that today's investments position the District to meet tomorrow's challenges.

Long-Term Water Reliability

Ensuring a reliable and resilient water supply remains the District's highest priority. The Fiscal Years 2026-28 Budget continues significant investment in the Pure Water Project Las Virgenes-Triunfo, the District's most important long-term infrastructure initiative. Once completed, the project will provide a sustainable, locally controlled water supply capable of meeting approximately 30 percent of the District's potable water demand while reducing reliance on imported water. During this budget period, the project will continue advancing through design, permitting, financing, public outreach, and the early phases of construction.

The budget also supports continued efforts to diversify the District's water portfolio through groundwater banking, evaluation of Deep Ocean Desalination technologies in partnership with OceanWell, and studies evaluating additional regional water supply opportunities. Together, these initiatives improve long-term reliability while preparing the District for the impacts of climate change, drought, and future regulatory requirements.

Investing in Our Workforce

Our employees remain the District's greatest asset. The Fiscal Years 2026-28 Budget continues implementation of the Organizational Assessment and Staffing Analysis by providing resources to strengthen the workforce through strategic staffing additions, succession planning, professional development, and organizational improvements. The proposed budget includes 18 new positions that will be filled in phases over the next two years to support critical operational needs, technology initiatives, engineering, and water operations while maintaining the high level of service our customers expect.

Financial Stewardship and Operational Excellence

Responsible management of public resources remains a cornerstone of the District's financial philosophy. The proposed budget was developed using conservative revenue assumptions that align with the adopted five-year rate study and maintains reserve levels consistent with Board policy. The District will continue making additional annual contributions toward reducing its unfunded Other Post-Employment Benefits liability while funding essential infrastructure improvements and maintaining strong financial flexibility. Staff will continue providing monthly budget-to-actual reports and monitoring financial conditions throughout the biennium to ensure the District remains responsive to changing economic conditions.

Investing in the Future

The Fiscal Years 2026-28 Budget includes more than $273 million in capital improvements over the next two years. In addition to the Pure Water Project, these investments support rehabilitation and replacement of aging infrastructure, treatment facility improvements, system reliability projects, water supply diversification, and technology enhancements that will improve operational efficiency and customer service for years to come.

Looking Ahead

This budget reflects the District's continued commitment to balancing today's operational needs with tomorrow's opportunities. Through thoughtful planning, disciplined financial management, and strategic investment, Las Virgenes Municipal Water District remains well-positioned to provide exceptional service while building a more resilient and sustainable future for our customers.

Acknowledgements

Preparation of this budget is truly a team effort. I would like to thank the Board of Directors for their leadership and guidance throughout the budget process, as well as the many employees across the District whose dedication, professionalism, and thoughtful planning made this document possible. Their commitment to responsible stewardship of public resources ensures that the District continues to provide exceptional service to our customers.

Very Truly Yours,

David W. Pedersen, P.E.

General Manager

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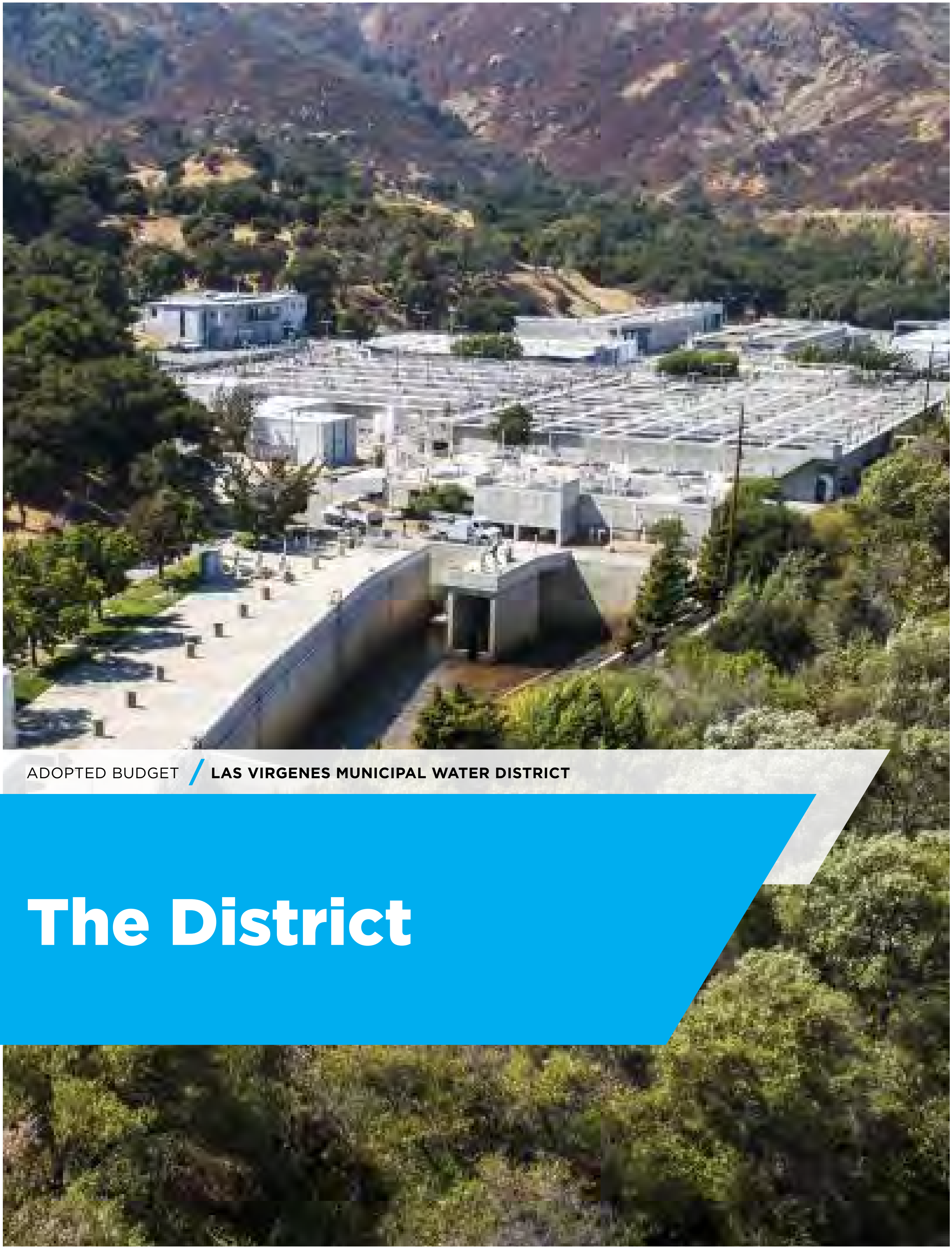
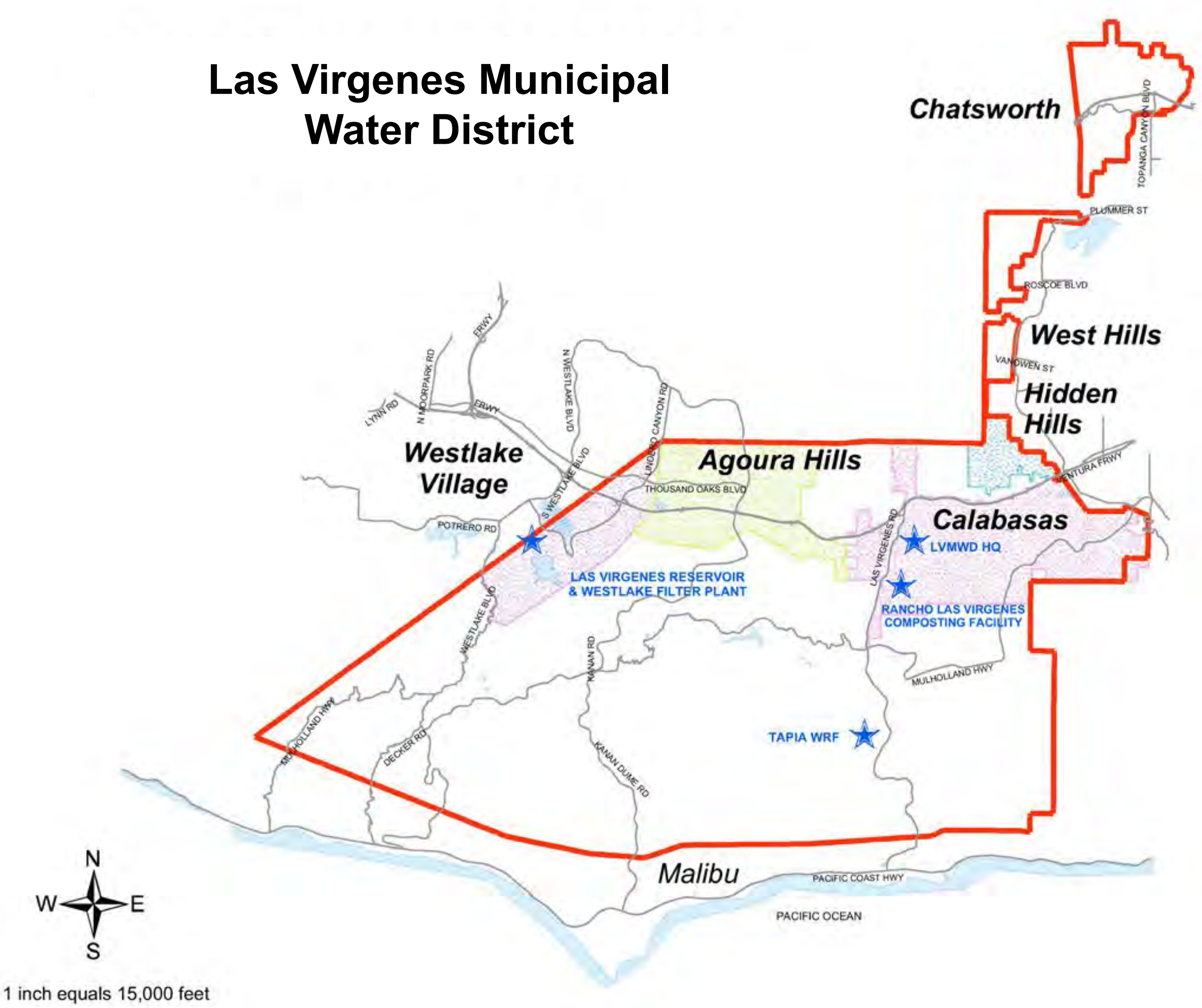
The District



DISTRICT PROFILE

Background

Las Virgenes Municipal Water District (LVMWD) is a California Special District formed by local residents in 1958 to secure a reliable source of high-quality water for the portion of Los Angeles County located between the City of Los Angeles boundary at the west end of the San Fernando Valley, to the Ventura County line to the west and north, and south to the Malibu city limit. The District was created during a drought that saw local wells run dry. LVMWD rose from a grassroots effort to find a water supply without annexing to the City of Los Angeles. Upon its creation by voters, the District sought, and ultimately achieved annexation to the Metropolitan Water District of Southern California, which is currently the only source of potable water to LVMWD's 122 square-mile service area.



The District provided its first water deliveries to local customers in 1963; the initial connection was to the Agoura Fire Station on Cornell Road. That same year, the District formed a sanitation district to address emerging wastewater issues. In 1964, the Las Virgenes – Triunfo Joint Powers Authority (JPA) was established with Triunfo Sanitation District, which processes a portion of Ventura County. The JPA cooperatively treats wastewater for the region, which lies primarily in the Malibu Creek watershed. With the JPA agreement in place, construction commenced on the wastewater treatment plant that is now the Tapia Water Reclamation Facility.

Serving a relatively small area, Tapia began processing some half-million gallons of wastewater per day in 1965. The treated effluent was sprayed on a nearby hillside and the extracted biosolids were used to fertilize feed crops by local farmers. With these disposal activities, Las Virgenes Municipal Water District began its development of the beneficial reuse of materials formerly considered “waste.” Three years later, Tapia was expanded to a capacity of two million gallons per day to support the needs of the region’s growing local population.

Because there are no local potable water sources, in 1972, LVMWD completed the Las Virgenes Reservoir in Westlake Village to provide a backup supply of potable water for customers and to provide a means to meet peak-season demands. That same year, the District began the practice of supplying recycled water from Tapia to local landscapes, becoming a pioneer in water reuse. By 1976, due to growth in the region, it was necessary to again expand Tapia, this time to a capacity of six million gallons per day.

Water recycling continued to expand, with the addition of golf courses and school facilities to the list of recycled water irrigation customers. In 1982, Tapia grew to a capacity of eight million gallons per day. That same year, a farm was created on District lands at Rancho Las Virgenes, providing 91 acres for the injection of biosolids extracted from wastewater processed at Tapia, diverting those materials from landfills.

In 1984, the JPA commenced tertiary (three-step) wastewater treatment at Tapia, bringing the plant’s effluent to Department of Public Health Title 22 standards, which certifies the water as safe for full body contact. This step led to the approval of year-round discharges to Malibu Creek, adjacent to Tapia. Four years later, the Tapia Water Reclamation Facility was awarded the United States Environmental Protection Agency’s top national award for operations and maintenance.

When more stringent drinking water regulations were adopted, the need arose to further process already-treated water stored in the open Las Virgenes Reservoir. In 1989, the Westlake Filtration Plant was added at the site to “polish” stored potable water supplies before delivery to customers.

In light of a rapidly-growing local population in the late 1980s and early 1990s, Tapia’s capacity was again expanded in 1993, this time to a capacity of 16 million gallons per day. One year later, the JPA began operations at its Rancho Las Virgenes Composting Facility, which transforms biosolids extracted from wastewater into USEPA “Class A – Exceptional Quality” soil amendment. Rancho’s opening advanced the Districts’ goal of maximizing beneficial reuse.

Services Today

Las Virgenes Municipal Water District has grown considerably from its modest beginnings, today providing water, wastewater, recycled water and biosolids composting services to approximately 70,000 residents in its service area. The Las Virgenes – Triunfo Joint Powers Authority serves approximately 100,000 people throughout the District’s service area and extreme western Ventura County.

In addition to the major facilities that include Las Virgenes Reservoir, Westlake Filtration Plant, Tapia Water Reclamation Facility and Rancho Las Virgenes Composting Facility, Las Virgenes Municipal Water District’s potable water system includes 25 storage tanks, 24 pumping stations, and some 396 miles of main water lines; a recycled water system comprised of three storage tanks, four pumping stations, two reservoirs and 66 miles of purple-pipe; and a sanitation system with 2 lift stations and 56 miles of trunk sewer lines.

LVMWD serves approximately 20,000 acre-feet of potable water annually and nearly 5,000 acre-feet of recycled water (one acre-foot = 325,900 gallons). The Tapia WRF receives and treats to an average of 6 million gallons per day (mgd) of sewage, including 3 million gallons per day from Triunfo Water & Sanitation District. The Rancho Las Virgenes Composting Facility produces over 15,000 cubic yards of compost annually, diverting some 80,000 gallons per day of biosolids from our landfills.

Governance

Las Virgenes Municipal Water District is organized under the Municipal Water District Act of 1911 (California Water Code 7100). A five-member board of directors, each elected by geographic divisions, provides governance.

Directors serve overlapping four-year terms, and every two years - concurrent with installation of the newly elected board – they select board officers. The board also selects a local representative from LVMWD to serve on the Board of Directors of the Metropolitan Water District of Southern California.

Local Economic Conditions and Outlook

The LVMWD service area includes the cities of Agoura Hills, Calabasas, Hidden Hills and Westlake Village, and adjacent unincorporated portions of western Los Angeles County.

The region is highly desirable for both residences and businesses, with exceptional natural attributes, known to be among the most picturesque areas in southern California. Much of the service area lies within or adjacent to the Santa Monica Mountains, with their associated rugged terrain; wildlife habitat, mountain and ocean views; and moderate Mediterranean climate.

Open space and recreational opportunities abound, with considerable local acreage. Nearly forty percent of the LVMWD service area is permanently dedicated as national and state parkland or privately held open space. Numerous beaches lie within minutes of any location in the area. Varied academic institutions are proximate and easily accessible, including Pepperdine University’s Malibu campus; California Lutheran University in Thousand Oaks; California State University, Northridge; California State University, Channel Islands; along with junior colleges; Moorpark College and Pierce College.

The LVMWD service area contains some of the highest assessed values for property in Los Angeles County. Most are relatively new communities with recently-installed infrastructure and an award-winning K-12 school system. A number of private elementary and secondary schools may also be found within the District’s boundaries.

Low crime rates and well-managed amenities make the area attractive to residences and businesses. The region has an excellent reputation for safety and security, comparable with the neighboring City of Thousand Oaks, which is consistently rated as one of the safest cities in the nation with a population greater than 100,000. Recreation and parklands abound in the community and there is a strong desire by residents and land use authorities to preserve and maintain open space and environmentally sensitive areas.

Primarily residential, the region is also home to notable corporations and commercial activities. Located within the service area are concentrations of finance, high tech and defense contractors, including the national headquarters of Dole Food Company, Guitar Center, and The Cheesecake Factory, among others. The region is also served by a wide variety of quality hotels and motels, most built recently to serve the expanding business base. The area is statistically shown to be a source of quality jobs, having endured the recent economic downturn with fewer impacts than many other regions.

The prospects for future economic growth in the area are strong. Development is carefully managed by all local cities, and county leadership plays an active role in working to sustain the unique amenities and quality of life that residents have come to expect.

Well-defined zoning, building height restrictions, traffic considerations and architectural standards are some of the criteria employed to assure building and maintaining quality communities. Specialized service niches of local commercial activities are expected to flourish, while offering the strength of diversity, with no single industry dominating the area.

Some of the regional businesses include hospitality, biomedical R & D, financial services, entertainment industry production, medical services, corporate administration, legal services and more. Similarly, regional strengths that have attracted people and companies to the area stand to increase in their lure, as other regions become more fully developed.

Moving forward to locally-sourced water is both a priority and a commitment for the LVMWD and the JPA. The JPA is implementing a visionary project to enhance local water supply reliability and drought resilience while eliminating wastewater discharges to Malibu Creek.

Water Supply Diversification

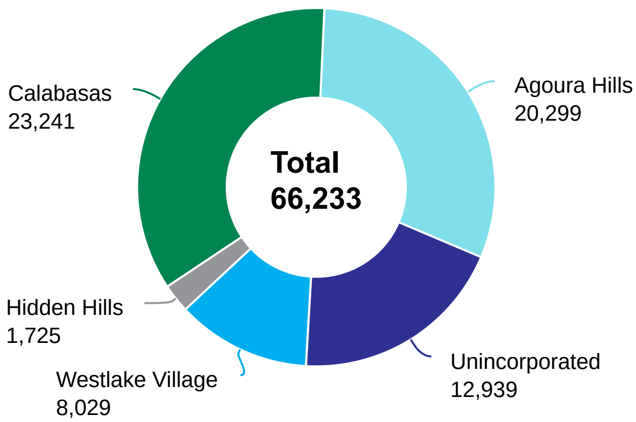
Water supply diversification is essential to the District's long-term ability to provide reliable and sustainable water service to its customers. Historically, the District has relied heavily on imported water from the State Water Project, making the service area particularly vulnerable to drought, climate variability, regulatory constraints, and interruptions to imported supplies. The District's strategy is therefore focused on developing a more diverse portfolio of water sources that provides greater flexibility and resilience under a variety of future conditions.

A cornerstone of this effort is the **Pure Water Project Las Virgenes-Triunfo**, which will create a locally controlled and drought-resilient source of drinking water and is the District's highest-ranked strategic priority for the FY 2026–28 budget period. The District is also pursuing additional opportunities to strengthen its water supply portfolio, including groundwater storage, evaluation of system integration with Los Angeles County Waterworks District No. 29, Malibu, and continued analysis and advocacy related to Deep Ocean Desalination. Together, these efforts are intended to reduce dependence on any single water source and improve the District's ability to respond to changing water supply conditions.

Investing in diversification today helps protect the reliability of water service for future generations. By combining imported supplies with locally developed water, stored groundwater, and other potential alternative supplies, the District is building a more resilient water supply portfolio while carefully evaluating the financial and environmental impacts of each opportunity. This balanced approach supports the District's broader commitment to long-term water reliability and responsible stewardship of customer resources

DEMOGRAPHICS

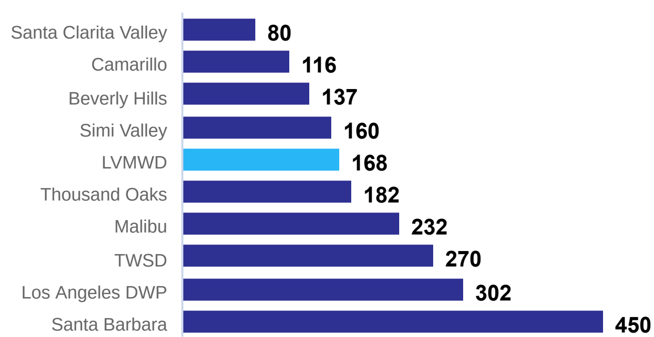
Total Population



How do LVMWD's Rates Compare to those of Nearby Agencies

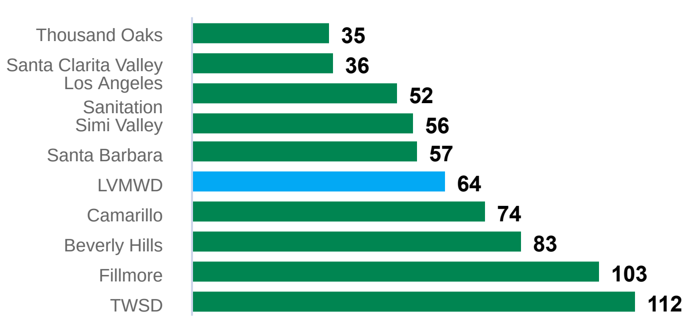
Water Rates Comparison with Neighboring Communities

(Monthly bills based on LVMWD average water consumption = 26 hcf/month)



Sanitation Rates Comparison with Neighboring Communities

(Monthly bill based on LVMWD average of 3 residents/household and similar indoor water consumption estimates)



Median Age
46.5

EDUCATION

High School Graduates
96.0%

College Degrees
69.3%

EMPLOYMENT & ECONOMY

Total Personal Income (in thousands)
$5,026,973

Per Capita Income
$110,795

Unemployed
5.5%

FUND STRUCTURE

Internal Reporting Structure

For internal management purposes, the District maintains separate accounting for certain activities, as summarized below.

For outside financial reporting purposes, the accounts are consolidated into one legal reporting entity, which is an enterprise fund.

	Operations		
	Potable	**Recycled**	**Sanitation**
Business Units:	101xxx	102xxx	130xxx

	Internal Services	JPA	PFA
Business Units:	701xxx	751xxx	756xxx

Capital Projects		
Replacement	**Construction**	**Other**
Potable Recycled Sanitation JPA	Potable Recycled Sanitation JPA	Debt Service Reserves

Operations Funds are used to account for the day to day operations of the District. Rates charged customers are the primary revenue source for these funds.

Internal Services Fund is used to account for all costs related to the General Administration of the District. In addition, all personnel related costs, including salaries, benefits, training, etc. are administered through the Internal Services fund.

Joint Powers Authority (JPA) Funds are used to account for all activities which benefit both participants. Revenue and expenses are shared based on participants' flows and capacity rights, as provided in the joint powers agreement.

Public Financing Authority (PFA) Fund is used for the sole purpose of providing a financing mechanism for the funding of the Pure Water Project and related debt service payments.

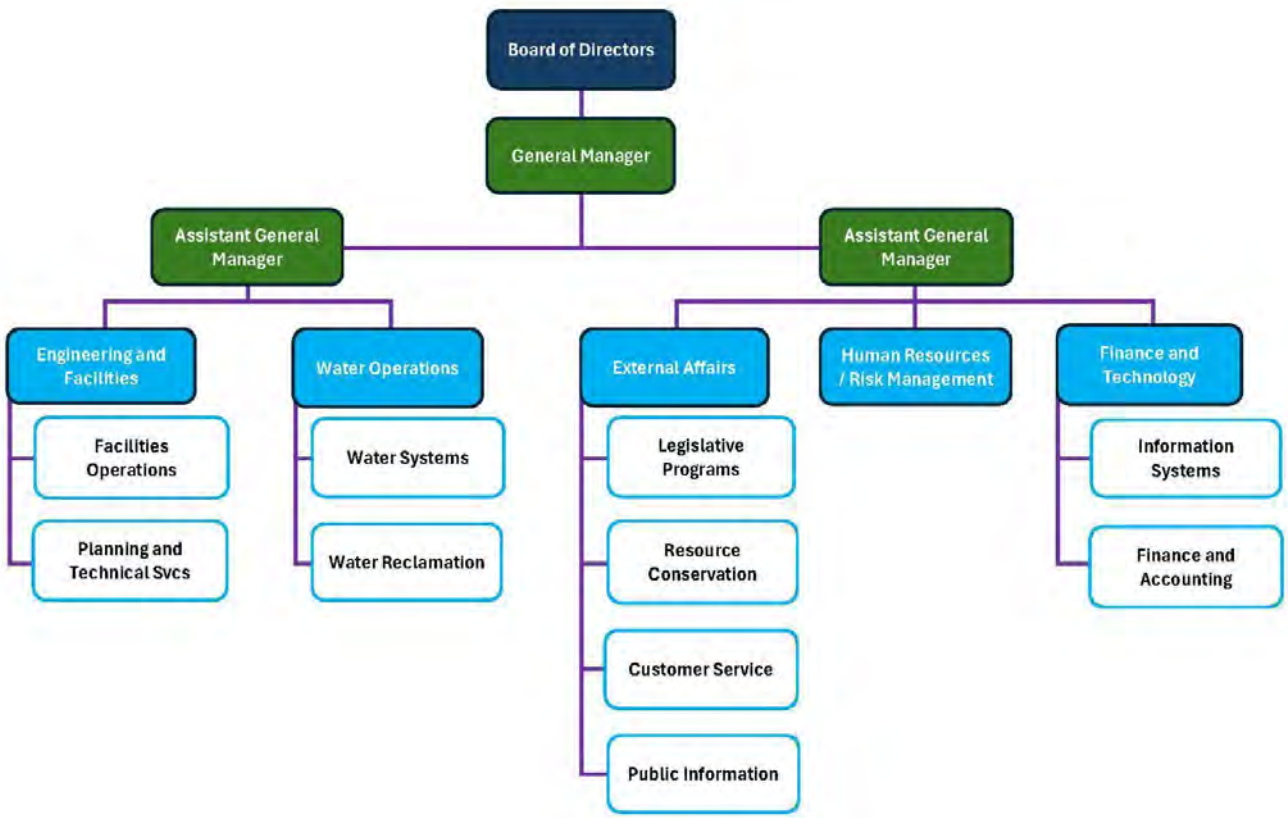
Capital Project Replacement Funds are used to account for replacement of existing assets and infrastructure that benefit existing customers. Rates charged customers (via a transfer of funds from the operations funds) and grant revenues are the primary revenue sources for these funds.

Capital Project Construction Funds are used to account for construction of assets that benefit new or future customers. Connection Fees charged to new customers are the primary revenue source for these funds.

Debt Service accounts are used for Debt Service payments.

Reserve accounts are used for the District's reserves based on the District's financial policies.

ORGANIZATION CHART



STAFFING PLAN

DISTRICT STAFFING PLAN
FY 2026-27 / FY 2027-28

Business Unit	DIVISION Dept/Section	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Approved Positions
	BOARD & GENERAL MANAGER				
701121	Administration	2.0	5.0	5.0	5.0
TOTAL GENERAL MANAGER		**2.0**	**5.0**	**5.0**	**5.0**
	HUMAN RESOURCES & RISK MANAGEMENT				
701610	Human Resources/Risk Management	3.0	4.0	4.0	5.0
TOTAL HUMAN RESOURCES & RISK MANAGEMENT		**3.0**	**4.0**	**4.0**	**5.0**
	EXTERNAL AFFAIRS				
701210	Administration	3.0	2.0	2.0	2.0
701220	Customer Service-Administration	2.0	1.0	1.0	1.0
701221	Customer Service Operations	5.0	5.0	5.0	5.0
701223	Resource/Watershed Conservation	3.0	4.0	4.0	4.0
701226	Customer Service Programs	3.0	4.0	4.0	4.0
701230	Public Information	3.0	3.0	3.0	3.0
TOTAL EXTERNAL AFFAIRS		**19.0**	**19.0**	**19.0**	**19.0**
	WATER OPERATIONS				
701310	Administration	3.0	2.0	2.0	2.0
701330	Water Division-Admin	1.0	1.0	1.0	1.0
701222	Field Customer Service	8.0	7.0	7.0	7.0
701322	Construction	5.0	5.0	8.0	8.0
701331	Water Systems Operations	8.0	8.0	7.0	7.0
701332	Water Treatment Operations	7.0	7.0	7.0	9.0
701340	Reclamation Division-Admin	3.0	2.0	2.0	2.0
701341	Laboratory	6.0	6.0	8.0	8.0
701342	Wastewater Treatment Facility	8.0	8.0	9.0	9.0
701343	Composting Facility	7.0	7.0	8.0	8.0
TOTAL WATER OPERATIONS		**56.0**	**53.0**	**59.0**	**61.0**
	FINANCE AND TECHNOLOGY				
701410	Administration	2.0	1.0	1.0	1.0
701420	Information Systems	8.0	9.0	10.0	11.0
701440	Finance & Accounting	10.0	10.0	10.0	10.0
TOTAL FINANCE AND TECHNOLOTY		**20.0**	**20.0**	**21.0**	**22.0**
	ENGINEERING AND FACILITIES				
701510	Administration	2.0	2.0	2.0	2.0
701520	Facilities Operations-Admin	1.0	1.0	1.0	1.0
701521	Facilities Maintenance-Maintenance	9.0	9.0	12.0	12.0
701525	Facilities Maintenance-Fleet	1.0	1.0	1.0	1.0
701526	Electrical/Instrumentation-Maintenance	6.0	6.0	6.0	7.0
701530	Planning and Technical Services Division	10.0	10.0	11.0	13.0
TOTAL FACILITIES & OPERATIONS		**29.0**	**29.0**	**33.0**	**36.0**
TOTAL AGENCY STAFF POSITIONS		**129.0**	**130.0**	**141.0**	**148.0**

FINANCIAL POLICIES

The District's budget is closely aligned with the financial policies established. These policies serve to strengthen the current and long-term financial health of the District and are visited, at a minimum, on an annual basis to ensure they represent the most current and realistic framework for decision making.

POLICY 1: Restricted Cash

The District will maintain cash, to be used solely for its intended purpose, in an amount equal to funds restricted by legal requirements, contractual agreements and trustee requirements.

The District is limited in the means in which it may use certain cash ("restricted cash") due to legal and contractual requirements.

Other reserves/funds are unrestricted; they are established by Board direction to address potential needs as defined in the policies that follow. Unrestricted reserves may be adjusted in amount and directed for needs other than those initially contemplated, but funds described in Policy 7 for replacement/major maintenance must be used only for needs of the enterprise from which the funds were generated.

AB 1600 requires that development impact fees ("capacity fees") and interest generated from such can only be used for capital projects related to expansion, not replacement or enhancement. These funds are maintained separately in the appropriate enterprise Construction Fund.

Vested sick leave results from contractual obligations with employees. Cash is maintained in an amount equal to the vested sick leave obligation. Upon voluntary termination, retirement or death of an employee, the vested sick leave accrual is paid to the employee or their beneficiary.

Trust funds hold cash that has been deposited with the District for future obligations that may or may not occur. These obligations include developer/customer deposits and pre-funding by Triunfo Water and Sanitation District for their portion of JPA capital projects and 3 months operating expense.

A Debt covenant is a legally binding condition or requirement included in a debt agreement — such as a bond indenture, loan agreement, or other financing arrangement — that the borrower (the District) must adhere to for the life of the debt obligation. Debt covenants are designed to protect lenders and investors by establishing specific financial, operational, or reporting requirements. Common examples include maintaining minimum debt service coverage ratios, timely transfer of debt service payments to a trustee or paying agent, compliance with insurance requirements, and adherence to rate covenants that ensure sufficient revenues are generated to service outstanding debt. The District shall comply fully with all terms, conditions, and requirements of debt covenants for the duration of the applicable debt obligation. Compliance with debt covenants will be monitored and verified on an ongoing basis by the Deputy Treasurer, Director of Finance and Technology, and Finance Manager, consistent with the District's Debt Management Policy.

POLICY 2: Balanced Budget/Annual Board Review

The District will maintain a balanced operating budget for each enterprise fund with annual revenues equal to or greater than annual expenditures. However, the Board may determine that reserves be used to augment operating revenues under certain circumstances. The Board will review annually the working capital, cash, projected income and bond coverage levels to determine the adequacy of each.

If in any given fiscal year operating expenditures exceed the operating revenue projected in the same year, causing a budget imbalance, cost cutting measures or revenue enhancements may be addressed before spending reserves to support ongoing operations. Cost cutting measures may include reductions in capital improvement projects, reductions in staff or reductions in expenditures for materials, services, or supplies. Such expenditure or staff reductions may result in reduced service levels. Alternatively, the Board may determine that circumstances warrant taking money from reserves to offset expenses larger than operating income.

At year-end, net revenue after expenses ("income") will be transferred to funds as directed by the Board, subject to any legal limitations on the Board's discretion. Fund balances are addressed annually as part of the budgeting process.

Available cash in the various funds reflects the District's ability to pay current bills and commitments, as well as underwriting the risk level the District is willing to accept.

POLICY 3: Rate Stabilization Fund

The District will maintain a Rate Stabilization Fund in an amount of $8 million to maintain rate stability for customers in times when short or mid-term cash needs are volatile.

The District's potable water operating revenue can vary greatly based on climatic conditions. During periods of heavy rain, potable water revenue can decrease significantly. During significantly hot, dry periods, a reverse trend is seen wherein significant revenue is generated by higher sales than average. During periods of extended water shortage the impact on potable water revenue can be similar to the effect of heavy rain. Rather than raising water rates on a temporary basis to cover expenses during these times, the Rate Stabilization Fund (RSF) allows the Board to balance operating revenue to operating expenses through use of the reserve.

POLICY 4: Financing Alternatives

As part of the annual Infrastructure Investment Plan (IIP) budgeting process, the District will examine options available to pay for the proposed projects, including the option of financing.

Biennially the Board reviews needs for capital improvements and major maintenance over the upcoming ten years. Expenditures are projected on an annual basis, but the available fund balance for replacement or major maintenance is not always adequate to cover the need when it arises. The Board favors a pay-as-you-go program for the IIP program, but the District may not have funds available to pay for projects in any given year, or projects anticipated in future years may be of a type that would be difficult to finance. Such considerations may dictate financing as the preferred alternative. If a project requires substantial expenditures over several years and interest rates are low, the District may consider issuing financing in the near term and reserve the available funds for investment when interest rates are yielding a higher return.

The Board has determined as a policy principle that rates should be set to meet a minimum debt-service coverage ratio of 1.50. A debt service coverage ratio of 1.50 offers the District a higher probability of earning a more favorable rating from credit agencies in alignment with the District's Strategic Plan Objective No. 5: "Achieve a high credit rating for LVMWD's three enterprises". A higher credit rating can result in reduced debt service payments over time and a corresponding benefit to ratepayers through lower costs.

POLICY 5: Fiscal Impact Analysis

Staff shall prepare a fiscal impact analysis for each budget appropriation request not included as part of the Annual Budget. Available fund balances are intended to be appropriated only for "one-time" non recurring expenditures not covered by the current annual budget.

When non-budgeted items are brought before the Board for consideration, the resulting fiscal impact will be analyzed. The Board requires all requests for new or supplemental budget appropriations to be accompanied by a fiscal impact statement including:

- Amount of funds requested
- Source of funds requested
    - New revenue
    - Reallocation of existing appropriations
    - Grants

- Impact of Request
  - New rates or fees
  - Decrease in one activity to support another activity
  - Effect on fund balance

POLICY 6: Operating Funds Cash Requirement

An available cash reserve to cover operating shortfalls is a prudent management practice to be used for both short term cash flow and contingency planning for unforeseen situations. Examples Include:

- Unexpected increases in costs or declines in revenues
- Legislative or judicial mandate to provide a new or expanded service or program
- Natural disaster emergencies which exceed the Emergency/Insurance Fund
- One-time Board approved non-capital expenditures or capital need if the IIP fund is inadequate
- Interruptions in billing process to customers

If such unforeseen circumstances occur, staff will present the Board with options for curing the deficiency, including use of this fund.

POLICY 7: Replacement and Major Maintenance Fund by Enterprise (potable water, sanitation, recycled water)

Each of the District's three enterprises will maintain a Replacement Fund for major maintenance, replacement and improvement of facilities and infrastructure not related to growth. The source of funds will be current user fees. Each Replacement Fund will maintain cash levels equal to the most current three- years of actual depreciation expense. If a replacement fund's cash target is exceeded, the Board will consider using the excess for prepayment of outstanding debt, if appropriate.

Prudent stewardship of assets requires that maintenance be performed to postpone or decelerate the aging process. As a general rule, maintenance costs for an item become more expensive as the asset ages. Also, changes in technology could result in replacing an asset with one which provides lower operating expenses or greater revenues or replacement of assets may be required due to changes in regulatory standards.

Major maintenance and replacement are on-going operating costs that should be paid for by user fees. Appropriate cash levels within a Replacement Fund enables the District to pay for planned or unplanned projects in any given year.

The water stand-by charge is levied against developed and undeveloped land and is dedicated to maintenance and replacement of potable water infrastructure and facilities. Recognizing that undeveloped land has added value because of the availability of potable water service, these owners have a vested interest in seeing the system maintained.

POLICY 8: New Construction Fund by Enterprise

The District will pay for expansion or new facilities necessitated by growth from capacity fees collected from new development and maintained in the appropriate enterprise's Construction Fund.

Current ratepayers should not be burdened with costs associated with growth due to new development. The fair share of cost of expansion will be borne by the developers through capacity fees.

The District has a master plan that identifies projected infrastructure and facility needs through build-out and is used as the basis for determining capacity fees. Capacity fees may be pledged for debt service payments, if the need for the expansion occurs before adequate capacity fees can be collected.

Prepaid capacity fees not used are subject to refund with interest, provided the developer has not started his project and the District has not begun construction on the system.

POLICY 9: Internal Service Replacement Fund for Buildings, Vehicles and Equipment

The Internal Service Fund will have revenues (i.e. user charges, interest income and all other income) sufficient to meet operating expenses, maintenance costs, depreciation expense, an inflation factor for other needs not exclusive to one of the three enterprises.

The District uses the internal service fund as an internal accounting and budget mechanism to equitably distribute general operating costs such as for buildings, vehicle and equipment replacement and maintenance costs among District user programs and to assure that adequate funding is on hand to replace or maintain these assets.

POLICY 10: Emergency/Insurance Fund

The District will maintain an Emergency/Insurance Fund to cover claims not covered by insurance, fines and penalties imposed by regulatory agencies and disaster repairs and expenses. The target for this Fund is two percent (2%) of the total value of capital assets, including LVMWD's share of the Joint Power's Authority capital assets. The Board must approve any expenditure from this Fund. Self-insurance retentions will be paid out of operating budgets.

To protect the investment in assets and to ensure continuation of District operations, the District purchases insurance for general liability, property and worker's compensation. The District has the responsibility to pay for deductibles or self insurance retention. Also, the District has some risks that may not be economically or actually insured, such as certain types of pollution (odor), flood, and mold. Also, the insurance on District's sewer lines or water lines is limited to the cost of emergency clean-up and does not include the cost of repairing the failure. Because of this potential exposure, the District has established the Emergency/Insurance Fund at two- percent of the value of capital assets less the value of land, which amount will be determined annually after the audit. The Fund can only be used when approved by the Board.

This policy is in line with our experience in having to pay damages that are not covered by insurance and cover expenses that are not reimbursed on a timely basis by the Federal Emergency Management Agency (FEMA). Like the Rate Stabilization Fund, not having the Emergency/Insurance Fund available in the event of a disaster could significantly impact the District's cash flow and possibly impact future utility rates during troublesome times.

POLICY 11: Designation of Net Position in Excess of Reserve Targets

When operating reserves for an enterprise fund exceed the amounts required by these Financial Policies, the Board may internally designate unrestricted net position in excess of the established reserve balance targets for specific purposes, including the Pure Water Project Las Virgenes-Triunfo.

The Board has a policy favoring pay-as-you-go for capital projects. The District considers cash on hand in excess of the reserve levels established by Policy 6 as available for capital or any one-time project. When operating reserves exceed the targets established by these Financial Policies, the Board may internally designate unrestricted net position for specific purposes, including the Pure Water Project Las Virgenes-Triunfo or pay-as-you-go capital projects. Such designations are internal management decisions, do not constitute a formal governmental accounting standards board (GASB) net position classification, and may be modified or rescinded by Board action at any time.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished
Budget Presentation
Award

PRESENTED TO

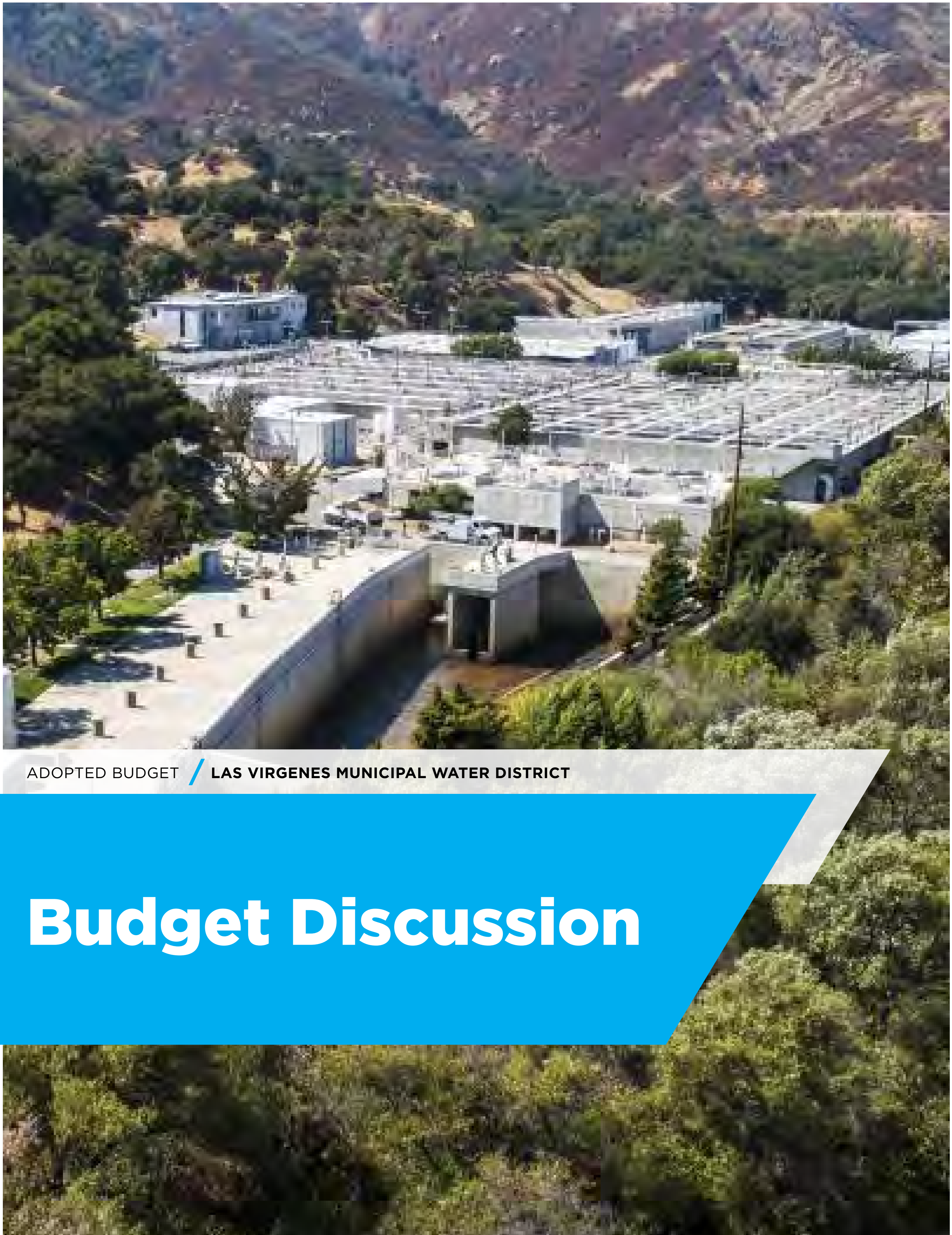
Las Virgenes Municipal Water District
California

For the Biennium Beginning

July 01, 2024

Christopher P. Morrill

Executive Director



Budget Discussion

Fiscal Year 2026-28 Budget Overview

The Las Virgenes Municipal Water District's Fiscal Years 2026–28 Biennial Budget reflects the District's continued commitment to financial sustainability, infrastructure investment, water supply reliability, and organizational excellence. Developed in alignment with the District's Strategic Plan and Board priorities, the budget provides the resources necessary to maintain high-quality water, recycled water, and sanitation services while advancing critical long-term initiatives that will benefit current and future customers.

The proposed biennial budget totals **$223.2 million in FY 2026-27** and **$225.4 million in FY 2027-28**, supporting the District's commitment to providing safe, reliable water, recycled water, and sanitation services. The budget continues to prioritize long-term water reliability through significant investment in the **Pure Water Project Las Virgenes-Triunfo**, water supply diversification, and groundwater banking initiatives. More than **$273 million** is allocated to capital improvements over the two-year period, ensuring the District can maintain, replace, and enhance critical infrastructure. The budget includes the phased addition of **18 new positions** to support operational needs, succession planning, and future growth.

Developed in alignment with the District's Strategic Plan and long-term financial policies, the budget maintains strong reserves, funds key infrastructure investments, and supports the responsible stewardship of public resources.

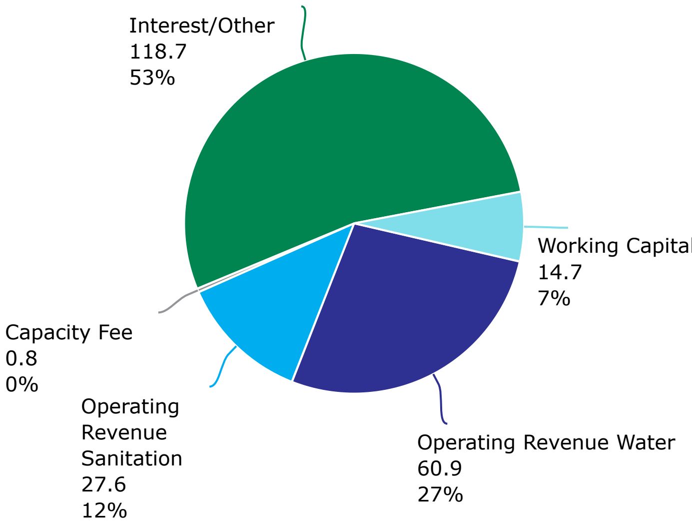
Sources of Funds

In 2025, the District completed a **comprehensive cost of services analysis and rate study** that served as the basis for establishing proposed rates for the next five years. On **October 9, 2025**, the Board successfully went through the Proposition 218 process and approved the proposed rates for potable water, recycled water and sanitation to become effective annually beginning on **January 1, 2026 through December 31, 2030**.

Other Sources of Funding total approximately **$117.1 million** and provide important support for District operations, capital projects, and strategic initiatives. The largest component is **debt proceeds of $103.2 million**, which will help fund the District's share of the Pure Water Project. Additional funding sources include **$11.6 million in grants**, reflecting the District's continued success in securing external funding, as well as **property tax revenue of $1.0 million**, **facility and vehicle rental charges of $1.1 million**, **rental income of $101,000**, and other miscellaneous revenues. Together, these funding sources help reduce reliance on rate revenues while supporting critical infrastructure investments and long-term water reliability projects.

For all **operations**, **capital investment** and **debt servic**e, the total sources of funds in the budget for FY 2027-287 are projected at **$223.2 million**. FY 2027-28 projected to be **$225.4 million** as shown on the following tables and charts.

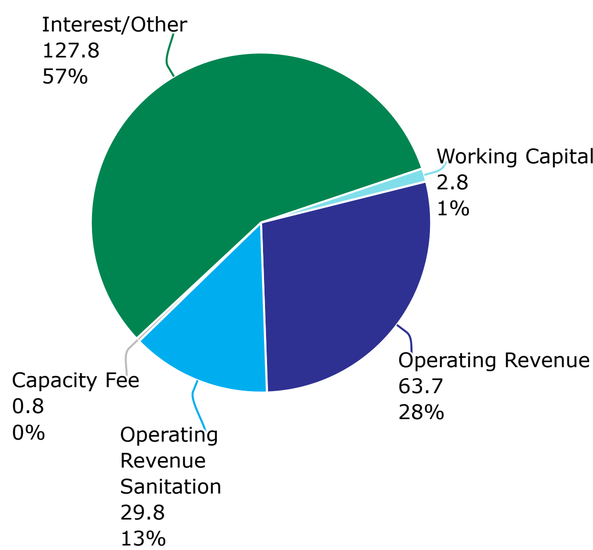
Fiscal Year 2026-27
Sources of Funds
$223.2 million



Operating Revenue	
Potable Water Revenue	54,444,290
Recycled Water Revenue	6,481,942
Sub-Total Recycled Water	6,481,942
Total Water Revenue	60,926,232
Sanitation Revenue	27,649,286
Total Operating Revenue	**88,575,518**
Capacity Fee	
Potable/Recycled Water	674,208
Sanitation	78,234
Total Capacity Fee	752,442
Standby Charge Revenue	
Replacement fund	512,000
Interest Revenue	1,565,270
Other	
Rental Income	101,391
General 1% Tax Revenue	1,018,460
Rental Charge Facilities & Vehicles	1,087,138
Grants	11,640,000
Miscellaneous	76,500
Debt Proceeds - Pure Water Project	103,170,604
Total Other	117,094,093
Working Capital Drawn	
Operating/Capital Replacement	
Total Working Capital Drawn	14,681,696
Total Sources of Funds	**223,181,019**

Fiscal Year 2027-28
Sources of Funds
$225.4 million

Operating Revenue	
Potable Water Revenue	56,474,115
Recycled Water Revenue	7,239,484
Sub-Total Recycled Water	7,239,484
Total Water Revenue	63,713,599
Sanitation Revenue	29,837,253
Total Operating Revenue	**93,550,852**
Capacity Fee	
Potable/Recycled Water	674,208
Sanitation	78,324
Total Capacity Fee	752,532
Standby Charge Revenue	
Replacement fund	512,000
Interest Revenue	1,540,354
Other	
Rental Income	104,433
General 1% Tax Revenue	1,037,289
Rental Charge Facilities & Vehicles	1,104,895
Grants	581,565
Miscellaneous	78,030
Debt Proceeds - Pure Water Project	123,311,813
Total Other	126,218,025
Working Capital Drawn	
Operating/Capital Replacement	
Total Working Capital Drawn	2,814,098
Total Sources of Funds	**225,387,861**



Uses of Funds

The proposed biennial budget totals **$223.2 million in FY 2026-27** and **$225.4 million in FY 2027-28**, supporting the District's commitment to providing safe, reliable water, recycled water, and sanitation services.

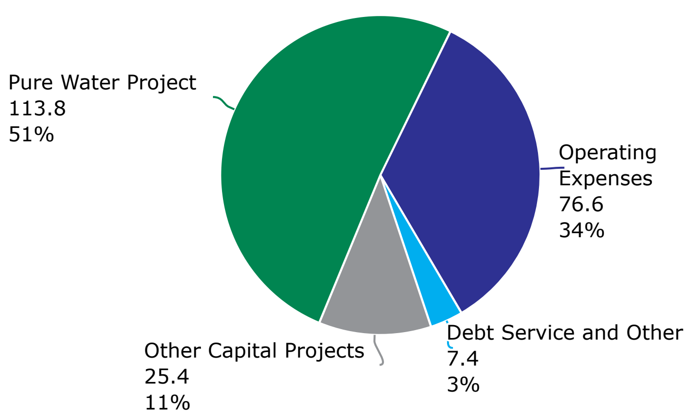
The budget continues to prioritize long-term water reliability through significant investment in the **Pure Water Project Las Virgenes-Triunfo**, water supply diversification, and groundwater banking initiatives.

More than **$273 million** is allocated to capital improvements over the two-year period, ensuring the District can maintain, replace, and enhance critical infrastructure.

The budget includes the phased addition of **18 new positions** to support operational needs, succession planning, and future growth.

Developed in alignment with the District's Strategic Plan and long-term financial policies, the budget maintains strong reserves, funds key infrastructure investments, and supports the responsible stewardship of public resources.

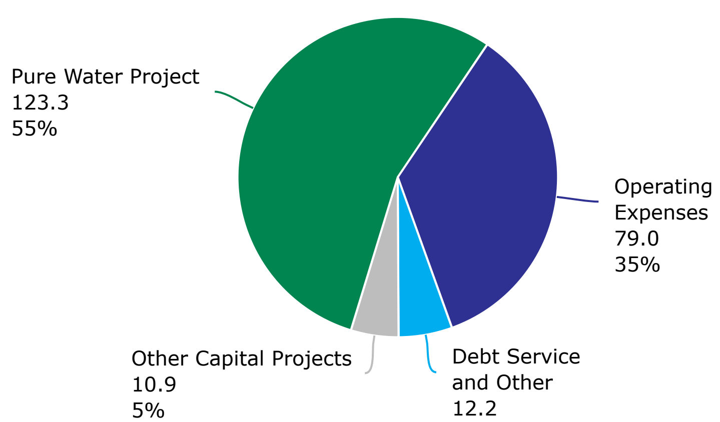
Fiscal Year 2026-27
Uses of Funds
$223.2 million



Operating Expenses	
Potable Water	49,391,612
Recycled Water	4,273,155
Sanitation	22,949,958
Las Virgenes Operating Expenses	76,614,725
Total Operating Expenses	76,614,725
Water Banking	3,000,000
Capital Projects	
Potable Water Replacement Fund	16,920,000
Recycled Water Replacement Fund	721,684
Sanitation Replacement	121,481,760
Total Capital Projects	25,362,840
Pure Water Project	113,760,604
Debt Service	4,442,850
Total Uses of Funds	223,181,019

Fiscal Year 2027-28
Uses of Funds
$225.4 million

Operating Expenses	
Potable Water	50,746,224
Recycled Water	4,438,618
Sanitation	23,844,526
Las Virgenes Operating Expenses	79,029,368
Total Operating Expenses	79,029,368
Water Banking	3,000,000
Capital Projects	
Potable Water Replacement Fund	7,768,000
Recycled Water Replacement Fund	733,492
Sanitation Replacement	125,665,307
Total Capital Projects	10,854,986
Pure Water Project	123,311,813
Debt Service	9,191,694
Total Sources of Funds	225,387,861



Capital Projects

Proposed CIP Projects for Fiscal Year 2026-27 are budgeted at $139.1 million and include **$113.8 million** in appropriations specifically for the District's share of capital contributions for the Pure Water Project. Staff proposes the use of designated cash reserves, previously approved by the Board, and debt proceeds to fund the District's portion, net of any grant funding received, for the Pure Water Project costs.

The Fiscal Year 2027-28 proposed CIP is $134.2 million and includes **$123.3 million** for the Pure Water Project. Construction of the Pure Water Project Las Virgenes-Triunfo (Pure Water Project), including outreach efforts focused on supporting construction-related activities continues to be the District's No. 1 priority over the upcoming two-year budget period.

The CIP projects recommended for funding are consistent with the District and JPA Infrastructure Investment Plans and serve to implement the District's Strategic Plan objectives.

Detailed information on each capital project can be found in the **Capital Improvement Plan section** of this document.

Change in Working Capital

Change in working capital is a good way to view the financial health of the District. Working capital is the difference between current assets and current liabilities. If a fund has a positive working capital balance, then the fund has more than enough resources to meet its obligations. However, if the working capital balance is negative, then the fund has more obligations than resources. Staff monitors working capital on a monthly basis and has determined that sufficient balances exist.

Summary of Changes in Budget

The Fiscal Year 2026-27 **Operating Budget increased by $1,050,000**, and the **Capital Improvements Budget has been increased by $660,000** from the amounts presented to the Board on May 19, 2026 meeting. These adjustments reflect the inclusion of federally earmarked EPA funding for the **District's Water Farm One Study**. The increase to the Operating Budget is fully offset by a corresponding increase in nonoperating revenue. Similarly, the increase to the Fiscal Year 2026-27 Capital Improvements budget is offset by a corresponding reduction in the Fiscal Year 2027-28 Capital Improvements Budget, resulting in **no net change** to the overall capital improvement program for the next two years.

MAJOR PRIORITIES AND ISSUES

Board Strategic Priorities

The Board met on March 31, 2026, to review the current Strategic Plan and discuss the priorities of the District over the next several years. The meeting formed the basis for some of the "one-time" costs included in the Fiscal Years 2026-28 Proposed Budget. As reflected in the Strategic Planning Workshop, the following Board priorities have proposed appropriations included within the biennial budget:

- Construction of Pure Water Project Las Virgenes- Triunfo, including outreach efforts focused on supporting construction-related activities.
- Continued efforts (formation of a JPA, additional analysis and studies, regulatory advocacy, etc.) necessary for the successful implementation of Deep Ocean Desalination: Public-Private Partnership with OceanWell.
- Finalize the Water Supply Reliability and Diversification Study and determine the optimal additional amounts and timing to purchase and store more groundwater.
- Study the feasibility of system integration w/Los Angeles County Waterworks District No. 29, Malibu.
- Develop fiscally responsible budgets - identify and implement projects and programs that provide efficiencies/ cost savings/ reduce liabilities.
- Promote drinking tap water through installation of fill stations and distribution of reusable bottles.
- Explore ways to support the installation of heli-hydrants within the District.
- Study the feasibility of additional solar at Las Virgenes Reservoir and/or District Headquarters.

Construction of the Pure Water Project Las Virgenes-Triunfo (Pure Water Project), including outreach efforts focused on supporting construction-related activities continues to be the District's No. 1 priority over the upcoming two-year budget period.

The Budget Process

01	**PREPARATION: January**	• Review prior budget process • Review Strategic Plan, department goals, objectives, and performance measures • Budget kick-off meeting
02	**PREPARATION: February**	• Review major drivers and assumptions • Present budget calendar to the board • Develop budget estimates
03	**PREPARATION: March**	• Incorporate department provided line-item expense projections into the budget • Prepare Preliminary Sources and Uses for the two-year budget.
04	**PREPARATION: April**	• Present draft updated five-year Strategic Plan, along with an overview of department performance measures and budget assumptions to board.
05	**PREPARATION: May**	• Preliminary Draft budget presented to the Board for review • Ten-Year Infrastructure Investment Plan presented to the board
06	**PREPARATION: JUNE**	• Board Adoption of Budget FY 2026-27 and approval of FY 2027-28 Budget plan.
07	**YEAR TWO: JANUARY- JUNE**	• Review Budget for significant changes since adoption • Budget Workshop to present significant changes • Board Adoption of Second Year

The budget process began in January 2026 with the review of the prior budget process and GFOA budget reporting standards with staff.

In April 2026 the Board met to review the agency's Strategic Plan to ensure continued relevance. Following the Strategic Planning meeting, departments were tasked with beginning the process of developing department goals, objectives, and performance measures in support of the plan. Staff reviewed major budget assumptions and began the process of developing budget estimates.

In early April 2026, the General Manager met with representatives from each department to discuss and review the budget in detail. The changes made by the General Manager were incorporated in the budget.

In May, staff sought feedback from the Board of Directors and reviewed the budget assumptions on the proposed Operating and Capital Budgets incorporating the feedback into the FY 2024-26 two-year budget. The draft budget was presented to the board for approval.

In June 2026 the Board adopted the FY 2026-27 budget and approved the FY 2027-28 Budget Plan.

The budget process for FY 2027-28 will begin in December 2026. Staff will be directed to identify any significant changes between the approved FY 2026-28 Budget Plan and proposed FY 2027-28 Budget. These significant changes will be then incorporated into the FY 2027-28 proposed Budget.

Developing and monitoring the budget is an ongoing process and the estimates that are developed from this process are modified throughout the budget period to respond to unfolding events. Monthly reports of expenses and revenues are compared to the budget and developed to provide a method for ongoing review at the department level. The Board reviews monthly financial status reports.

By responding quickly to events that impact the budget, the District is able to maintain consistent levels of service provided to our customers as well as safeguard the financial base against erosion from unforeseen events outside the control of the District.

Basis of Revenue Estimates

The major source of revenue for operations is utility user fees. For potable and recycled water, the District charges a fixed meter service charge. Potable commodity rates have three tiers and may also include a pumping charge for those areas at higher elevations that require additional pumping. Recycled water has a three-tiered rate structure and where applicable, elevation pumping charges. Sanitation has a six-tiered rate structure for single family residential units that is based on the number of occupants, and a four-tiered rate for commercial users based upon effluent strength and flow.

The income from water sales is much more dependent on weather and the economy than on the number of customers or price of water. Because it is nearly impossible to predict weather conditions for the budget year, the District traditionally uses a three-year average of usage and current water rates to estimate budget year revenues.

The estimated revenue for recycled water is based upon a three-year average then increased slightly to recognize new recycled water customers added in the previous year and incorporating current recycled water rates.

The estimated revenue for sanitation is based upon the current number of residential customers factored at the per-person monthly tiered-rate, plus an estimated amount based upon averages of our commercial customers.

Other operating revenues, such as late fees, are minor and are based upon historical averages. Interest income, which is non-operating revenue, is based upon projected cash balances per fund factored by projected interest rate. The District receives a small amount of property tax that is dedicated to the replacement funds. Property tax is estimated by applying a projected growth factor each year.

Capital improvement projects are funded by those benefiting from the improvement. If the improvement is to provide for future customers, the project is funded from capacity fees. If the improvement benefits current customers, the project is funded with operating funds. In some cases, the District receives grant funds from the state or federal government for a project. Some projects that benefit both future and current customers may be paid by a combination of construction, replacement, grant revenue, and financing activities.

Capacity fees for each enterprise are projected based upon deposits from developers and staff appraisal of when the development will be completed so that the deposit can be taken to revenue. Although the District may have deposits on hand, it is very difficult to project when the revenue will become available as the developer may pull the deposit with interest should the development not proceed.

Debt Obligations

The District entered into an installment purchase agreement in June 2020 with the Key Government Finance, Inc. totaling $10,100.00. The purpose of the installment agreement was to finance the acquisition and installation of smart meters and other water system improvements.

The installment purchase agreement has an interest rate of 1.95% and is scheduled to be paid in full on November 1, 2029. Interest is payable semiannually on May 1 and November 1. The installment purchase agreement is subject to prepayment provisions set forth in the agreement.

In June 2026, the Las Virgenes - Triunfo Joint Powers Authority, through their Public Financing Authority, closed on a $150 million non-revolving line of credit with Wells Fargo Bank to provide interim financing for construction of the Pure Water Project Las Virgenes-Triunfo (Pure Water Project). The line of credit will be used to fund a portion of project costs during construction, pending the closing of the long-term financing instruments. The line of credit provides several benefits, including providing funding while the federal Water Infrastructure Finance and Innovation Act (WIFIA) and Clean Water State Revolving Fund (SRF) loans are finalized and closed, as well as to strategically time drawing on the WIFIA loan to preserve a one-time refinancing capability that has been provided by the United States Environmental Protection Agency (USEPA) to borrowers in the past.

Cost Allocation

The general and administrative costs of the District are distributed to the three enterprises and capital projects through a cost allocation plan developed in accordance with federal regulations from the Office of Management and Budgets (2 CFR 200). By meeting federal requirements, the plan allows the District to allocate overhead to future federal and state grants. The adopted budget reflects the allocation of general and administrative costs as shown in the cost allocation plan, which was updated in FY 06-07. Since then, staff has acquired the proprietary software, enabling the allocations to be updated for FY 2026-28. Building rental is allocated based upon square footage. Laboratory expenses are allocated based upon the number of samples collected and analyzed.

Budget Basis and Level of Budgetary Control

The District operates on the accrual basis of accounting and budgeting, following “generally accepted accounting principles” (GAAP), which means that revenues and expenses are recorded in the periods in which the transactions occur, regardless of the timing of cash flows. Exceptions to this are:

- Principal payments on long-term debt are applied to the outstanding balance of the debt (GAAP). The working capital schedules in the budget document show the use of working capital when the principal payments are due.
- Capital projects/outlays are recorded as assets when acquired or as projects are completed (GAAP). The working capital schedules in the budget document show the use of working capital as capital improvement projects are projected.
- Depreciation expense is not budgeted, but is recorded annually for GAAP only.

Budgets are monitored at varying levels of classification detail. However, expenditures cannot exceed total appropriations at the department level.

- Department heads may transfer resources within a department and within the same enterprise as they see fit, but transfers between departments or enterprises need approval from the Board.

- If a department experiences an extraordinary unbudgeted expense that may cause it to go over budget by year-end, the General Manager will ask for approval from the Board. This is a frequent occurrence in capital improvement projects and such requests come to the Board in the form of change orders.

Long-Range Financial Plans

The District's 2025 Potable Water, Recycled Water, and Sanitation Cost of Service and Rate Study adopted by the LVMWD Board on October 9, 2025 identifies the key assumptions underlying 10-year financial plan projections, including the following:

- Adopted rate adjustments for all three utilities effective January 1, 2026 through December 31, 2030, and conservative revenue adjustments from 2031-2035.
- no growth in customer accounts across all three utilities; water usage projections based on the FY 2025 budget with no growth from those projections.
- operating expense escalation rates of 4.0% general, 5.0% COLA, 8.0% benefits, 5.0% chemicals, and 10.0% energy/utilities annually.
- capital expenditures projected as the 10-year average annual spend from the Board-approved Infrastructure Investment Plan (IIP) for FY 2026–2035.
- reserve policy targets of 25% of the operating budget for the Operating Reserve and three years of current depreciation for the Replacement Reserve.
- a minimum debt service coverage ratio of 1.50.
- Anticipated debt service costs (current + future from $466 million pure water project).

The District's long-range operating financial plans are the primary mechanism by which LVMWD translates its adopted Strategic Plan and business values, specifically Sound Financial Management, Sound Planning and Appropriate Investment, and Reliable Water Supplies and Service into actionable, funded commitments. The 10-year financial plan projections developed through the 2025 Rate Study directly incorporate the Board-approved IIP from FY 2025-26 through FY 2034-35, ensuring that the District's rates are set at levels sufficient to fund O&M costs, meet debt coverage requirements, maintain reserve targets, and pay-as-you-go fund approximately $96 million in CIP projects over the five-year rate study period, thereby providing the financial foundation necessary to deliver on the District's strategic commitment to infrastructure reliability, regulatory compliance, and long-term fiscal sustainability.

Proposition 4 (Gann) Appropriation Limit

The District is not subject to the appropriation limit since it did not levy a tax rate greater than $0.125 per $100 of assessed valuation and was in existence prior to January 1, 1978.

Working Capital Summary
FY2026-27 to FY2027-28

	Enterprise Operations			Enterprise Replacement			Enterprise Construction			Policy Restricted	
	Potable Water 101	Recycled Water 102	Sanitation 130	Potable Water 301	Recycled Water 302	Sanitation 330	Potable Water 201	Recycled Water 203	Sanitation 230	Reserve (Ins/Stab/ Bond)	LVMWD TOTAL ALL FUNDS
Working Capital 6/30/2026	12,102,911	1,409,458	7,928,064	38,424,361	16,691,341	13,393,062	201,285	22,018	992,626	16,532,124	107,697,248
	11.24%	1.31%	7.36%	35.68%	15.50%	12.44%	0.19%	0.02%	0.92%	15.35%	100.00%
Operating Revenues(Expenses):											
Operating Revenues	54,444,290	6,481,942	27,649,286	-	-	-	-	-	-	-	88,575,518
Rental Income	101,391	-	-	-	-	-	-	-	-	-	101,391
Operating Expenses	(49,391,612)	(4,273,155)	(22,949,958)	-	-	-	-	-	-	-	(76,614,725)
Non-operating Revenues(Expenses):											
Stand-By Fee, Property Tax, Assessments	-	-	-	1,453,460	-	77,000	-	-	-	-	1,530,460
Interest Income	346,454	52,332	75,754	360,130	315,018	225,947	99,970	12,008	77,657	-	1,565,270
Other	1,126,500	-	-	1,087,138	-	10,590,000	-	-	-	-	12,803,638
Debt Proceeds - Pure Water Project	-	-	103,170,604	-	-	-	-	-	-	-	103,170,604
Contributed Capital:											
Connection Fees	-	-	-	-	-	-	606,787	67,421	78,234	-	752,442
Other:											
Water Banking	(3,000,000)	-	-	-	-	-	-	-	-	-	(3,000,000)
Debt Service Payment	(220,286)	(1,263,420)	(1,834,849)	(1,124,295)	-	-	-	-	-	-	(4,442,850)
Capital Projects	-	-	-	(16,920,000)	(721,684)	(121,481,760)	-	-	-	-	(139,123,444)
Transfer to/fr Other Funds		-	(100,000,000)	-	-	100,000,000	-	-	-	-	
Working Capital 6/30/2027	15,509,648	2,407,157	14,038,901	23,280,794	16,284,675	2,804,249	908,042	101,447	1,148,517	16,532,124	93,015,553
Operating Revenues(Expenses):											
Operating Revenues	56,474,115	7,239,484	29,837,253	-	-	-	-	-	-	-	93,550,852
Rental Income	104,433	-	-	-	-	-	-	-	-	-	104,433
Operating Expenses	(50,746,224)	(4,438,618)	(23,844,526)	-	-	-	-	-	-	-	(79,029,368)
Non-operating Revenues(Expenses):											
Stand-By Fee, Property Tax, Assessments	-	-	-	1,472,289	-	77,000	-	-	-	-	1,549,289
Interest Income	346,108	50,669	73,347	359,771	305,007	218,767	99,870	11,626	75,189	-	1,540,354
Other	78,030	-	-	1,104,895	-	-	-	-	-	-	1,182,925
Debt Proceeds - Pure Water Project	-	-	123,311,813	-	-	-	-	-	-	-	123,311,813
Contributed Capital:											
Connection Fees	-	-	-	-	-	-	606,787	67,421	78,324	-	752,532
Other:											
Water Banking	(3,000,000)	-	-	-	-	-	-	-	-	-	(3,000,000)
Debt Service Payment	(554,587)	(2,889,159)	(4,619,372)	(1,128,576)	-	-	-	-	-	-	(9,191,694)
Capital Projects	-	-	-	(7,768,000)	(733,492)	(125,665,307)	-	-	-	-	(134,166,799)
Transfer to/fr Other Funds	-	-	(125,000,000)		-	125,000,000	-	-	-	-	-
Working Capital 6/30/2028	18,211,523	2,369,533	13,797,416	17,321,173	15,856,190	2,434,709	1,614,699	180,494	1,302,030	16,532,124	89,619,890

STRATEGIC PLAN

Las Virgenes Municipal Water District Strategic Plan

Developed in 2016, the Strategic Plan describes LVMWD's strategy to address the opportunities, challenges and needed investments likely to arise in the next 20 years. The plan provides the basis for making decisions and allocating resources to ensure consistent direction moving forward. The Strategic Plan is intended to be a high level document containing broad goals.

Specifically, the Strategic Plan is designed to meet the following objectives:

- Set a clear path forward for LVMWD, building on its mission and vision.
- Identify and address the opportunities, challenges and needed investments likely to arise during the next 20 years.
- Provide a high-level framework for making decisions on the allocation of resources.
- Prepare LVMWD for the future.
- Establish service commitments for LVMWD's customers.
- Implement a standards-based approach to meet service commitments.
- Establish values for conducting LVMWD's business and interacting with others.
- Identify strategic objectives for action.
- Describe a process for reviewing and updating the plan.

Development of the Plan

The District hired a consultant to assist with the development of the Strategic Plan. The consultant held one-on-one interviews with 27 employees, from Department Head to Water Reclamation Plant Operator I. Employees were encouraged to provide their perspectives on the most important challenges facing the District over the next 20 years and opportunities for improvement. The interviews resulted in valuable feedback and insights that became the basis for key elements of the draft Strategic Plan.

A Strategic Planning Workshop was held with the Board to review a summary of the interview results, terminology for the strategic plan, the District's mission and vision, proposed behavioral and business values, and draft strategic objectives. At the meeting, nine strategic objectives were discussed and vetted using breakout groups lead by a Board Member working with key staff. Each breakout group presented its feedback on their assigned strategic objectives, which was incorporated into the draft Strategic Plan.

Elements of the Strategic Plan

Strategic Foundation – The strategic foundation consists of LVMWD's mission, vision and behavioral values. The mission describes our purpose or what we do. The vision describes what we want to be, or be known for, in the future. The behavioral values describe how we conduct our business and interact with others. Together, the mission, vision and behavioral values provide the foundation for all of LVMWD's activities, both now and well into the future.

Business Values – The business values describe the commitments LVMWD makes to its customers. Examples include transparency and community engagement, reliable water supplies and service, and sound financial management. Business values provide fundamental focus areas for the organization.

Strategic Objectives – The strategic objectives describe the major undertakings planned to address the significant opportunities, challenges or needed investments likely to arise in the next 20 years. Strategic objectives are not intended to address tasks that are part of normal utility operations.

Standards – Standards are simply rules or service levels that put the business values in operational terms.

To provide consistent service and value to customers, it is important to take a standards-based approach. LVMWD's standards will drive its activities, decisions and proposed investments. Some standards are driven by legal or regulatory requirements (i.e. compliance with the Safe Drinking Water Act); however, others are developed internally to meet the needs of customers.

Strategic Foundation

Together, the mission, vision and behavioral values provide the foundation for all of LVMWD's activities, both now and well into the future.

Business Values

The following business values describe the commitments LVMWD makes to its customers:

High Level of Customer Satisfaction	Transparency and Community Engagement	Highly Effective Workforce	Safe, High Quality Water	Protection of Public Health and the Environment
Maximum Reuse and Resource Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning and Appropriate Investment	Innovative and Efficient Operations

Strategic Objectives

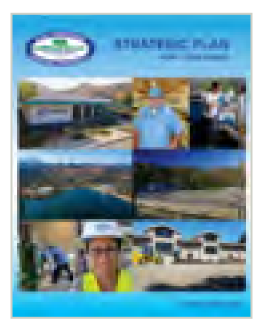
Together, the mission, vision and behavioral values provide the foundation for all of LVMWD's activities, both now and well into the future. Strategic objectives constitute the major undertakings planned for the next five years, considering the significant opportunities, challenges or needed investments likely to arise in the next 20 years.

Key Standards

LVMWD's standards will drive its activities, decisions and proposed investments. Some standards are driven by legal or regulatory requirements (i.e. compliance with the Safe Drinking Water Act); however, others are developed internally to meet the needs of customers.

Review and Update of Strategic Plan

An effective strategic plan must be reviewed and updated periodically to address changing circumstances and priorities. LVMWD reviews its strategic plan annually in conjunction with the budget preparation process. At that time, progress toward accomplishment of the strategic objectives is evaluated. This Plan incorporates significant updates since the time of the original version in 2016 and will be reviewed and updated as needed in future years. LVMWD's Strategic plan can be found in its entirety by clicking the plan here:



Performance Measures

Performance measurements have been integrated into various sections of this document. These performance measurements have been created to coincide with the Strategic Plan and to highlight certain annual priorities and goals for each program and the agency as a whole.

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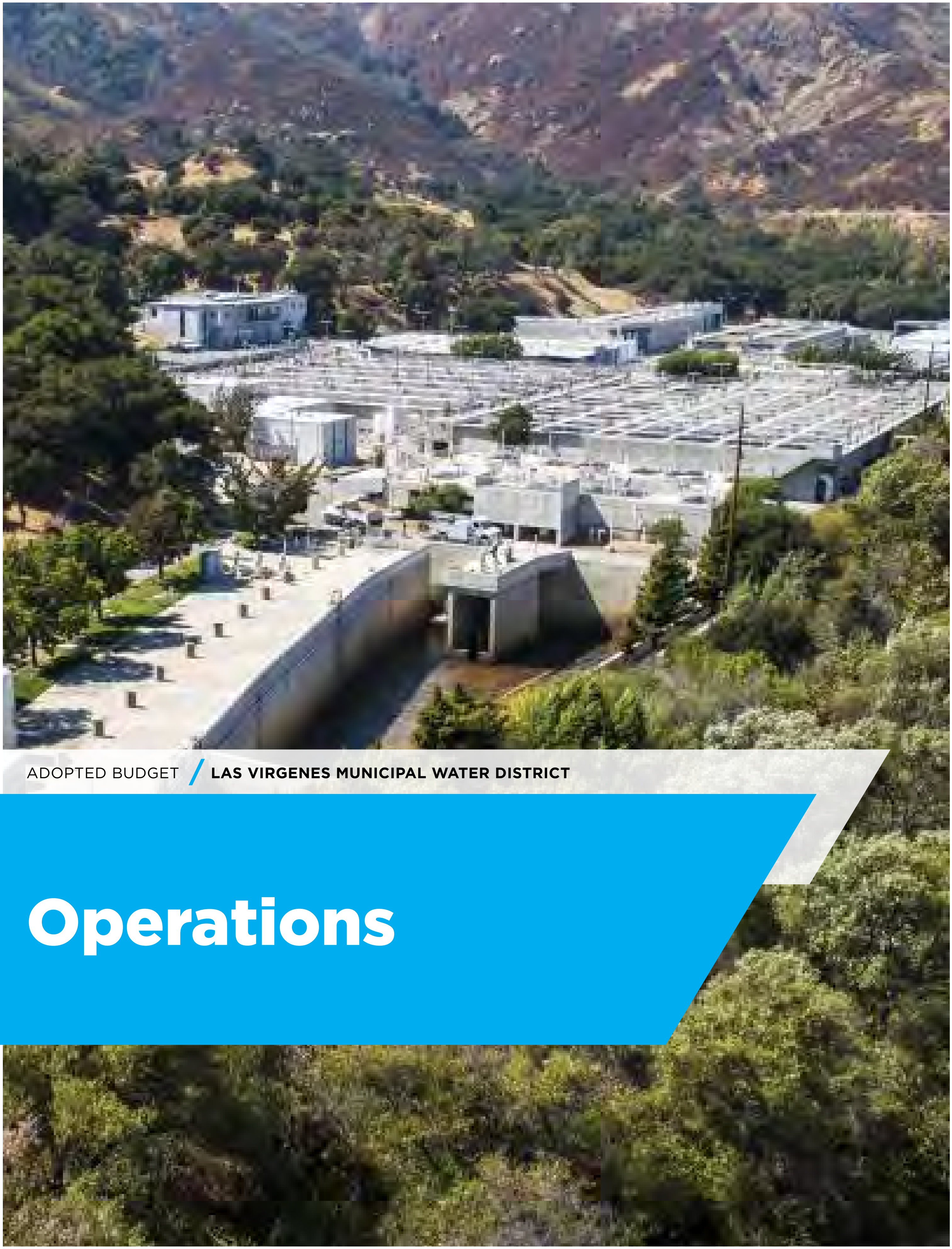


Operations

BACK TO TOC

SUMMARY ALL UNITS

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
OPERATING REVENUES					
4000 Water Sales	$ 50,811,101	$ 51,714,888	$ 50,032,711	$ 53,229,330	$ 55,241,856
4152 Penalty for Unsustainable Water Use	973,175	-	688,430	-	-
4155 Temporary Meter Fees	330,508	609,772	294,140	330,428	369,569
4160 Late Payment Fees	231,768	245,000	247,273	249,900	254,898
4170 Water Usage - Accidents	74,623	30,000	52,211	30,600	31,212
4175 PW Supplement to RW	63,798	990,000	210,868	350,000	350,000
4215 RW Sales - Calabasas	416,114	498,015	403,373	537,763	602,295
4220 RW Sales - LV Valley	215,539	248,497	187,771	253,646	284,084
4225 RW Sales - Calabasas MWD	1,192,600	1,366,178	1,584,488	1,673,519	1,874,342
4230 RW Sales - Western	3,122,698	2,954,747	3,145,485	3,373,006	3,777,767
4260 Sanitation Service Fees	22,873,631	24,856,148	24,799,458	27,365,286	29,547,573
4270 Consol Sewer District Fees	268,380	278,431	372,040	284,000	289,680
4505 Other Income from Operations	1,271,782	1,238,223	1,365,673	898,040	927,576
TOTAL OPERATING REVENUES	**$ 81,845,717**	**$ 85,029,899**	**$ 83,383,921**	**$ 88,575,518**	**$ 93,550,852**
ADMINISTRATIVE EXPENSE					
6260 Rental Charge Facility Replacement	237,303	229,189	249,131	285,685	285,685
6511 Outside Services	326,130	555,363	555,363	1,320,000	100,000
7135 Earthquake Insurance	108,174	138,335	108,899	101,717	116,975
7135 Property Insurance	236,560	255,022	265,231	298,920	343,757
7145 Claims Paid	92,041	-	76,443	-	-
7155 Other Expense	9,269	-	32,984	-	-
7203 Allocated Building Maintenance	128,057	90,999	143,567	136,242	137,206
7205 Allocated Legal Expense	70,851	75,000	38,781	75,000	75,000
7225 Allocated Support Services	3,760,590	3,291,079	4,197,723	4,481,687	4,636,627
7226 Allocated Operations Services	10,369,678	11,575,516	12,284,850	13,088,828	13,556,380
Sub-total Administrative Expense	**$ 15,338,653**	**$ 16,210,503**	**$ 17,952,972**	**$ 19,788,079**	**$ 19,251,630**
MAINTENANCE EXPENSE					
5405 Utilities	213,852	-	-	-	-
5500 Labor	610,208	999,715	670,483	742,207	815,340
5510 Supplies/Material	294,930	197,000	522,644	292,500	292,500
5515 Outside Services	1,669,518	1,432,944	2,107,527	2,157,376	2,157,376
5518 Building Maintenance	58,329	75,000	44,483	207,102	212,102
5520 Permits and Fees	3,194	5,000	4,120	20,000	20,000
Sub-total Maintenance Expense	**$ 2,850,031**	**$ 2,709,659**	**$ 3,349,257**	**$ 3,419,185**	**$ 3,497,318**
OPERATING EXPENSE					
5400 Labor	1,651,835	1,373,833	2,159,983	2,190,763	2,489,347
5405 Utilities	1,494,999	1,252,702	1,596,045	1,933,444	2,087,964
5410 Supplies/Material	436,539	385,000	508,651	594,000	604,000
5415 Outside Services	343,628	371,000	79,687	10,000	10,000
5420 Permits and Fees	192,425	193,000	212,495	210,000	210,000
5425 Consulting Services	56	-	-	300,000	125,000
Sub-total Operating Expense	**$ 4,119,482**	**$ 3,575,535**	**$ 4,556,861**	**$ 5,238,207**	**$ 5,526,311**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	250,000	-	-	-
Sub-total Professional Services	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**
PURCHASED SERVICES					
5735 Share of JPA Net Expenses	16,030,651	15,734,992	15,402,428	18,379,531	18,770,823
5740 City of Los Angeles	650,072	695,800	858,978	941,434	1,283,138
Sub-total Purchased Services	**$ 16,680,723**	**$ 16,430,792**	**$ 16,261,406**	**$ 19,320,965**	**$ 20,053,961**

SUMMARY ALL UNITS (continued)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
RESOURCE CONSERVATION					
6602 School Education Programs	107,000	124,000	107,000	100,000	100,000
6604 Public Education Programs	99,606	2,962	101,155	100,000	100,000
6660 Landscape Programs	152,082	704,000	218,412	310,000	310,000
6749 Residential Customer Training	-	10,000	-	5,000	5,000
6790 Back Flow Protection	226,980	366,674	219,305	412,965	431,548
Sub-total Resource Conservation	**$ 585,668**	**$ 1,207,636**	**$ 645,872**	**$ 927,965**	**$ 946,548**
SOURCE OF SUPPLY					
5000 Purchased Water MWD	24,561,300	24,038,476	22,121,671	23,771,126	25,404,066
5054 Draw from Reservoir	(168,976)	475,000	1,627,376	-	-
5100 Purchased Water - JPA	2,878,007	2,609,184	2,747,164	2,403,136	2,500,899
5105 Purchased Water - Ventura Co.	297,984	265,816	286,984	268,475	271,159
5110 Purchased Water - Simi District #8	59,758	52,811	39,686	55,000	60,000
5115 Purchased Water - Potable Supply	63,798	990,000	210,868	350,000	350,000
5117 Purchased Water - LADWP	-	-	226,793	-	-
5125 Water Supply - LVR Adjustment	515,611	-	(207,084)	-	-
Sub-total Source Of Supply	**$ 28,207,482**	**$ 28,431,287**	**$ 27,053,458**	**$ 26,847,737**	**$ 28,586,124**
SPECIALTY EXPENSE					
5700 SCADA Services	20,938	45,000	-	100,000	100,000
5715 Laboratory Services	59,297	84,143	49,255	298,850	207,311
5725 General Supplies/Small Tools	39,189	30,000	33,696	15,000	15,000
7202 Allocated Laboratory Expense	380,364	366,961	406,513	658,737	845,165
Sub-total Specialty Expense	**$ 499,788**	**$ 526,104**	**$ 489,464**	**$ 1,072,587**	**$ 1,167,476**
TOTAL OPERATING EXPENSES	**$ 68,281,827**	**$ 69,341,516**	**$ 70,309,290**	**$ 76,614,725**	**$ 79,029,368**
NET OPERATING INCOME (LOSS)	**$ 13,563,890**	**$ 15,688,383**	**$ 13,074,631**	**$ 11,960,793**	**$ 14,521,484**

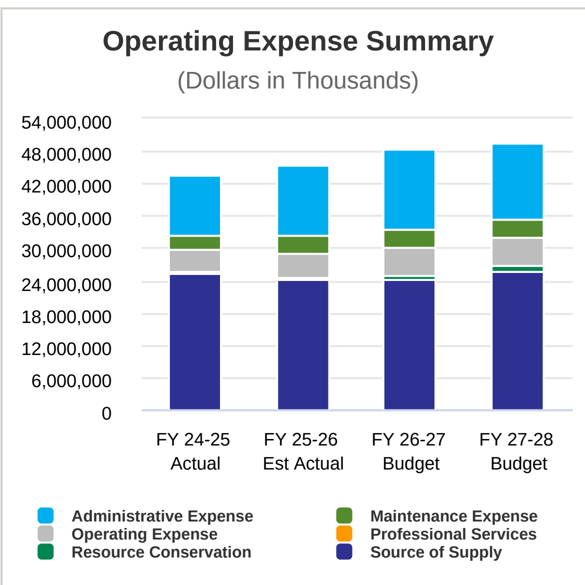
4152, 7145, and 7155 - The District does not budget for Unsustainable Water Use Penalties, Claims Paid, and Other Expense line items.

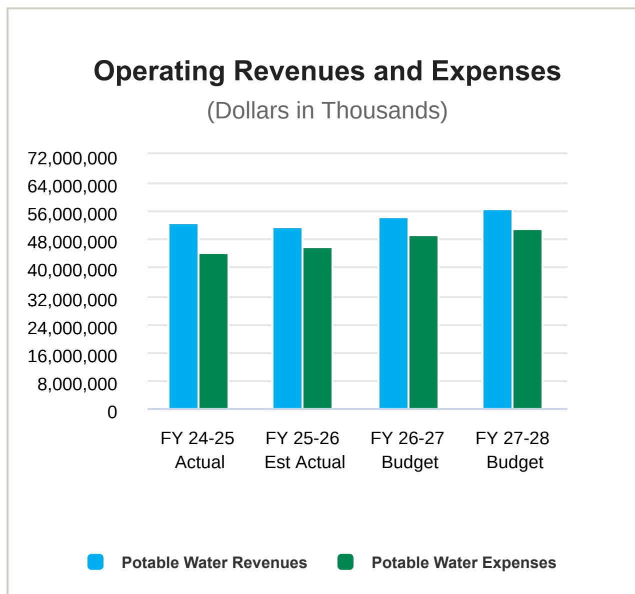
POTABLE WATER SUMMARY

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
OPERATING REVENUES					
4000 Water Sales	$ 50,811,101	$ 51,714,888	$ 50,032,711	$ 53,229,330	$ 55,241,856
4152 Penalty for Unsustainable Water Use	681,949	-	503,388	-	-
4155 Temporary Meter Fees	4,517	5,000	3,669	5,100	5,202
4160 Late Payment Fees	222,212	225,000	239,012	229,500	234,090
4170 Water Usage - Accidents	74,623	30,000	52,211	30,600	31,212
4175 PW Supplement to RW	63,798	990,000	210,868	350,000	350,000
4505 Other Income from Operations	587,021	500,000	667,855	599,760	611,755
TOTAL OPERATING REVENUES	**$ 52,445,221**	**$ 53,464,888**	**$ 51,709,714**	**$ 54,444,290**	**$ 56,474,115**
ADMINISTRATIVE EXPENSE					
6260 Rental Charge Facility Replacement	212,498	204,554	224,574	262,126	262,126
6511 Outside Services	326,130	555,363	555,363	1,320,000	100,000
7135 Earthquake Insurance	108,174	138,335	108,899	101,717	116,975
7135 Property Insurance	236,560	255,022	265,231	298,920	343,757
7145 Claims Paid	92,041	-	76,443	-	-
7155 Other Expense	9,269	-	32,984	-	-
7203 Allocated Building Maintenance	128,057	90,999	143,567	136,242	137,206
7205 Allocated Legal Expense	70,851	75,000	38,781	75,000	75,000
7225 Allocated Support Services	2,960,851	2,602,369	3,335,005	3,576,120	3,691,180
7226 Allocated Operations Services	7,155,025	8,379,589	8,551,751	9,170,029	9,465,068
Sub-total Administrative Expense	**$ 11,299,456**	**$ 12,301,231**	**$ 13,332,598**	**$ 14,940,154**	**$ 14,191,312**
MAINTENANCE EXPENSE					
5405 Utilities	213,852	-	-	-	-
5500 Labor	609,427	988,656	637,719	739,967	812,999
5510 Supplies/Material	273,358	162,000	453,537	242,500	242,500
5515 Outside Services	1,360,302	1,429,332	2,045,166	2,146,811	2,146,811
5518 Building Maintenance	58,329	75,000	44,483	207,102	212,102
5520 Permits and Fees	3,194	5,000	4,120	20,000	20,000
Sub-total Maintenance Expense	**$ 2,518,462**	**$ 2,659,988**	**$ 3,185,025**	**$ 3,356,380**	**$ 3,434,412**
OPERATING EXPENSE					
5400 Labor	1,649,291	1,367,105	2,135,172	2,187,199	2,485,623
5405 Utilities	1,328,613	1,130,515	1,450,046	1,723,726	1,861,628
5410 Supplies/Material	436,539	385,000	508,651	594,000	604,000
5415 Outside Services	343,628	371,000	79,687	10,000	10,000
5420 Permits and Fees	168,842	178,000	177,949	185,000	185,000
5425 Consulting Services	56	-	-	300,000	125,000
Sub-total Operating Expense	**$ 3,926,969**	**$ 3,431,620**	**$ 4,351,505**	**$ 4,999,925**	**$ 5,271,251**
RESOURCE CONSERVATION					
6602 School Education Programs	107,000	124,000	107,000	100,000	100,000
6604 Public Education Programs	99,606	2,962	101,155	100,000	100,000
6660 Landscape Programs	152,082	704,000	218,412	310,000	310,000
6749 Residential Customer Training	-	10,000	-	5,000	5,000
6790 Back Flow Protection	226,548	365,424	219,305	412,965	431,548
Sub-total Resource Conservation	**$ 585,236**	**$ 1,206,386**	**$ 645,872**	**$ 927,965**	**$ 946,548**

POTABLE WATER SUMMARY (continued)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
SOURCE OF SUPPLY					
5000 Purchased Water MWD	24,561,300	24,038,476	22,121,671	23,771,126	25,404,066
5054 Draw from Reservoir	(168,976)	475,000	1,627,376	-	-
5105 Purchased Water - Ventura Co.	297,984	265,816	286,984	268,475	271,159
5110 Purchased Water - Simi District #8	59,758	52,811	39,686	55,000	60,000
5117 Purchased Water - LADWP	-	-	226,793	-	-
5125 Water Supply - LVR Adjustment	515,611	-	(207,084)	-	-
Sub-total Source Of Supply	**$ 25,265,677**	**$ 24,832,103**	**$ 24,095,426**	**$ 24,094,601**	**$ 25,735,225**
SPECIALTY EXPENSE					
5700 SCADA Services	20,938	45,000	-	100,000	100,000
5715 Laboratory Services	59,297	84,143	49,255	298,850	207,311
5725 General Supplies/Small Tools	39,189	30,000	33,696	15,000	15,000
7202 Allocated Laboratory Expense	380,364	366,961	406,513	658,737	845,165
Sub-total Specialty Expense	**$ 499,788**	**$ 526,104**	**$ 489,464**	**$ 1,072,587**	**$ 1,167,476**
TOTAL OPERATING EXPENSES	**$ 44,095,588**	**$ 44,957,432**	**$ 46,099,890**	**$ 49,391,612**	**$ 50,746,224**
NET OPERATING INCOME (LOSS)	**$ 8,349,633**	**$ 8,507,456**	**$ 5,609,824**	**$ 5,052,678**	**$ 5,727,891**



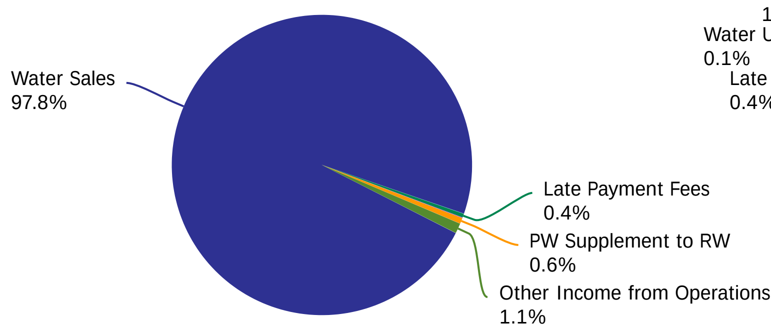


Potable Water Revenues

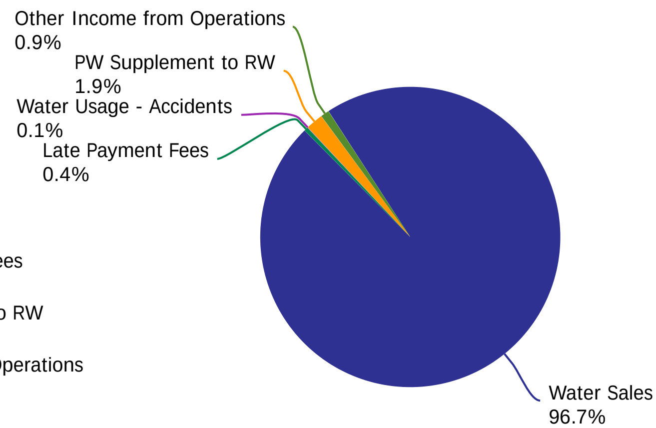
Potable Water (PW) Sales are revenues derived from potable water sales to customers. PW sales provide resources to fund the operation and maintenance of the water system and the replacement of infrastructure and other capital assets.

The Fiscal Years 2026-28 Budget assumes potable water sales of 13,622 acre-feet in both Fiscal Year 2026-27 and Fiscal Year 2027-28, consistent with the projections adopted in the rate study. This assumption is considered conservative based on recent water sales trends. Actual potable water sales reached 15,458 acre-feet in Fiscal Year 2024-25, while Fiscal Year 2025-26 sales are projected at 14,392 acre-feet. Both figures exceed the budgeted sales volume, indicating that the projected target is achievable under current demand conditions.

FY 26-27 Budget



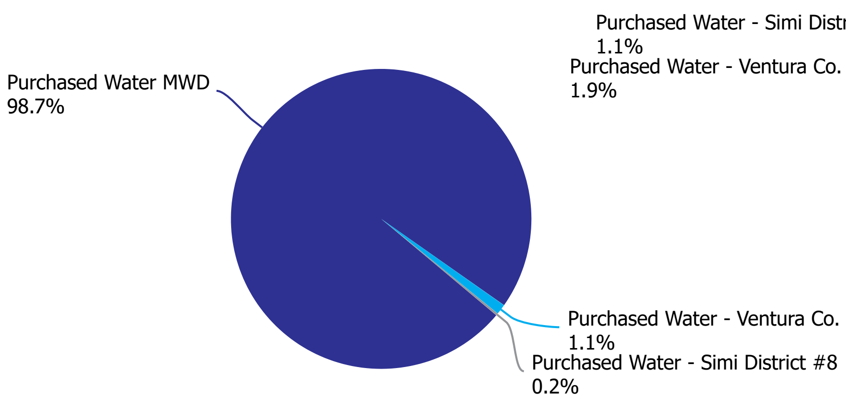
FY 27-28 Budget



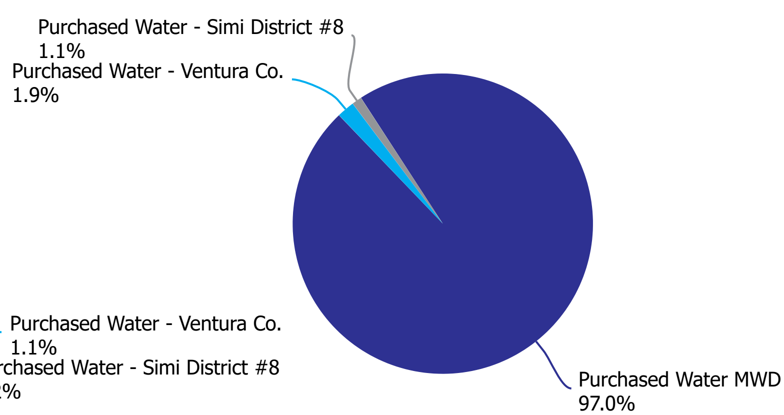
Source of Supply

LVMWD purchases water from three primary resources. Metropolitan Water District (MWD) supplies the largest portion of treated water. Fiscal Year 2026-27 and 2027-28 budgeted costs are based on rates adopted by MWD at their April 17, 2026 board meeting. Additionally, LVMWD purchases water from Ventura County to serve district customers in the Woolsey Canyon area of Chatsworth, and from the City of Simi Valley to serve a portion of district customers in the Box Canyon area of Chatsworth.

FY 26-27 Budget



FY 27-28 Budget



FY 2026-27 Potable Water Sales & Revenue (including MWD Pass-Thru)

	July - Dec.				Jan.-June				Total
Tier	Block Rate	Actual Sales (HCF)	Zone surcharges	Calculated Revs (incd Zones)	Block Rate	Actual Sales (HCF)	Zone surcharges	Calculated Revs (incd Zones)	Calculated Revs (incd Zones)
Residential Single-family Dwelling Customers									
1	$ 4.56	2,031,095		$ 9,261,795	$ 4.47	1,354,064		$ 6,047,032	
2	$ 7.68	395,668		$ 3,038,730	$ 7.69	263,779		$ 2,027,360	
3	$ 9.05	211,023		$ 1,909,757	$ 9.10	140,682		$ 1,279,620	
Subtotal Commodity		2,637,786	$ 928,821	$ 14,210,282		1,758,525	$ 619,214	$ 9,354,012	$ 23,564,294
Base Meter Service Charges				$ 6,702,439				$ 7,111,852	$ 13,814,291
Total Revenues				$ 21,841,542				$ 17,085,078	$ 38,926,620
Commercial Customers									
1	$ 4.56	268,115		$ 1,222,604	$ 4.47	178,743		$ 798,239	
2	$ 7.68	84,036		$ 645,397	$ 7.69	56,024		$ 430,592	
3	$ 9.05	48,021		$ 434,586	$ 9.10	32,014		$ 291,193	
Subtotal Commodity		400,172	$ 140,909	$ 2,302,587		266,781	$ 93,939	$ 1,520,024	$ 3,822,611
Base Meter Service Charges				$ 1,016,810				$ 1,055,408	$ 2,072,218
Total Revenues				$ 3,460,306				$ 2,669,371	$ 6,129,677
Multi-family Dwelling Customers (a)									
1	$ 4.56	275,050		$ 1,254,230	$ 4.47	183,367		$ 818,887	
2	$ 7.68	59,470		$ 456,732	$ 7.69	39,647		$ 304,720	
3	$ 9.05	37,169		$ 336,379	$ 9.10	24,779		$ 225,389	
Subtotal Commodity		371,689	$ 130,880	$ 2,047,341		247,793	$ 87,253	$ 1,348,996	$ 3,396,337
Base Meter Service Charges				$ 944,439				$ 977,581	$ 1,922,020
Total Revenues				$ 3,122,660				$ 2,413,830	$ 5,536,490
Irrigation Customers									
1	$ 4.56	95,949		$ 437,526	$ 4.47	63,966		$ 285,661	
2	$ 7.68	16,448		$ 126,323	$ 7.69	10,966		$ 84,280	
3	$ 9.05	24,673		$ 223,286	$ 9.10	16,448		$ 149,611	
Subtotal Commodity		137,070	$ 48,265	$ 787,135		91,380	$ 32,177	$ 519,552	$ 1,306,687
Base Meter Service Charges				$ 348,284				$ 361,352	$ 709,636
Total Revenues				$ 1,183,684				$ 913,081	$ 2,096,765
Temporary Customers									
1	$ 9.05	13,529		$ 122,437	$ 9.10	9,019		$ 82,038	
Subtotal Commodity Sale		13,529	$ 4,764	$ 122,437		9,019	$ 3,176	$ 82,038	$ 204,475
Base Meter Service Charges				$ 161,068				$ 166,295	$ 327,363
Total Revenues				$ 288,269				$ 251,509	$ 539,778
Total Potable Customers									
1		2,670,209		$ 12,176,155		1,780,140		$ 7,949,819	
2		555,622		$ 4,267,182		370,416		$ 2,846,951	
3		334,415		$ 3,026,445		222,942		$ 2,027,850	
Subtotal Commodity Sale		3,560,246	$ 1,253,639	$ 19,469,783		2,373,498	$ 835,759	$ 12,824,620	$ 32,294,403
Base Meter Service Charges				$ 9,173,040				$ 9,672,489	$ 18,845,529
Total Revenues				$ 29,896,462				$ 23,332,868	$ 53,229,330
	8,173				5,449				13,622

Estimated Sales - FY 2026-27	13,622	$ 53,229,330

FY 2027-28 Potable Water Sales & Revenue (including MWD Pass-Thru)

	July - Dec.				Jan.-June				Total
Tier	Block Rate	Actual Sales (HCF)	Zone surcharges	Calculated Revs (incd Zones)	Block Rate	Actual Sales (HCF)	Zone surcharges	Calculated Revs (incd Zones)	Calculated Revs (incd Zones)
Residential Single-family Dwelling Customers									
1	$ 4.47	2,031,095		$ 9,070,547	$ 4.84	1,354,064		$ 6,554,774	
2	$ 7.69	395,668		$ 3,041,040	$ 8.15	263,779		$ 2,150,011	
3	$ 9.10	211,023		$ 1,919,431	$ 9.60	140,682		$ 1,350,662	
Subtotal Commodity		2,637,786	$ 1,046,091	$ 14,031,018		1,758,525	$ 697,394	$ 10,055,447	$ 24,086,465
Base Meter Service Charges				$ 7,111,852				$ 7,547,824	$ 14,659,676
Total Revenues				$ 22,188,961				$ 18,300,665	$ 40,489,626
Commercial Customers									
1	$ 4.47	268,115		$ 1,197,359	$ 4.84	178,743		$ 865,264	
2	$ 7.69	84,036		$ 645,888	$ 8.15	56,024		$ 456,642	
3	$ 9.10	48,021		$ 436,787	$ 9.60	32,014		$ 307,357	
4	$ -	-		$ -	$ -	-		$ -	
Subtotal Commodity		400,172	$ 158,700	$ 2,280,034		266,781	$ 105,800	$ 1,629,263	$ 3,909,297
Base Meter Service Charges				$ 1,055,408				$ 1,095,720	$ 2,151,128
Total Revenues				$ 3,494,142				$ 2,830,784	$ 6,324,926
Multi-family Dwelling Customers (a)									
1	$ 4.47	275,050		$ 1,228,331	$ 4.84	183,367		$ 887,646	
2	$ 7.69	59,470		$ 457,080	$ 8.15	39,647		$ 323,155	
3	$ 9.10	37,170		$ 338,083	$ 9.60	24,779		$ 237,901	
Subtotal Commodity		371,690	$ 147,404	$ 2,023,494		247,793	$ 98,270	$ 1,448,702	$ 3,472,196
Base Meter Service Charges				$ 977,581				$ 1,012,048	$ 1,989,629
Total Revenues				$ 3,148,479				$ 2,559,019	$ 5,707,498
Irrigation Customers									
1	$ 4.47	95,949		$ 428,491	$ 4.84	63,966		$ 309,647	
2	$ 7.69	16,448		$ 126,419	$ 8.15	10,966		$ 89,378	
3	$ 9.10	24,672		$ 224,418	$ 9.60	16,448		$ 157,917	
4	$ -	-		$ -	$ -	-		$ -	
Subtotal Commodity		137,069	$ 54,359	$ 779,328		91,380	$ 36,239	$ 556,942	$ 1,336,270
Base Meter Service Charges				$ 361,352				$ 374,991	$ 736,343
Total Revenues				$ 1,195,039				$ 968,172	$ 2,163,211
Temporary Customers									
1	$ 9.10	13,529		$ 123,057	$ 9.60	9,019		$ 86,593	
Subtotal Commodity Sale		13,529	$ 5,365	$ 123,057		9,019	$ 3,577	$ 86,593	$ 209,650
Base Meter Service Charges				$ 166,295				$ 171,706	$ 338,001
Total Revenues				$ 294,717				$ 261,876	$ 556,593
Total Potable Customers									
1		2,670,209		$ 11,924,728		1,780,140		$ 8,617,330	
2		555,622		$ 4,270,427		370,416		$ 3,019,186	
3		334,415		$ 3,041,775		222,942		$ 2,140,431	
Subtotal Commodity Sale		3,560,246	$ 1,411,919	$ 19,236,931		2,373,498	$ 941,280	$ 13,776,947	$ 33,013,878
Base Meter Service Charges				$ 9,672,489				$ 10,202,290	$ 19,874,779
Total Revenues				$ 30,321,339				$ 24,920,517	$ 55,241,856
	8,173				5,449				13,622

Estimated Sales - FY 2027-28	13,622	$ 55,241,856

Pump Stations - 1011xx

Function

LVMWD's service area includes varied terrain with significant elevation changes. Pump stations are used to move treated drinking water to higher-elevation tanks, maintain adequate water pressure throughout the distribution system, ensure sufficient flow for everyday drinking water use, and transfer water between storage reservoirs and pressure zones as operational needs change.

Significant Changes

FY 2026-27 increased by 40.6% primarily due to an increase in energy costs and allocated expenses. There are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	584,498	519,694	673,672	719,422	753,679
7226 Allocated Operations Services	539,396	571,859	671,527	826,450	979,096
Sub-total Administrative Expense	**$ 1,123,894**	**$ 1,091,553**	**$ 1,345,199**	**$ 1,545,872**	**$ 1,732,775**
MAINTENANCE EXPENSE					
5500 Labor	128,611	148,172	103,995	119,802	131,708
5510 Supplies/Material	104,925	40,000	169,234	50,000	50,000
5515 Outside Services	158,595	-	28,761	100,000	100,000
Sub-total Maintenance Expense	**$ 392,131**	**$ 188,172**	**$ 301,990**	**$ 269,802**	**$ 281,708**
OPERATING EXPENSE					
5400 Labor	137,369	134,735	107,766	125,538	142,666
5405 Utilities	1,117,726	983,974	1,179,204	1,503,533	1,624,539
5410 Supplies/Material	126,260	75,000	53,048	150,000	150,000
5415 Outside Services	209,568	86,000	19,607	10,000	10,000
5420 Permits and Fees	6,373	12,000	13,073	10,000	10,000
Sub-total Operating Expense	**$ 1,597,296**	**$ 1,291,709**	**$ 1,372,698**	**$ 1,799,071**	**$ 1,937,205**
TOTAL OPERATING EXPENSES	**$ 3,113,321**	**$ 2,571,434**	**$ 3,019,887**	**$ 3,614,745**	**$ 3,951,688**

Line Item Explanations

5405 Utilities – Natural gas powered pump station at Cornell pump station.

5410 Supplies/Material – Funds to purchase materials and supplies for preventive maintenance of pump control valves, pressure reducing and pressure relief valves and appurtenances for more than 60 pump and pressure reducing stations. Gas purchases for generators used during maintenance activities and to provide electricity to pump stations during peak demand periods and outages.

5415 Outside Services – Miscellaneous work including graffiti removal, welding, coring, and similar tasks as needed; water data management, and iGreen program.

5420 Permits and Fees – SCAQMD permits for the potable water system.

5515 Outside Services – Outside maintenance providers required to assist in maintaining the pump stations, including HVAC, landscaping and outside mechanical services. Annual air emissions test fees for natural gas engines at Conduit, Cornell, and JBR pump stations and the annual emissions report required by AQMD at Cornell pump station.

PW Tanks & Reservoirs - 1012xx

Function

To provide operating, preventive maintenance, and repair programs on a timely basis to ensure the tanks and reservoirs are operated safely, efficiently, and cost effectively to protect water quality, provide adequate storage for daily and emergency use and ensure fire protection throughout the potable water distribution system.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	182,444	159,832	219,164	232,914	244,578
7226 Allocated Operations Services	192,660	199,203	242,184	279,795	334,328
Sub-total Administrative Expense	**$ 375,104**	**$ 359,035**	**$ 461,348**	**$ 512,709**	**$ 578,906**
MAINTENANCE EXPENSE					
5500 Labor	6,758	25,956	8,988	9,401	9,824
5510 Supplies/Material	-	4,500	571	-	-
5515 Outside Services	4,688	4,038	2,692	41,811	41,811
Sub-total Maintenance Expense	**$ 11,446**	**$ 34,494**	**$ 12,251**	**$ 51,212**	**$ 51,635**
OPERATING EXPENSE					
5400 Labor	151,562	204,896	267,970	313,858	356,682
5405 Utilities	5,670	7,051	5,311	5,857	6,251
5410 Supplies/Material	10,446	10,000	14,716	10,000	10,000
5415 Outside Services	16,375	110,000	6,121	-	-
5420 Permits and Fees	-	-	28	-	-
Sub-total Operating Expense	**$ 184,053**	**$ 331,947**	**$ 294,146**	**$ 329,715**	**$ 372,933**
TOTAL OPERATING EXPENSES	**$ 570,603**	**$ 725,476**	**$ 767,745**	**$ 893,636**	**$ 1,003,474**

Line Item Explanations

5515 Outside Services – Outside services to inspect and clean potable water storage tanks to preserve water quality. Fence repairs, weed abatement, tree trimming and landscape maintenance are also budgeted in this account.

5410 Supplies/Material – Potable tanks gaskets and hardware.

PW System Operations - 101300

Function

To provide operating and maintenance and repair programs to ensure proper operation of the potable water distribution system; including water quality review, operation of Supervisory Control and Data Acquisition (SCADA) systems and other necessary programs.

Significant Changes

FY 2026-27 budget is estimated to see an increase of 6.1% over FY 2025-26 estimated actuals with a total increase of 43.09% over FY 2025-26 budget. This was primarily a result of increased direct salaries, and allocated costs.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	369,067	320,825	447,553	474,863	497,769
7226 Allocated Operations Services	877,284	620,534	1,065,163	823,945	825,497
Sub-total Administrative Expense	**$ 1,246,351**	**$ 941,359**	**$ 1,512,716**	**$ 1,298,808**	**$ 1,323,266**
MAINTENANCE EXPENSE					
5500 Labor	730	-	2,349	-	-
5510 Supplies/Material	-	2,500	-	2,500	2,500
Sub-total Maintenance Expense	**$ 730**	**$ 2,500**	**$ 2,349**	**$ 2,500**	**$ 2,500**
OPERATING EXPENSE					
5400 Labor	293,305	341,741	451,447	533,051	605,781
5405 Utilities	23,295	26,688	27,134	10,000	10,000
5410 Supplies/Material	1,116	-	2,027	1,500	1,500
5415 Outside Services	-	20,000	-	-	-
5420 Permits and Fees	92,618	100,000	92,780	100,000	100,000
Sub-total Operating Expense	**$ 410,334**	**$ 488,429**	**$ 573,388**	**$ 644,551**	**$ 717,281**
SPECIALTY EXPENSE					
5700 SCADA Services	10,469	25,000	-	50,000	50,000
5715 Laboratory Services	51,242	73,355	42,100	89,116	97,676
7202 Allocated Laboratory Expense	299,681	289,121	320,283	519,005	665,888
Sub-total Specialty Expense	**$ 361,392**	**$ 387,476**	**$ 362,383**	**$ 658,121**	**$ 813,564**
TOTAL OPERATING EXPENSES	**$ 2,018,807**	**$ 1,819,764**	**$ 2,450,836**	**$ 2,603,980**	**$ 2,856,611**

Line Item Explanations

5405 Utilities – Provide funds for miscellaneous leased telephone circuits required for operation of the SCADA system.
5415 Outside Services – Costs associated with production of the Consumer Confidence Report.
5420 Permits and Fees – Funds CA Department of Public Health inspection and permit fees for the potable water system. Includes funding for statewide potable water discharge NPDES permit.
5510 Supplies/Material – Items necessary to maintain the SCADA and PLC Systems.
5700 SCADA Services – Labor and materials costs for services provided by Information Systems to maintain the SCADA system.
5715 Laboratory Services – Laboratory staff costs for obtaining water and soil samples for quality testing.

PW Treatment - 101600

Function

LVMWD's Potable Water Treatment Division is responsible for producing and delivering safe, high-quality drinking water to the District's customers through the operation and maintenance of the Westlake Filtration Plant. Staff continuously monitor water quality, conduct laboratory testing, optimize treatment processes, and maintain critical treatment infrastructure to safeguard public health and ensure a reliable water supply. The division also supports emergency preparedness, regulatory reporting, and long-term planning efforts to maintain the resilience and sustainability of the District's water treatment operations

Significant Changes

FY 2026-27 budget increased by 67.3% over FY 2025-26 for funding of the Alternative Disinfection Study and increased laboratory expenses for testing related to the Pure Water Project. FY 2027-28 includes funding for the Westlake Inundation Study, Inlet Outlet Structure and Spillway Condition Assessment. These changes do not affect the operation of the Westlake Treatment Plant.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	477,320	424,743	554,775	592,927	622,577
7226 Allocated Operations Services	638,416	534,400	787,684	799,338	902,471
Sub-total Administrative Expense	**$ 1,115,736**	**$ 959,143**	**$ 1,342,459**	**$ 1,392,265**	**$ 1,525,048**
MAINTENANCE EXPENSE					
5500 Labor	84,012	89,851	55,483	83,277	91,554
5510 Supplies/Material	54,127	35,000	28,650	40,000	40,000
5515 Outside Services	57,559	50,294	36,507	300,000	300,000
5518 Building Maintenance	58,329	75,000	44,483	207,102	212,102
Sub-total Maintenance Expense	**$ 254,027**	**$ 250,145**	**$ 165,123**	**$ 630,379**	**$ 643,656**
OPERATING EXPENSE					
5400 Labor	601,505	517,974	853,054	979,799	1,113,484
5405 Utilities	180,162	111,083	236,572	202,368	218,710
5410 Supplies/Material	138,963	175,000	228,241	230,000	240,000
5415 Outside Services	65,311	150,000	53,959	-	-
5420 Permits and Fees	69,851	65,000	72,068	75,000	75,000
Sub-total Operating Expense	**$ 1,055,792**	**$ 1,019,057**	**$ 1,443,894**	**$ 1,487,167**	**$ 1,647,194**
SPECIALTY EXPENSE					
5700 SCADA Services	10,469	20,000	-	50,000	50,000
5715 Laboratory Services	8,055	10,788	7,155	209,734	109,635
7202 Allocated Laboratory Expense	80,683	77,840	86,230	139,732	179,277
Sub-total Specialty Expense	**$ 99,207**	**$ 108,628**	**$ 93,385**	**$ 399,466**	**$ 338,912**
TOTAL OPERATING EXPENSES	**$ 2,524,762**	**$ 2,336,973**	**$ 3,044,861**	**$ 3,909,277**	**$ 4,154,810**

Line Item Explanations

5410 Supplies/Material – Chemical purchases (aqueous ammonia, copper sulfate and citric acid), diatomaceous earth (DE) and supplies for plant operations.

5415 Outside Services – Tank inspections, dam settlement survey, DE disposal, instrument calibration and weed abatement. Annual service contract for new vertical profilers. FY2026/27 includes Alternative Disinfection and Alternative Treatment Studies. FY2027/28 includes Westlake Dam Inundation Study, Inlet Outlet Structure and Spillway Condition Assessment.

5420 Permits and Fees – SCAQMD permits, Dept of Water Resources (DWR) fees for Las Virgenes Reservoir dams and LA County Fire Department California Accidental Release Program (CAL–ARP) fees.

5715 Laboratory Services – Laboratory staff costs for obtaining water and soil samples for quality testing.

PW Distribution - 101700

Function

To provide appropriate training, operating, preventive maintenance, and maintenance and repair programs to preserve district assets and to ensure the safe and reliable delivery of potable water to district customers.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	357,835	317,778	409,813	438,089	457,797
7226 Allocated Operations Services	375,875	382,360	482,304	534,319	634,909
Sub-total Administrative Expense	**$ 733,710**	**$ 700,138**	**$ 892,117**	**$ 972,408**	**$ 1,092,706**
MAINTENANCE EXPENSE					
5500 Labor	389,316	721,574	466,904	527,487	579,913
5510 Supplies/Material	114,306	80,000	255,082	150,000	150,000
5515 Outside Services	1,139,460	1,375,000	1,977,206	1,700,000	1,700,000
5520 Permits and Fees	3,194	5,000	4,120	20,000	20,000
Sub-total Maintenance Expense	**$ 1,646,276**	**$ 2,181,574**	**$ 2,703,312**	**$ 2,397,487**	**$ 2,449,913**
OPERATING EXPENSE					
5400 Labor	461,673	167,759	448,867	234,953	267,010
5405 Utilities	1,760	1,719	1,825	1,968	2,128
5410 Supplies/Material	159,754	125,000	210,619	202,500	202,500
5415 Outside Services	52,374	-	-	-	-
Sub-total Operating Expense	**$ 675,561**	**$ 294,478**	**$ 661,311**	**$ 439,421**	**$ 471,638**
RESOURCE CONSERVATION					
6790 Back Flow Protection	226,548	365,424	219,305	412,965	431,548
Sub-total Resource Conservation	**$ 226,548**	**$ 365,424**	**$ 219,305**	**$ 412,965**	**$ 431,548**
TOTAL OPERATING EXPENSES	**$ 3,282,095**	**$ 3,541,614**	**$ 4,476,045**	**$ 4,222,281**	**$ 4,445,805**

Line Item Explanations

5410 Supplies/Material – Funds to purchase items used during preventive maintenance and repair or replacement of valves, fire hydrants and other appurtenances including supplies for flushing main lines.

5415 Outside Services – Contracted services for traffic control, painting for hydrants, raising valve stacks, valve boxes, manhole covers, and maintainint appurtenances.

5510 Supplies/Material – Purchase of valves, pipe, air/vacuum assemblies required to maintain the system. Expenditures vary according to number of PW pipeline breaks in any year.

5515 Outside Services – Maintenance providers for pipeline repairs or paving contractors to repair roads following large system repairs.

6790 Back Flow Protection – Testing, repair and certification of back flow prevention devices at sites where the potential risk to the potable water system is other than recycled water.

PW Conservation - 101800

Function

Promotes the efficient and sustainable use of drinking water through customer education, incentive programs, regulatory compliance, and water-use efficiency initiatives. Assists residential, commercial, and institutional customers reduce water waste by providing conservation resources, rebates, and technical assistance on efficient landscaping, irrigation, and indoor water use.

Significant Changes

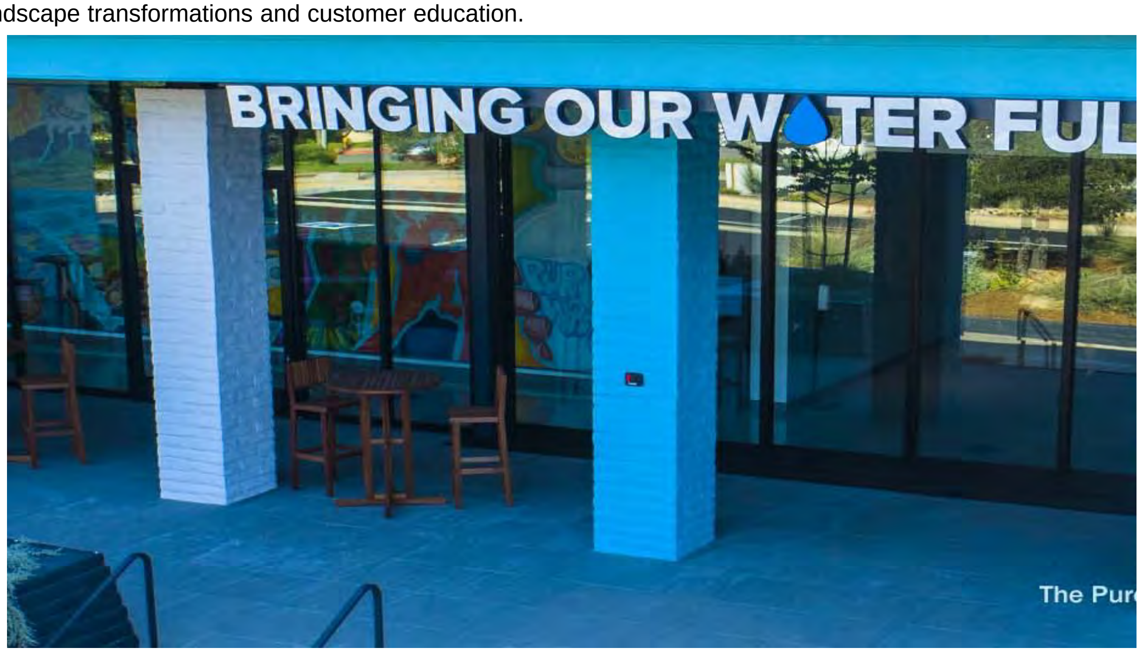
FY 2026-27 budget decreased by 43.7% as a result of a decrease in Landscape Programs anticipated. There are no significant changes budgeted in FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
7225 Allocated Support Services	6,932	6,606	6,459	7,089	7,355
7226 Allocated Operations Services	64,178	16,257	78,640	90,192	85,186
Sub-total Administrative Expense	**$ 71,110**	**$ 22,863**	**$ 85,099**	**$ 97,281**	**$ 92,541**
MAINTENANCE EXPENSE					
5515 Outside Services	-	-	-	5,000	5,000
Sub-total Maintenance Expense	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 5,000**
OPERATING EXPENSE					
5415 Outside Services	-	5,000	-	-	-
5420 Permits and Fees	-	1,000	-	-	-
Sub-total Operating Expense	**$ -**	**$ 6,000**	**$ -**	**$ -**	**$ -**
RESOURCE CONSERVATION					
6660 Landscape Programs	152,082	704,000	218,412	310,000	310,000
Sub-total Resource Conservation	**$ 152,082**	**$ 704,000**	**$ 218,412**	**$ 310,000**	**$ 310,000**
TOTAL OPERATING EXPENSES	**$ 223,192**	**$ 732,863**	**$ 303,511**	**$ 412,281**	**$ 407,541**

Line Item Explanations

5515 Outside Services – Includes district wide sustainability garden maintenance.

6660 Landscape Programs – Includes rain barrel program, irrigation controllers, native plant kits, drip irrigation kits, and landscape transformations and customer education.



PW Administration - 101900

Function

To fund general and administrative expenses that are specific to Potable Water Operations.

Significant Changes

There are no significant changes budgeted in FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ADMINISTRATIVE EXPENSE					
6260 Rental Charge Facility Replacement	212,498	204,554	224,574	262,126	262,126
6511 Outside Services	326,130	555,363	555,363	1,320,000	100,000
7135 Earthquake Insurance	108,174	138,335	108,899	101,717	116,975
7135 Property Insurance	236,560	255,022	265,231	298,920	343,757
7145 Claims Paid	92,041	-	76,443	-	-
7155 Other Expense	9,269	-	32,984	-	-
7203 Allocated Building Maintenance	128,057	90,999	143,567	136,242	137,206
7205 Allocated Legal Expense	70,851	75,000	38,781	75,000	75,000
7225 Allocated Support Services	982,755	852,891	1,023,569	1,110,816	1,107,425
7226 Allocated Operations Services	4,467,216	6,054,976	5,224,249	5,815,990	5,703,581
Sub-total Administrative Expense	**$ 6,633,551**	**$ 8,227,140**	**$ 7,693,660**	**$ 9,120,811**	**$ 7,846,070**
MAINTENANCE EXPENSE					
5500 Labor	-	3,103	-	-	-
Sub-total Maintenance Expense	**$ -**	**$ 3,103**	**$ -**	**$ -**	**$ -**
OPERATING EXPENSE					
5425 Consulting Services	56	-	-	300,000	125,000
Sub-total Operating Expense	**$ 56**	**$ -**	**$ -**	**$ 300,000**	**$ 125,000**
RESOURCE CONSERVATION					
6602 School Education Programs	107,000	124,000	107,000	100,000	100,000
6604 Public Education Programs	99,606	2,962	101,155	100,000	100,000
6749 Residential Customer Training	-	10,000	-	5,000	5,000
Sub-total Resource Conservation	**$ 206,606**	**$ 136,962**	**$ 208,155**	**$ 205,000**	**$ 205,000**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	39,189	30,000	33,696	15,000	15,000
Sub-total Specialty Expense	**$ 39,189**	**$ 30,000**	**$ 33,696**	**$ 15,000**	**$ 15,000**
TOTAL OPERATING EXPENSES	**$ 6,879,402**	**$ 8,397,205**	**$ 7,935,511**	**$ 9,640,811**	**$ 8,191,070**

Line Item Explanations

5425 Consulting Services – FY26–27 includes $175k for hydraulic modeling and $125k for Alternative Water Supply Studies. FY27–28 includes $125k for Alternative Water Supply Studies.

5725 General Supplies/Small Tools – Postage for January and July report cards.

6511 Outside Services – FY26–27 includes $20k for the State Advocacy for advances in desalination, $250k for the water supply diversification alternative study, and $1m of EPA earmark funds. FY27–28 includes $100k for the water supply diversification alternative study.

6602 School Education Programs – LVUSD water science education school initiative and curriculum; school water assemblies; and supplies for school succulent program.

6604 Public Education Programs – Water conservation–related display advertising, shut down notifications and other incidentspecific notices to customers; conservation education to hotels, restaurants and businesses; chamber directions and “water supply only”. District quarterly tours for potable water, production of annual water quality report, construction project notifications and outreach.

Recycled Water - 102000

Function

To ensure the integrity of the recycled water distribution system, appropriate and legal use of recycled water, and protection against backflow and cross connections. This includes system surveillance, test and repair of backflow devices, landscape irrigation system plan checks for new services, water quality and system pressure tests to ensure quality of service, training local landscape maintenance and grounds supervisors in cross-connection prevention.

Recycled Water Operations Summary

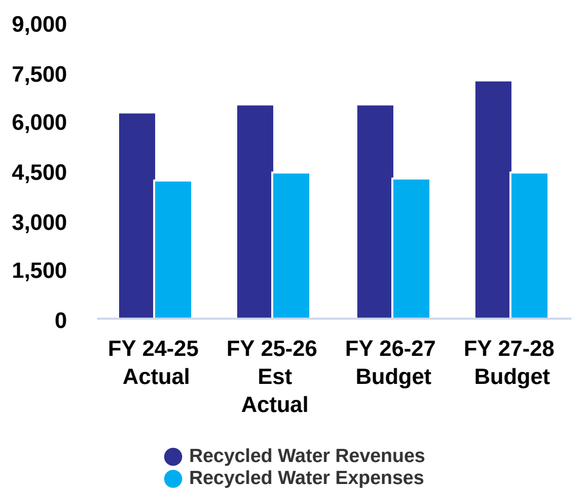
(Dollars in Thousands)

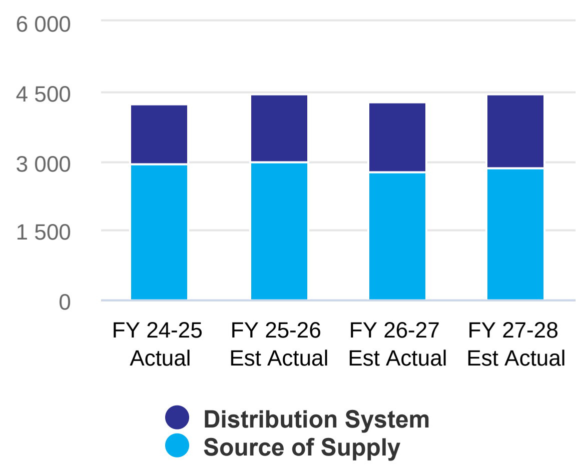
	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
Recycled Water Revenues	6,258	6,430	6,503	6,482	7,239
Recycled Water Expenses	4,209	4,515	4,458	4,273	4,439
Net Operating Income	$ 2,050	$ 1,915	$ 2,045	$ 2,209	$ 2,801

Operating Expense Summary

(Dollars in Thousands)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
Distribution System	1,267	916	1,500	1,520	1,588
Source of Supply	2,942	3,599	2,958	2,753	2,851
Total Recycled Water	$ 4,209	$ 4,515	$ 4,458	$ 4,273	$ 4,439





Revenues

RW Sales are revenues derived from retail recycled water sales to customers. They are shown by area because of requirements for reporting under MWD's Local Projects Programs. The 2025 rate study projected annual rate increases of 12% for each of the next two years.

Acre Feet Billed	FY 24-25 Actual	FY 25-26 Projected	FY 26-27 Budget	FY 27-28 Budget
4215 Calabasas	367	286	390	347
4220 LV Valley	164	177	204	182
4225 Clb-MWD	816	833	949	866
4230 Western	1,536	1,563	1,843	1,647
Total	2,883	2,859	3,386	3,042

Recycled Water - 102000 (continued)

Source of Supply

Purchased Water JV RWTR - wholesale cost to purchase LVMWD's allocation of recycled water for sale to district customers. Wholesale rates are set by the JPA to recover costs of operating and administering the Recycled Water backbone distribution system. An additional amount, equal to the value of annual depreciation expense on the recycled water distribution system is also included in the wholesale recycled water rate. The difference between purchased and billed acre-feet is due to purchased Potable Water Supplement and the timing of customer bills.

	FY 24-25 Actual	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
LV Valley	153	133	204	181
LVMWD East	2430	1815	1344	1215
LVMWD West	1411	1481	1844	1648
Total LVMWD	**3,994**	**3,429**	**3,392**	**3,044**

RECYCLED WATER SUMMARY

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
OPERATING REVENUES					
4152 Penalty for Unsustainable Water Use	$ 291,226	$ -	$ 185,042	$ -	$ -
4155 Temporary Meter Fees	325,991	604,772	290,471	325,328	364,367
4160 Late Payment Fees	9,556	20,000	8,261	20,400	20,808
4215 RW Sales - Calabasas	416,114	498,015	403,373	537,763	602,295
4220 RW Sales - LV Valley	215,539	248,497	187,771	253,646	284,084
4225 RW Sales - Calabasas MWD	1,192,600	1,366,178	1,584,488	1,673,519	1,874,342
4230 RW Sales - Western	3,122,698	2,954,747	3,145,485	3,373,006	3,777,767
4505 Other Income from Operations	684,761	738,223	697,818	298,280	315,821
TOTAL OPERATING REVENUES	**$ 6,258,485**	**$ 6,430,432**	**$ 6,502,709**	**$ 6,481,942**	**$ 7,239,484**
ADMINISTRATIVE EXPENSE					
6260 Rental Charge Facility Replacement	23,208	863	22,429	965	965
7225 Allocated Support Services	241,272	209,463	273,801	286,122	298,998
7226 Allocated Operations Services	935,333	681,488	1,143,159	1,194,601	1,248,358
Sub-total Administrative Expense	**$ 1,199,813**	**$ 891,814**	**$ 1,439,389**	**$ 1,481,688**	**$ 1,548,321**
MAINTENANCE EXPENSE					
5500 Labor	-	401	-	-	-
5515 Outside Services	40,277	-	19,266	-	-
Sub-total Maintenance Expense	**$ 40,277**	**$ 401**	**$ 19,266**	**$ -**	**$ -**
OPERATING EXPENSE					
5400 Labor	90	-	251	-	-
5405 Utilities	10,812	7,581	9,137	13,331	14,398
5420 Permits and Fees	15,607	15,000	31,692	25,000	25,000
Sub-total Operating Expense	**$ 26,509**	**$ 22,581**	**$ 41,080**	**$ 38,331**	**$ 39,398**
RESOURCE CONSERVATION					
6790 Back Flow Protection	432	1,250	-	-	-
Sub-total Resource Conservation	**$ 432**	**$ 1,250**	**$ -**	**$ -**	**$ -**
SOURCE OF SUPPLY					
5100 Purchased Water - JPA	2,878,007	2,609,184	2,747,164	2,403,136	2,500,899
5115 Purchased Water - Potable Supply	63,798	990,000	210,868	350,000	350,000
Sub-total Source Of Supply	**$ 2,941,805**	**$ 3,599,184**	**$ 2,958,032**	**$ 2,753,136**	**$ 2,850,899**
TOTAL OPERATING EXPENSES	**$ 4,208,836**	**$ 4,515,230**	**$ 4,457,767**	**$ 4,273,155**	**$ 4,438,618**
NET OPERATING INCOME (LOSS)	**$ 2,049,649**	**$ 1,915,202**	**$ 2,044,942**	**$ 2,208,787**	**$ 2,800,866**

Line Item Explanations

4152 Penalty for Unsustainable Water Use – Penalties assessed for excessive recycled water usage. Assessment of penalties commenced in January 2021 and are not a budgeted item.

5115 Purchased Water – Potable Supply – Retail cost to purchase potable water supplement from LVMWD for use in the recycled water system as necessary. The cost of potable water supplement is set to recover the full cost of providing potable water.

5420 Permits and Fees – Expenses for California DPH plan review fees for recycled water expansion plans.

6790 Back Flow Protection – Testing and certification of backflow prevention devices at sites where both recycled and potable water are in use.

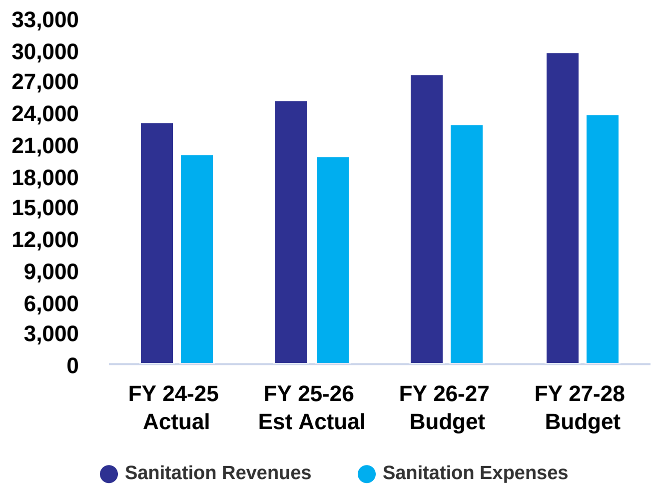
Sanitation – 130001 / 130100

Function

To provide wastewater services including sewer maintenance and lift station operations and maintenance to District customers within the U-1, U-2, U-3, B, and D Sanitation Districts.

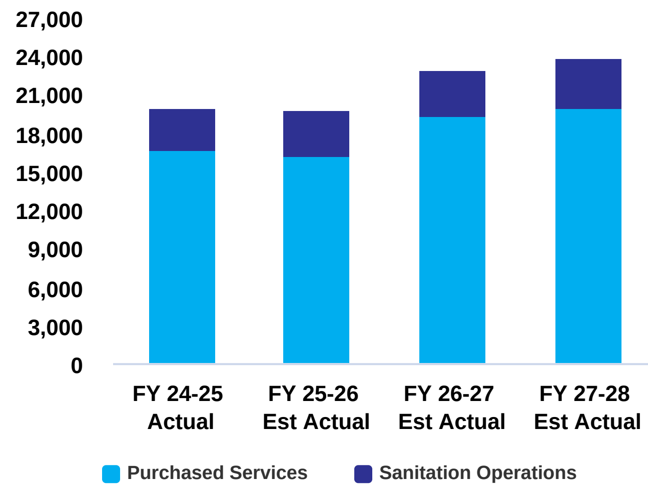
Sanitation Operations Summary
(Dollars in Thousands)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
Sanitation Revenues	23,142	25,135	25,171	27,649	29,837
Sanitation Expenses	19,977	19,869	19,752	22,950	23,845
Net Operating Income	$ 3,165	$ 5,266	$ 5,420	$ 4,699	$ 5,993



Operating Expense Summary
(Dollar in Thousanss)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
Purchased Services	16,681	16,431	16,261	19,321	20,054
Sanitation Operations	3,297	3,438	3,490	3,629	3,791
Total Sanitation	$ 19,977	$ 19,869	$ 19,752	$ 22,950	$ 23,845



PURCHASED SERVICES

Share of JPA Net Expenses - The District's share of the net operating expenses of the Joint Powers Authority. City of Los Angeles - This is the annual operations and maintenance costs paid to the City of Los Angeles for U-3, B and a portion of U-2 Districts. It also includes rental payments for sewage discharge at the El Canon Intertie. Los Angeles provides a cost estimate for the year which is based on flow from previous years.

Acre Feet Billed	FY 24-25 Actual	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
U-3/B/El Canon Sewage Disposal	650,072	858,978	941,434	1,283,138

SANITATION SUMMARY

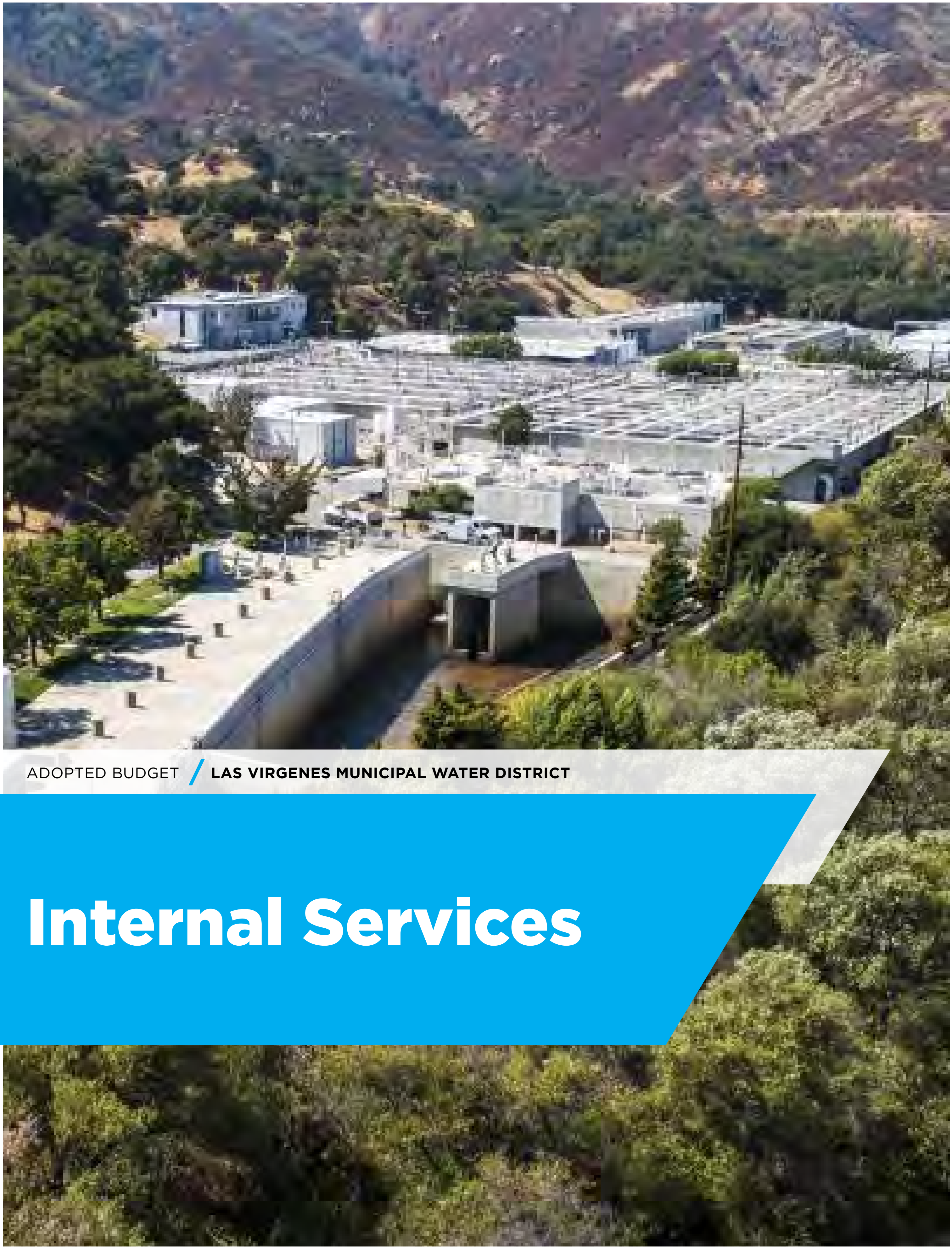
	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
OPERATING REVENUES					
4260 Sanitation Service Fees	$ 22,873,631	$ 24,856,148	$ 24,799,458	$ 27,365,286	$ 29,547,573
4270 Consol Sewer District Fees	268,380	278,431	372,040	284,000	289,680
TOTAL OPERATING REVENUES	**$ 23,142,011**	**$ 25,134,579**	**$ 25,171,498**	**$ 27,649,286**	**$ 29,837,253**
ADMINISTRATIVE EXPENSE					
6260 Rental Charge Facility Replacement	1,597	23,772	2,128	22,594	22,594
7225 Allocated Support Services	558,467	479,247	588,917	619,445	646,449
7226 Allocated Operations Services	2,279,320	2,514,439	2,589,940	2,724,198	2,842,954
Sub-total Administrative Expense	**$ 2,839,384**	**$ 3,017,458**	**$ 3,180,985**	**$ 3,366,237**	**$ 3,511,997**
MAINTENANCE EXPENSE					
5500 Labor	781	10,658	32,764	2,240	2,341
5510 Supplies/Material	21,572	35,000	69,107	50,000	50,000
5515 Outside Services	268,939	3,612	43,095	10,565	10,565
Sub-total Maintenance Expense	**$ 291,292**	**$ 49,270**	**$ 144,966**	**$ 62,805**	**$ 62,906**
OPERATING EXPENSE					
5400 Labor	2,454	6,728	24,560	3,564	3,724
5405 Utilities	155,574	114,606	136,862	196,387	211,938
5420 Permits and Fees	7,976	-	2,854	-	-
Sub-total Operating Expense	**$ 166,004**	**$ 121,334**	**$ 164,276**	**$ 199,951**	**$ 215,662**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	250,000	-	-	-
Sub-total Professional Services	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**
PURCHASED SERVICES					
5735 Share of JPA Net Expenses	16,030,651	15,734,992	15,402,428	18,379,531	18,770,823
5740 City of Los Angeles	650,072	695,800	858,978	941,434	1,283,138
Sub-total Purchased Services	**$ 16,680,723**	**$ 16,430,792**	**$ 16,261,406**	**$ 19,320,965**	**$ 20,053,961**
TOTAL OPERATING EXPENSES	**$ 19,977,403**	**$ 19,868,854**	**$ 19,751,633**	**$ 22,949,958**	**$ 23,844,526**
NET OPERATING INCOME (LOSS)	**$ 3,164,608**	**$ 5,265,725**	**$ 5,419,865**	**$ 4,699,328**	**$ 5,992,727**

Line Item Explanations

4260 Sanitation Service Fees – Revenues received from residential and commercial customers within the U1, U2, U3, B, and D sanitation districts. Service fees provide resources for the operation of the wastewater treatment facilities and for replacement of sanitation capital assets and infrastructure.

5735 Share of JPA Net Expenses – The District's share of the net operating expenses of the Joint Powers Authority. Details of the JPA revenue and expense allocations can be found in the Las Virgenes–Triunfo Joint Powers Authority budget book.

5740 City of Los Angeles – Annual O&M costs paid to the City of Los Angeles for U3, B and a portion of U2 districts. Includes rental payments for sewage discharge at the El Canon Intertie. Los Angeles provides a cost estimate for the year based on flow from previous years.



Internal Services

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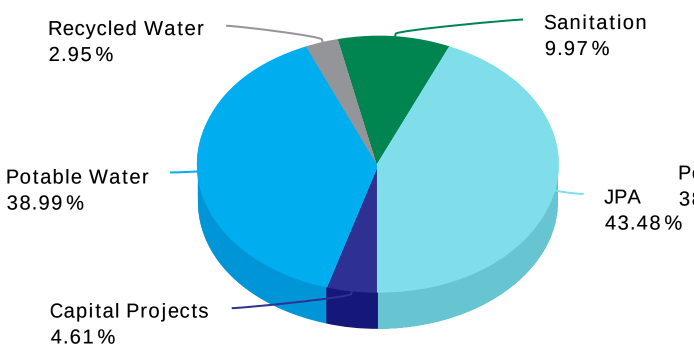
INTERNAL SERVICES

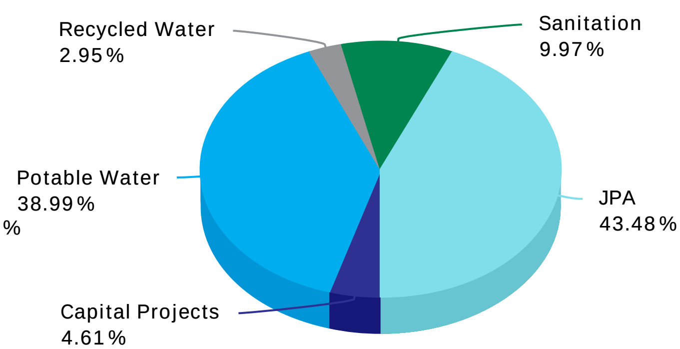
The Internal Service fund is used to account for all costs related to the General Administration of the District. In addition, all personnel related costs, including salaries, benefits, training, etcetera, are administered through the Internal Service fund. Personnel working in the various enterprises account for their workload distribution through the timekeeping system. Labor costs are charged to each enterprise as determined and credits are posted to the Internal Service fund. All net accumulated costs are allocated to the various enterprise and capital project funds as described below.

The Joint Powers Authority (JPA) agreement between Las Virgenes Municipal Water District (LV) and Triunfo Water Sanitation District (TWSD) calls for allocation of General and Administrative costs based on the actual cost of labor. General and administrative costs are defined as accounting, personnel and general management expenses. As such, Internal Service costs which are not related to the function of the JPA are excluded from the allocation process. These excluded costs include all costs for the LV Board of Directors, some of the General Manager's office costs, administration and operation of Customer Service activities, including a portion of Information Services costs, water meter maintenance, water conservation activities and new customer planning and coordination.

Internal Services G&A Allocation FY 2026-27 Budget



Internal Services G&A Allocation FY 2027-28 Budget



All remaining costs are allocated between LV enterprises (potable water, recycled water, and non-JPA sanitation), Capital Improvement Projects, and the JPA operations. The allocation is based on the labor charged through the timekeeping system to each of these operations or projects. The allocation of costs is performed monthly with a final reconciliation at year-end. Each agency's share of the allocated costs for JPA operations is billed monthly as provided in the JPA agreement.

The allocated costs are shown in the budget reports as Allocated Support Services and Allocated Operations Services. Allocated Support Services are costs which originate from cost centers that provide general central service. These cost centers include general management, departmental administration, accounting, payroll, human resources, information systems, and public information administration. Allocated Operations Services are costs which originate in operations related cost centers. These cost centers include water administration, water treatment, facilities maintenance, electrical maintenance, construction services, laboratory services, wastewater treatment, composting, and technical services.

INTERNAL SERVICES SUMMARY

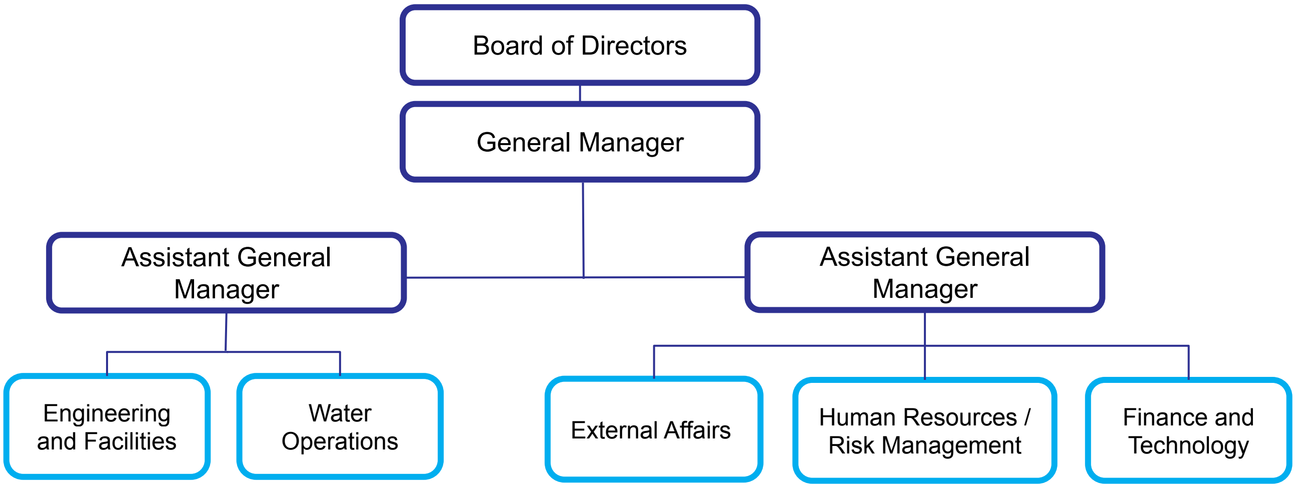
		FY 24-25 Actual		FY 25-26 Budget		FY 25-26 Est Actual		FY 26-27 Budget		FY 27-28 Budget
BOARD EXPENSE										
6000 Directors' Fees		133,099		105,987		144,966		193,723		198,557
6005 Directors' Benefits		130,162		144,180		115,316		188,976		214,894
6010 Directors' Conference Expense		78,867		83,000		93,960		111,000		122,000
6015 Directors' Miscellaneous		11,840		5,000		448		5,000		5,000
6020 Election Expense		299		-		-		60,000		-
6110 Staff Taxes		10,438		7,674		11,250		16,899		17,528
Sub-total Board Expense	**$**	**364,705**	**$**	**345,841**	**$**	**365,940**	**$**	**575,598**	**$**	**557,979**
HUMAN RESOURCES										
6800 Safety		20,690		25,000		43,525		30,000		30,000
6810 Recruitment Expense		33,147		30,000		12,455		40,000		40,000
6812 Retired Employees Benefits		1,137,306		1,384,815		1,093,089		1,473,000		1,567,360
6815 Employee Recognition		17,255		35,000		29,238		48,400		49,025
6820 Employee Assistance Program		-		1,000		-		1,000		1,000
6825 Employee Wellness Program		4,160		7,500		2,207		7,500		7,500
6830 Training & Professional Development		257,020		271,970		285,361		450,100		458,100
6840 DOT Testing		940		1,000		1,497		1,200		1,200
6855 Donated Sick Leave		41,331		-		-		-		-
6872 Outside Services		70,851		75,000		57,494		95,000		95,000
Sub-total Human Resources	**$**	**1,582,700**	**$**	**1,831,285**	**$**	**1,524,866**	**$**	**2,146,200**	**$**	**2,249,185**
MAINTENANCE EXPENSE										
5500 Labor		166,639		199,458		205,863		718,687		746,848
5510 Supplies/Material		609,004		611,500		853,876		764,000		814,000
5515 Outside Services		581,644		615,000		659,485		475,900		380,100
5520 Permits and Fees		32,659		35,500		32,757		32,000		37,000
5525 Consulting Services		67,288		35,000		68,129		-		-
5530 Capital Outlay		8,098		-		19,226		-		-
5536 Inventory Expense		28,617		20,000		523		-		-
6255 Rental Charge - Vehicles		335,121		563,510		429,913		505,573		523,330
Sub-total Maintenance Expense	**$**	**1,829,070**	**$**	**2,079,968**	**$**	**2,269,772**	**$**	**2,496,160**	**$**	**2,501,278**
OFFICE EQUIPMENT & POSTAGE										
6200 Forms, Supplies and Postage		54,840		72,235		39,277		45,285		45,285
6205 Equipment Rental		24,405		35,000		20,656		15,000		15,000
6210 Equipment Repairs		793		7,500		1,853		5,000		5,000
6215 System Support and Maintenance		1,041,360		1,100,000		1,216,475		1,700,000		1,700,000
6220 Outside Services		687,508		459,200		580,121		636,200		636,200
6225 Radio Maintenance Expense		35,678		32,500		34,784		32,500		32,500
6230 Safety Equipment		27,580		55,925		25,067		84,825		84,825
6235 Records Management		24,049		10,000		11,784		10,000		10,000
Sub-total Office Equipment & Postage	**$**	**1,896,213**	**$**	**1,772,360**	**$**	**1,930,017**	**$**	**2,528,810**	**$**	**2,528,810**
OPERATING EXPENSE										
5400 Labor		95,982		163,152		164,069		191,967		200,605
5400 Staff Salaries		477		-		-		1,833		1,915
5405 Utilities		386,144		403,540		404,140		375,798		392,247
5430 Capital Outlay		161,647		102,500		235,773		155,000		155,000
5725 General Supplies/Small Tools		4,835		3,000		5,115		5,000		5,000
Sub-total Operating Expense	**$**	**649,085**	**$**	**672,192**	**$**	**809,097**	**$**	**729,598**	**$**	**754,767**
OTHER G&A EXPENSES										
7100 Provision For Uncoll Accounts		174,641		150,000		119,340		150,000		150,000
7105 Dues, Subsc & Memberships		277,007		264,000		257,102		376,000		386,200

INTERNAL SERVICES SUMMARY (continued)

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
7110 Employee Travel / Misc Expense	32,093	36,415	18,379	37,050	36,050
7135 Automobile Insurance	144,533	183,876	148,695	165,363	190,167
7135 Earthquake Insurance	117,365	150,089	118,151	110,360	126,913
7135 Excess Liability Insurance	1,205,493	1,303,486	1,229,793	1,648,308	1,895,555
7135 Liability Insurance	394,119	401,093	426,908	456,812	525,334
7135 Property Insurance	256,659	276,690	287,766	324,317	372,965
7152 LAFCO Charges	28,572	28,000	26,775	28,000	28,000
7155 Other Expense	26,678	2,000	1,970	57,000	57,000
Sub-total Other G&A Expenses	**$ 2,657,160**	**$ 2,795,649**	**$ 2,634,879**	**$ 3,353,210**	**$ 3,768,184**
PAYROLL EXPENSE					
6100 Staff Salaries	11,350,167	17,399,705	12,359,211	18,799,670	20,477,183
6102 Staff Overtime	338,188	225,587	298,579	315,535	315,535
6105 OPEB	2,233,158	1,108,244	1,108,244	2,539,330	3,547,380
6105 Staff Benefits	4,143,189	8,730,551	6,136,170	10,337,324	11,687,384
6110 Staff Taxes	1,046,724	1,423,371	1,140,823	2,222,324	2,501,243
6115 Staff Costs Recovered-Ops	-	(8,256,675)	-	(11,299,690)	(11,804,576)
Sub-total Payroll Expense	**$ 19,111,426**	**$ 20,630,783**	**$ 21,043,027**	**$ 22,914,493**	**$ 26,724,149**
PROFESSIONAL SERVICES					
6500 Legal Services	180,874	154,767	269,233	170,000	350,000
6505 Legal Advertising	835	4,000	3,153	5,000	5,000
6516 Other Professional Services	458,368	873,850	752,386	1,588,500	1,257,000
6517 Audit Fees	37,470	50,000	43,693	54,000	60,000
6522 Management Consulting Fees	215,275	150,000	112,276	-	-
Sub-total Professional Services	**$ 892,822**	**$ 1,232,617**	**$ 1,180,741**	**$ 1,817,500**	**$ 1,672,000**
RESOURCE CONS/PUBLIC OUTREACH					
6602 School Education Programs	8,467	-	39,618	36,162	36,116
6604 Community Sponsorships	15,000	-	24,467	70,000	70,000
6604 Professional Org Sponsorships	56,594	-	65,200	45,000	45,000
6604 Public Education Programs	164,120	251,264	77,706	244,991	219,386
6606 Community Group Outreach	1,420	-	-	2,000	2,000
Sub-total Resource Cons/Public Outreach	**$ 245,601**	**$ 251,264**	**$ 206,991**	**$ 398,153**	**$ 372,502**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	60,603	55,000	62,732	94,500	89,500
Sub-total Specialty Expense	**$ 60,603**	**$ 55,000**	**$ 62,732**	**$ 94,500**	**$ 89,500**
ALLOCATED EXPENSES					
Allocated Building Maintenance	$ (256,114)	$ (181,999)	$ (287,133)	$ (272,483)	$ (274,412)
Allocated Laboratory Expense	$ (1,305,768)	$ (1,111,504)	$ (1,251,264)	$ (1,996,172)	$ (2,561,106)
Allocated Legal Expense	$ (70,851)	$ (75,000)	$ (38,781)	$ (75,000)	$ (75,000)
Allocated Operations Services	$ (15,387,526)	$ (17,904,516)	$ (17,722,875)	$ (20,880,075)	$ (23,721,362)
Allocated Support Services	$ (12,443,538)	$ (12,117,538)	$ (12,811,155)	$ (13,830,492)	$ (14,586,474)
Allocated Vehicle Expense	$ (2)	$ -	$ 2	$ -	$ -
Lease Expense	$ 13,212	$ -	$ -	$ -	$ -
Subscription Exp	$ 340,006	$ -	$ -	$ -	$ -
TOTAL ALLOCATED EXPENSES	**$ (29,110,581)**	**$ (31,390,557)**	**$ (32,111,206)**	**$ (37,054,222)**	**$ (41,218,354)**
TOTAL EXPENSES	**$ 178,804**	**$ 276,402**	**$ (83,144)**	**$ -**	**$ -**

BOARD OF DIRECTORS AND GENERAL MANAGER

As the District's chief executive officer, the General Manager implements policies adopted by the elected Board of Directors and oversees the business of the District. The General Manager provides leadership in the administration of District programs; ensures that District Services meet the needs of customers; coordinates the effective use of facilities, finances and personnel to achieve District goals and objectives in the Strategic Plan; and keeps the Board fully informed. Three departments report directly to the General Manager.



Key Accomplishments from FY 2025 - 2026

- Worked with Members of the State Legislature to address water-related issues affecting LVMWD.
- Partnered with nine agencies towards formation of the new Joint Powers Authority to identify and support development of new water supplies.
- Advanced transformative projects in asset management, artificial intelligence and electronic document management that will significantly increase efficiency of District operations.
- Completed the Water Supply Reliability and Diversification Study.
- Purchased 6,000 acre-feet of groundwater in partnership with Irvine Ranch Water District to help drought-proof supplies.
- Continued with studies and planning efforts in partnership with OceanWell to advance seawater desalination as a potential future water supply.
- Initiated construction of the Pure Water Project Las Virgenes-Triunfo.
- Completed the Potable Water Pipeline Replacement Study.
- Completed several water and wastewater capital improvements projects including the Malibu Lake Syphon Replacement Project.
- Completed the Urban Water Management Plan for 2025, Sanitary Sewer Management Plan and Hazard Mitigation Plan.

Personnel

Position Title	FY 24-25 Budgeted Positions	FY 25-26 Budgeted Positions	FY 26-27 Adopted Positions	FY 27-28 Proposed Positions
Board & General Manager				
Administration	2.0	5.0	5.0	5.0
	2.0	**5.0**	**5.0**	**5.0**

BOARD OF DIRECTORS AND GENERAL MANAGER

		FY 24-25 Actual		FY 25-26 Budget		FY 25-26 Est Actual		FY 26-27 Budget		FY 27-28 Budget
BOARD EXPENSE										
6000 Directors' Fees		133,099		105,987		144,966		193,723		198,557
6005 Directors' Benefits		130,162		144,180		115,316		188,976		214,894
6010 Directors' Conference Expense		78,867		83,000		93,960		111,000		122,000
6015 Directors' Miscellaneous		11,840		5,000		448		5,000		5,000
6020 Election Expense		299		-		-		60,000		-
6110 Staff Taxes		10,438		7,674		11,250		16,899		17,528
Sub-total Board Expense	**$**	**364,705**	**$**	**345,841**	**$**	**365,940**	**$**	**575,598**	**$**	**557,979**
HUMAN RESOURCES										
6812 Retired Employees Benefits		122,770		125,000		88,392		125,000		125,000
6815 Employee Recognition		1,743		5,000		4,603		5,000		5,500
6830 Training & Professional Development		26,351		33,000		47,160		40,000		40,000
6872 Outside Services		70,851		75,000		57,494		95,000		95,000
Sub-total Human Resources	**$**	**221,715**	**$**	**238,000**	**$**	**197,649**	**$**	**265,000**	**$**	**265,500**
OFFICE EQUIPMENT & POSTAGE										
6200 Forms, Supplies and Postage		-		-		4,315		3,000		3,000
6235 Records Management		24,049		10,000		11,784		10,000		10,000
Sub-total Office Equipment & Postage	**$**	**24,049**	**$**	**10,000**	**$**	**16,099**	**$**	**13,000**	**$**	**13,000**
OPERATING EXPENSE										
5405 Utilities		1,392		1,505		1,343		1,000		1,000
Sub-total Operating Expense	**$**	**1,392**	**$**	**1,505**	**$**	**1,343**	**$**	**1,000**	**$**	**1,000**
OTHER G&A EXPENSES										
7105 Dues, Subsc & Memberships		258,006		240,000		235,043		331,000		341,200
7110 Employee Travel / Misc Expense		11,628		5,000		8,281		8,000		8,000
7135 Liability Insurance		47,726		47,093		53,159		55,942		64,333
7152 LAFCO Charges		28,572		28,000		26,775		28,000		28,000
7155 Other Expense		-		-		-		20,000		20,000
Sub-total Other G&A Expenses	**$**	**345,932**	**$**	**320,093**	**$**	**323,258**	**$**	**442,942**	**$**	**461,533**
PAYROLL EXPENSE										
6100 Staff Salaries		1,255,831		1,665,620		1,292,408		1,576,481		1,564,292
6102 Staff Overtime		-		-		-		172		172
6105 OPEB		118,590		17,897		17,897		89,411		118,246
6105 Staff Benefits		730,883		648,286		515,684		561,151		611,135
6110 Staff Taxes		67,277		96,924		44,253		91,955		88,049
6115 Staff Costs Recovered-Ops		-		-		-		(15,551)		(16,251)
Sub-total Payroll Expense	**$**	**2,172,581**	**$**	**2,428,727**	**$**	**1,870,242**	**$**	**2,303,619**	**$**	**2,365,643**
PROFESSIONAL SERVICES										
6500 Legal Services		104,620		104,767		145,215		120,000		150,000
6505 Legal Advertising		835		4,000		3,153		5,000		5,000
6516 Other Professional Services		99,958		87,700		149,118		391,000		298,000
Sub-total Professional Services	**$**	**205,413**	**$**	**196,467**	**$**	**297,486**	**$**	**516,000**	**$**	**453,000**
RESOURCE CONS/PUBLIC OUTREACH										
6604 Professional Org Sponsorships		56,594		-		48,533		40,000		40,000
6604 Public Education Programs		3,000		-		-		3,000		3,000
Sub-total Resource Cons/Public Outreach	**$**	**59,594**	**$**	**-**	**$**	**48,533**	**$**	**43,000**	**$**	**43,000**

BACK TO TOC

BOARD OF DIRECTORS AND GENERAL MANAGER

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
ALLOCATED EXPENSES					
Allocated Legal Expense	(70,851)	(75,000)	(38,781)	(75,000)	(75,000)
Allocated Vehicle Expense	8,525	11,272	9,806	10,179	10,513
TOTAL ALLOCATED EXPENSES	**$ (62,326)**	**$ (63,728)**	**$ (28,975)**	**$ (64,821)**	**$ (64,487)**
TOTAL EXPENSES	**$ 3,333,055**	**$ 3,476,905**	**$ 3,091,575**	**$ 4,095,338**	**$ 4,096,168**

General Manager's Office (100%LV) - 701112

Function

Provide policy direction to the administration of the District in order to promote the most cost effective, environmentally sensitive management of potable and recycled water and wastewater processes which will serve the best interests of the community and governmental agencies. The board of Directors also has oversight responsibility for the financial audits of the District. These costs are accounted for in the Finance and Technology Department.

Significant Changes

FY 2026-27 budget increased by 103.8%. This increase is primarily driven by higher Other Professional Services expenditures associated with several Board priorities, as well as increases in Directors' Fees and Benefits. Additionally, the FY 2026-27 budget includes Election Expenses. And there are no significant changes budgeted for FY 2027-28.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
BOARD EXPENSE					
6000 Directors' Fees	$ 133,099	$ 105,987	$ 144,966	$ 193,723	$ 198,557
6005 Directors' Benefits	130,162	144,180	115,316	188,976	214,894
6010 Directors' Conference Expense	78,867	83,000	93,960	111,000	122,000
6015 Directors' Miscellaneous	11,840	5,000	448	5,000	5,000
6020 Election Expense	299	-	-	60,000	-
6110 Staff Taxes	10,438	7,674	11,250	16,899	17,528
Sub-total Board Expense	**$ 364,705**	**$ 345,841**	**$ 365,940**	**$ 575,598**	**$ 557,979**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	-	-	1,064	1,000	1,200
7135 Liability Insurance	47,726	47,093	53,159	55,942	64,333
Sub-total Other G&A Expenses	**$ 47,726**	**$ 47,093**	**$ 54,223**	**$ 56,942**	**$ 65,533**
PROFESSIONAL SERVICES					
6516 Other Professional Services	22,328	62,700	19,919	296,000	298,000
Sub-total Professional Services	**$ 22,328**	**$ 62,700**	**$ 19,919**	**$ 296,000**	**$ 298,000**
TOTAL EXPENSES	**$ 434,759**	**$ 455,634**	**$ 440,082**	**$ 928,540**	**$ 921,512**

Line Item Explanations

6000 Directors' Fees – Per Diem for days worked on behalf of LVMWD.

6020 Election Expense – Actual cost is determined by County, based on number of elections held. Fiscal Year 26–27 includes anticipated costs for November 2026 elections in Divisions 1 and 4.

6516 Other Professional Services – Professional services which do not benefit the Joint Powers Authority. Includes video recording of Board meetings by a third–party professional and $255k in both FY26–27 and FY27–28 for the following board priorities: deep ocean desal public–private partnership and several feasibility studies.

7135 Liability Insurance – Public Officials Liability insurance coverage.

General Manager's Office - 701121

Function

The General Manager provides executive leadership and strategic direction for the District, ensuring the effective implementation of Board policies and the efficient delivery of water, wastewater, and recycled water services. The General Manager oversees all District operations, manages organizational resources, and works with the Board of Directors, employees, customers, and regional partners to achieve the District's mission, strategic priorities, and long-term sustainability.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	$ 1,743	$ 5,000	$ 4,603	$ 5,000	$ 5,500
6830 Training & Professional Development	26,351	33,000	47,160	40,000	40,000
6872 Outside Services	-	-	18,713	20,000	20,000
Sub-total Human Resources	**$ 28,094**	**$ 38,000**	**$ 70,476**	**$ 65,000**	**$ 65,500**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	-	4,315	3,000	3,000
6235 Records Management	24,049	10,000	11,784	10,000	10,000
Sub-total Office Equipment & Postage	**$ 24,049**	**$ 10,000**	**$ 16,099**	**$ 13,000**	**$ 13,000**
OPERATING EXPENSE					
5405 Utilities	292	-	431	-	-
Sub-total Operating Expense	**$ 292**	**$ -**	**$ 431**	**$ -**	**$ -**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	66,142	60,000	115,112	120,000	120,000
7110 Employee Travel / Misc Expense	11,628	5,000	8,281	8,000	8,000
Sub-total Other G&A Expenses	**$ 77,770**	**$ 65,000**	**$ 123,393**	**$ 128,000**	**$ 128,000**
PAYROLL EXPENSE					
6100 Staff Salaries	1,255,831	1,665,620	1,292,408	1,576,481	1,564,292
6102 Staff Overtime	-	-	-	172	172
6105 OPEB	118,590	17,897	17,897	89,411	118,246
6105 Staff Benefits	730,883	648,286	515,684	561,151	611,135
6110 Staff Taxes	67,277	96,924	44,253	91,955	88,049
6115 Staff Costs Recovered-Ops	-	-	-	(15,551)	(16,251)
Sub-total Payroll Expense	**$ 2,172,581**	**$ 2,428,727**	**$ 1,870,242**	**$ 2,303,619**	**$ 2,365,643**
PROFESSIONAL SERVICES					
6500 Legal Services	104,620	104,767	145,215	120,000	150,000
6505 Legal Advertising	260	2,000	-	2,500	2,500
6516 Other Professional Services	-	-	1,082	-	-
Sub-total Professional Services	**$ 104,880**	**$ 106,767**	**$ 146,297**	**$ 106,949**	**$ 136,249**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 8,525	$ 11,272	$ 9,806	$ 10,179	$ 10,513
NET ALLOCATED SUPPORT SERVICES	**$ 8,525**	**$ 11,272**	**$ 9,806**	**$ 10,179**	**$ 10,513**
TOTAL EXPENSES	**$ 2,416,191**	**$ 2,659,766**	**$ 2,236,744**	**$ 2,642,298**	**$ 2,735,156**

Line Item Explanations

6235 Records Management – District–wide program including 5 facilities, library, and offsite storage.

6505 Legal Advertising – Miscellaneous notices, calls for bids, etc. that are required to be published in the newspaper.

6815 Employee Recognition – District–wide recognition functions.

6872 Outside Services – Outside Services – All litigation, settlements, attorney fees, court costs and legal costs which are allocable to both LVMWD and the Joint Powers Authority.

7105 Dues, Subsc & Memberships – Dues and membership in ACWA, CASA and POWER.

Board/General Manager - 701122

Function

Provide policy direction to the administration of the District in order to promore the most cost effective, environmentally sensitive management of potable and recycled water and wastewater processes which will serve the best interests of the community and governmental agencies. The board of Directors also has oversight responsibility for the financial audits of the District. These costs are accounted for in the Finance and Technology Department.

Significant Changes

FY 2026-27 budget increased by 45.1%. This increase is primarily driven by higher Other Professional Services expenditures associated with Phase 3 White Paper development, as well as increases in Dues, Subcription & Memberships. And there are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6812 Retired Employees Benefits	$ 122,770	$ 125,000	$ 88,392	$ 125,000	$ 125,000
6872 Outside Services	70,851	75,000	38,781	75,000	75,000
Sub-total Human Resources	**$ 193,621**	**$ 200,000**	**$ 127,173**	**$ 200,000**	**$ 200,000**
OPERATING EXPENSE					
5405 Utilities	1,100	1,505	912	1,000	1,000
Sub-total Operating Expense	**$ 1,100**	**$ 1,505**	**$ 912**	**$ 1,000**	**$ 1,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	191,864	180,000	118,867	210,000	220,000
7152 LAFCO Charges	28,572	28,000	26,775	28,000	28,000
7155 Other Expense	-	-	-	20,000	20,000
Sub-total Other G&A Expenses	**$ 220,436**	**$ 208,000**	**$ 145,642**	**$ 258,000**	**$ 268,000**
PROFESSIONAL SERVICES					
6505 Legal Advertising	575	2,000	3,153	2,500	2,500
6516 Other Professional Services	77,630	25,000	128,117	95,000	-
Sub-total Professional Services	**$ 78,205**	**$ 27,000**	**$ 131,270**	**$ 97,500**	**$ 2,500**
RESOURCE CONS/PUBLIC OUTREACH					
6604 Professional Org Sponsorships	56,594	-	48,533	40,000	40,000
6604 Public Education Programs	3,000	-	-	3,000	3,000
Sub-total Resource Cons/Public Outreach	**$ 59,594**	**$ -**	**$ 48,533**	**$ 43,000**	**$ 43,000**
ALLOCATED EXPENSES					
Allocated Legal Expense	$ (70,851)	$ (75,000)	$ (38,781)	$ (75,000)	$ (75,000)
NET ALLOCATED SUPPORT SERVICES	**$ (70,851)**	**$ (75,000)**	**$ (38,781)**	**$ (75,000)**	**$ (75,000)**
TOTAL EXPENSES	**$ 482,105**	**$ 361,505**	**$ 414,749**	**$ 524,500**	**$ 439,500**

Line Item Explanations

6812 Retired Employees Benefits – Separated from staff benefits to improve transparency of costs of retired non–JPA staff.

6872 Outside Services – All litigation, settlements, attorney fees, court costs and legal costs which are not allocable to the Joint Powers Authority.

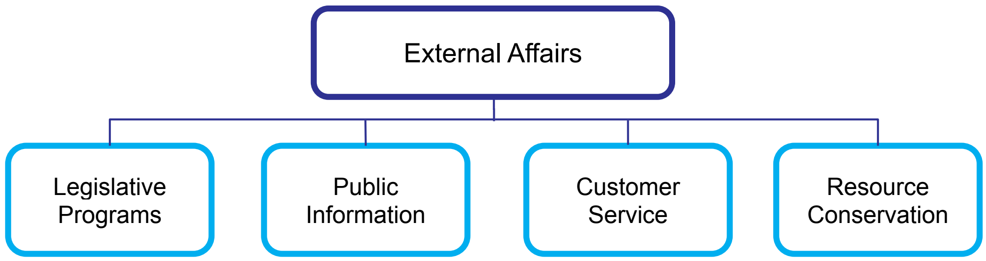
7105 Dues, Subsc & Memberships – Includes annual K2i subscription; CalDesal, Conejo/Las Virgenes Future Foundation, Clean Water SoCal, SoCal Water Coalition, ACWA, USC Foundation, and Urban Water Institute Memberships; and ACWA Steelhead Study.

7152 LAFCO Charges – District's share of LAFCO operating expense. Costs vary each year based on LAFCO calculation.

7155 Other Expense – Includes expenses for annual Board Strategic Planning Workshop Meeting.

EXTERNAL AFFAIRS

The External Affairs Department is responsible for providing customer service, customer outreach, legislative and regulatory monitoring and public information functions. The department implements the District's website, education, conservation and watershed stewardship programs.



Key Accomplishments FY 2025-26

- Conducted strategic outreach to customers, local elected officials, and key stakeholders during the 2025 Rate Study, ensuring full compliance with Proposition 218 requirements and positioning the Board of Directors to approve the rate adjustment with zero public protests.
- Successfully promoted, educated, and implemented water-use efficiency incentives and programs, enabling the District to maintain compliance with the *Making Conservation a California Way of Life* regulations (Urban Water Use Objectives).
- Completed the 2025 Customer Satisfaction Survey, achieving scores well above 3.0 on a 5-point scale and demonstrating a high level of overall customer satisfaction with District services.

Department Goals	High Level of Customer Satisfaction	Transparency / Community Engagement	Highly Effective Workforce	Safe, High-Quality Water	Protection of Public Health/Environment	Maximum Reuse/ Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning Appropriate Investment	Innovative and Efficient Operations
Strengthen public trust and awareness through transparent, timely and strategic communications that support District priorities, achieving measurable improvements in public engagement and communications effectiveness.		✔	✔							
Enhance customer experience and service delivery by improving responsiveness, information accessibility and customer satisfaction through streamlined service tools and performance monitoring.			✔		✔		✔		✔	
Advance water conservation, sustainability and public education initiatives that support state compliance, community stewardship and long-term water reliability through measurable program participation and outreach outcomes.		✔		✔						
Support the successful implementation of Board strategic priorities through coordinated outreach, stakeholder engagement and public education tied to major infrastructure, supply reliability and innovation initiatives.	✔	✔							✔	

EXTERNAL AFFAIRS

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	-	-	-	525	525
6830 Training & Professional Development	70,154	25,770	37,933	63,500	63,500
Sub-total Human Resources	**$ 70,154**	**$ 25,770**	**$ 37,933**	**$ 64,025**	**$ 64,025**
MAINTENANCE EXPENSE					
5515 Outside Services	68,283	75,000	55,833	82,500	82,500
Sub-total Maintenance Expense	**$ 68,283**	**$ 75,000**	**$ 55,833**	**$ 82,500**	**$ 82,500**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	7,699	10,485	6,350	10,285	10,285
6220 Outside Services	618,195	453,000	562,332	630,500	630,500
6230 Safety Equipment	1,165	2,300	1,377	2,100	2,100
Sub-total Office Equipment & Postage	**$ 627,059**	**$ 465,785**	**$ 570,059**	**$ 642,885**	**$ 642,885**
OPERATING EXPENSE					
5400 Labor	1,282	1,202	-	-	-
5405 Utilities	8,037	4,417	9,941	13,000	13,000
5725 General Supplies/Small Tools	4,835	3,000	5,115	5,000	5,000
Sub-total Operating Expense	**$ 14,154**	**$ 8,619**	**$ 15,056**	**$ 18,000**	**$ 18,000**
OTHER G&A EXPENSES					
7100 Provision For Uncoll Accounts	174,641	150,000	119,340	150,000	150,000
7105 Dues, Subsc & Memberships	6,084	3,400	8,050	13,500	13,500
7110 Employee Travel / Misc Expense	8,396	14,915	2,479	15,300	15,300
7155 Other Expense	-	2,000	1,934	2,000	2,000
Sub-total Other G&A Expenses	**$ 189,121**	**$ 170,315**	**$ 131,803**	**$ 180,800**	**$ 180,800**
PAYROLL EXPENSE					
6100 Staff Salaries	2,297,402	2,707,877	2,526,518	3,026,830	3,166,664
6102 Staff Overtime	61,580	61,511	114,078	80,603	80,603
6105 OPEB	216,946	170,020	170,020	357,644	472,984
6105 Staff Benefits	1,478,048	1,294,335	1,199,645	1,423,116	1,522,065
6110 Staff Taxes	188,544	201,015	208,726	265,905	273,403
6115 Staff Costs Recovered-Ops	-	(228,338)	-	(25,491)	(26,638)
Sub-total Payroll Expense	**$ 4,242,520**	**$ 4,206,420**	**$ 4,218,987**	**$ 5,128,607**	**$ 5,489,081**
PROFESSIONAL SERVICES					
6516 Other Professional Services	129,854	188,500	191,573	345,000	305,000
Sub-total Professional Services	**$ 129,854**	**$ 188,500**	**$ 191,573**	**$ 345,000**	**$ 305,000**
RESOURCE CONS/PUBLIC OUTREACH					
6602 School Education Programs	8,467	-	39,618	36,162	36,116
6604 Community Sponsorships	15,000	-	24,467	70,000	70,000
6604 Public Education Programs	161,120	251,264	77,706	241,991	216,386
6606 Community Group Outreach	1,420	-	-	2,000	2,000
Sub-total Resource Cons/Public Outreach	**$ 186,007**	**$ 251,264**	**$ 141,791**	**$ 350,153**	**$ 324,502**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	1,574	-	-	-	-
Sub-total Specialty Expense	**$ 1,574**	**$ -**	**$ -**	**$ -**	**$ -**
ALLOCATED EXPENSES					
Allocated Customer Service Expense	$ 936,996	$ 996,625	$ 1,023,584	$ 1,412,749	$ 1,534,752
Allocated Vehicle Expense	$ 25,398	$ 33,582	$ 29,213	$ 30,325	$ 31,320
TOTAL ALLOCATED EXPENSES	**$ 962,394**	**$ 1,030,207**	**$ 1,052,797**	**$ 1,443,074**	**$ 1,566,072**
TOTAL EXPENSES	**$ 6,491,120**	**$ 6,421,880**	**$ 6,415,832**	**$ 8,255,044**	**$ 8,672,865**

Administration - 701210

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Director, Engineering and External Affairs	1.0	-	-	-
Director, External Affairs	-	1.0	1.0	1.0
Legislative Program Manager	1.0	1.0	1.0	1.0
Administrative Assistant*	1.0	-	-	-
	3.0	2.0	2.0	2.0

*Position transferred to General Manager Administration in FY25/26

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	$ -	$ -	$ -	$ 525	$ 525
6830 Training & Professional Development	13,600	11,770	7,974	11,000	11,000
Sub-total Human Resources	**$ 13,600**	**$ 11,770**	**$ 7,974**	**$ 11,525**	**$ 11,525**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	57	1,000	591	1,000	1,000
Sub-total Office Equipment & Postage	**$ 57**	**$ 1,000**	**$ 591**	**$ 1,000**	**$ 1,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	1,635	500	3,275	500	500
7110 Employee Travel / Misc Expense	1,756	4,200	2,180	5,000	5,000
7155 Other Expense	-	2,000	1,934	2,000	2,000
Sub-total Other G&A Expenses	**$ 3,391**	**$ 6,700**	**$ 7,389**	**$ 7,500**	**$ 7,500**
PAYROLL EXPENSE					
6100 Staff Salaries	290,045	597,126	479,085	495,602	517,998
6102 Staff Overtime	-	656	565	2,066	2,066
6105 OPEB	27,389	26,845	26,845	35,764	47,298
6105 Staff Benefits	183,150	259,271	239,275	201,285	208,945
6110 Staff Taxes	23,028	40,061	36,768	33,587	34,069
6115 Staff Costs Recovered-Ops	-	(7,547)	-	-	-
Sub-total Payroll Expense	**$ 523,612**	**$ 916,412**	**$ 782,538**	**$ 768,304**	**$ 810,376**
PROFESSIONAL SERVICES					
6516 Other Professional Services	124,737	-	72,183	25,000	25,000
Sub-total Professional Services	**$ 124,737**	**$ -**	**$ 72,183**	**$ 25,000**	**$ 25,000**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	1,574	-	-	-	-
Sub-total Specialty Expense	**$ 1,574**	**$ -**	**$ -**	**$ -**	**$ -**
TOTAL EXPENSES	**$ 666,971**	**$ 935,882**	**$ 870,675**	**$ 813,329**	**$ 855,401**

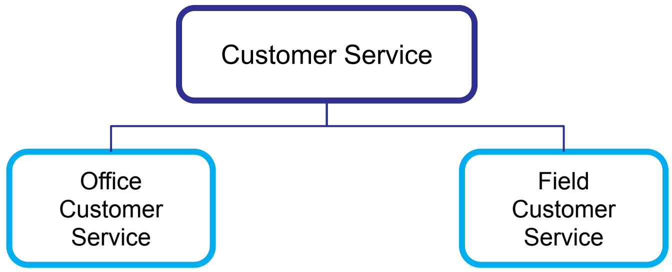
Line Item Explanations

6830 Training & Professional Development – Includes District share of expenses for staff participation on AWWA, ACWA, CASA, WaterReuse, and CAPIO.

Customer Service - 701220

Function

To plan and coordinate field and office customer service and water surveillance functions. Design and implement programs and services to further customer service, conservation goals and objectives, and provide administrative assistance to the department head.



Performance Measure	Dept Goal	Target	FY 2025 Actual	FY 2026 Projected	FY 2027 Adopted	FY 2028 Approved
Maintain or improve the average response time to customer email inquiries.	II	90%	n/a	n/a	90%	90%
Maintain or improve the average turnaround time for closing service order requests.	II	24 hours	n/a	n/a	24 hours	24 hours
Achieve customer satisfaction scores at or above prior survey year baseline, with bi-annual improvement targets where feasible.	II	4 or higher	n/a	n/a	4	4
Increase customer adoption of digital self-service through paperless enrollment.	II	12973	n/a	n/a	12473	12973
Increase customer adoption of digital self-service through AutoPay enrollment.	II	14387	n/a	n/a	13887	14387
Identify and implement at least two service-efficiency improvements during the FY 2026-2028 budget cycle.	II	2	n/a	n/a	2	2

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Customer Service Manager	1.0	1.0	1.0	1.0
Customer Service Office Supervisor	1.0	1.0	1.0	1.0
Senior Customer Service Representative	-	-	1.0	1.0
Customer Service Representative I/II	-	-	3.0	3.0
Customer Service Representative	4.0	4.0	-	-
Customer Service Programs Supervisor	1.0	1.0	1.0	1.0
Senior Field Customer Service Representative	1.0	1.0	-	-
Field Operations Technician I	2.0	2.0	3.0	3.0
	10.0	10.0	10.0	10.0

Customer Service 701220 (continued)

Significant Changes

FY 2026-27 budget increased by 53.4%. This increase is primarily driven by higher Outside Services associated with the AMR/AMR customer interface platform. And there are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 3,204	$ 2,600	$ -	$ 3,500	$ 3,500
Sub-total Human Resources	**$ 3,204**	**$ 2,600**	**$ -**	**$ 3,500**	**$ 3,500**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	35	485	256	285	285
6220 Outside Services	81,661	-	72,057	100,000	100,000
Sub-total Office Equipment & Postage	**$ 81,696**	**$ 485**	**$ 72,313**	**$ 100,285**	**$ 100,285**
OPERATING EXPENSE					
5405 Utilities	85	834	431	1,000	1,000
Sub-total Operating Expense	**$ 85**	**$ 834**	**$ 431**	**$ 1,000**	**$ 1,000**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	1,989	315	36	300	300
Sub-total Other G&A Expenses	**$ 1,989**	**$ 315**	**$ 36**	**$ 300**	**$ 300**
PAYROLL EXPENSE					
6100 Staff Salaries	238,566	225,501	248,179	280,186	292,794
6105 OPEB	22,528	8,949	8,949	35,764	47,298
6105 Staff Benefits	127,976	88,742	71,191	87,734	137,970
6110 Staff Taxes	16,100	16,335	14,501	18,476	18,792
Sub-total Payroll Expense	**$ 405,170**	**$ 339,527**	**$ 342,820**	**$ 422,160**	**$ 496,854**
TOTAL EXPENSES	**$ 492,144**	**$ 343,761**	**$ 415,600**	**$ 527,245**	**$ 601,939**

Line Item Explanations

6220 Outside Services – Includes fund for AMR/AMR customer interface platform.

6830 Training & Professional Development – Training/Professional Development in connection with customer service week, CIS Conference, CWEA, AWWA, and miscellaneous training.

Office Customer Service - 701221

Function

Provide exceptional customer service for the District by efficiently answering telephone calls and offering effective resolution to customer issues and concerns. Bill customers for District services and process payments. Process requests to initiate and end service, ensuring all customer orders are completed and satisfactorily resolved. Provide emergency notifications to cusstomers when required.

Significant Changes

FY 2026-27 budget increased by 29.1%. This increase is primarily driven by higher Outside Services and Payroll Expense. Increase in Payroll Expense is due to job reclassifications and salary reallocations. And there are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 11,884	$ 3,000	$ 8,972	$ 5,000	$ 5,000
Sub-total Human Resources	**$ 11,884**	**$ 3,000**	**$ 8,972**	**$ 5,000**	**$ 5,000**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	1,963	2,000	2,730	2,000	2,000
6220 Outside Services	534,834	450,000	488,967	525,000	525,000
6230 Safety Equipment	-	300	-	-	-
Sub-total Office Equipment & Postage	**$ 536,797**	**$ 452,300**	**$ 491,697**	**$ 527,000**	**$ 527,000**
OPERATING EXPENSE					
5405 Utilities	6,751	3,018	8,425	10,000	10,000
Sub-total Operating Expense	**$ 6,751**	**$ 3,018**	**$ 8,425**	**$ 10,000**	**$ 10,000**
OTHER G&A EXPENSES					
7100 Provision For Uncoll Accounts	174,641	150,000	119,340	150,000	150,000
7110 Employee Travel / Misc Expense	-	3,700	58	3,700	3,700
Sub-total Other G&A Expenses	**$ 174,641**	**$ 153,700**	**$ 119,398**	**$ 153,700**	**$ 153,700**
PAYROLL EXPENSE					
6100 Staff Salaries	452,977	461,364	425,898	546,134	571,897
6102 Staff Overtime	33,351	17,056	72,027	26,389	26,389
6105 OPEB	42,775	44,742	44,742	89,411	118,246
6105 Staff Benefits	312,324	266,164	234,658	299,427	309,921
6110 Staff Taxes	38,010	41,439	40,328	48,310	49,969
6115 Staff Costs Recovered-Ops	-	(28,987)	-	(6,504)	(6,797)
Sub-total Payroll Expense	**$ 879,437**	**$ 801,778**	**$ 817,653**	**$ 1,003,167**	**$ 1,069,625**
ALLOCATED EXPENSES					
Allocated Customer Service Expense	$ 936,996	$ 996,625	$ 1,023,584	$ 1,412,749	$ 1,534,752
NET ALLOCATED SUPPORT SERVICES	**$ 936,996**	**$ 996,625**	**$ 1,023,584**	**$ 1,412,749**	**$ 1,534,752**
TOTAL EXPENSES	**$ 2,546,506**	**$ 2,410,421**	**$ 2,469,729**	**$ 3,111,616**	**$ 3,300,077**

Line Item Explanations

6200 Forms, Supplies and Postage – Includes bill stock, overdue and disconnection notices, welcome packets, water survey packets, and customer service satisfaction surveys.

6220 Outside Services – Annual Contract to fold, stuff, post and mail bills and delinquent notices; customer newsletters and notifications; online subscriptions to locate, identify and collect bad debt accounts. Broadcast emergency notifications.

7100 Provision For Uncoll Accounts – Annual expense associated with maintining Reserve for uncollectible receivables.

Customer Service Programs - 701226

Function

Provide project management for a variety of programs that directly relate to customer service functions, District compliance requirements, and analytical responsibilities for data supporting customer service. Includes Backflow Prevention, maintenance of the AMR/AMI program, emergency and scheduled shutdown coordination, support of the District CIS program, data collection, and analysis of customer service functions.

Significant Changes

FY 2026-27 budget increased by 89.7%. This increase is primarily driven by higher Payroll Expense associated with increase in staff overtime, benefits, taxes and decrease in direct labor charge. And there are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 5,594	$ 2,000	$ -	$ 3,000	$ 3,000
Sub-total Human Resources	**$ 5,594**	**$ 2,000**	**$ -**	**$ 3,000**	**$ 3,000**
MAINTENANCE EXPENSE					
5515 Outside Services	512	-	-	-	-
Sub-total Maintenance Expense	**$ 512**	**$ -**	**$ -**	**$ -**	**$ -**
OFFICE EQUIPMENT & POSTAGE					
6220 Outside Services	-	3,000	641	3,000	3,000
6230 Safety Equipment	539	1,000	1,377	1,100	1,100
Sub-total Office Equipment & Postage	**$ 539**	**$ 4,000**	**$ 2,018**	**$ 4,100**	**$ 4,100**
OPERATING EXPENSE					
5405 Utilities	540	-	481	-	-
5725 General Supplies/Small Tools	4,835	3,000	5,115	5,000	5,000
Sub-total Operating Expense	**$ 5,375**	**$ 3,000**	**$ 5,596**	**$ 5,000**	**$ 5,000**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	952	1,000	-	1,000	1,000
Sub-total Other G&A Expenses	**$ 952**	**$ 1,000**	**$ -**	**$ 1,000**	**$ 1,000**
PAYROLL EXPENSE					
6100 Staff Salaries	187,427	365,761	278,619	412,742	432,726
6102 Staff Overtime	6,051	4,827	32,029	31,345	31,345
6105 OPEB	17,699	26,845	26,845	71,529	94,597
6105 Staff Benefits	149,369	184,458	161,925	233,318	241,549
6110 Staff Taxes	20,135	12,133	30,621	54,123	56,237
6115 Staff Costs Recovered-Ops	-	(190,561)	-	(9,653)	(10,087)
Sub-total Payroll Expense	**$ 380,681**	**$ 403,463**	**$ 530,039**	**$ 793,404**	**$ 846,367**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 16,873	$ 22,310	$ 19,407	$ 20,146	$ 20,807
NET ALLOCATED SUPPORT SERVICES	**$ 16,873**	**$ 22,310**	**$ 19,407**	**$ 20,146**	**$ 20,807**
TOTAL EXPENSES	**$ 410,526**	**$ 435,773**	**$ 557,060**	**$ 826,650**	**$ 880,274**

Line Item Explanations

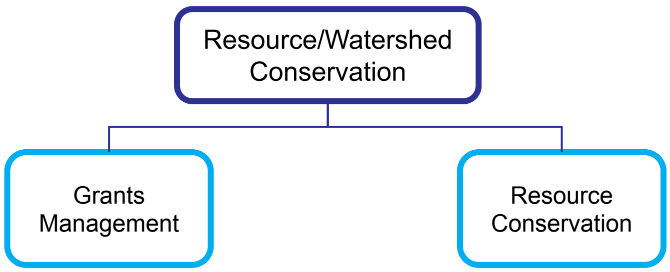
5725 General Supplies/Small Tools – Supplies and small tools used for meter maintenance and backflow installation.

6830 Training & Professional Development – Attendance at training courses including preparation for backflow certification training and/or professional meetings.

Resource/Watershed Conservation - 701223

Function

Develop and implement programs that help customers use water efficiently; advance the District's watershed stewardship mission; and manage the effluent disposal program at the Rancho Las Virgenes sprayfields. Provide scientific review and strategic analysis to support scientifically-based watershed management and regulatory compliance.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Adopted	FY2028 Approved
Meet or support compliance with applicable state water conservation objectives and reporting requirements.	III	100%	n/a	n/a	100%	100%
Conduct a minimum of 4 community workshops, school programs or outreach events annually.	III	4	n/a	n/a	4	4
Increase estimated water savings through conservation program incentives or educational programs.	III	20%	n/a	n/a	20%	25%
Perform one annual youth education focused - water efficiency education initiative or project that would showcase/encourage climate appropriate and native planting(s), rainwater harvesting, rain gardens, high efficiency irrigation techniques, or tree planting.	III	1	n/a	n/a	1	1
Develop dashboard to track and report program effectiveness using participation, savings and engagement metrics.	III	100%	n/a	n/a	75%	100%

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Resource Conservation Manager	1.0	1.0	1.0	1.0
Resource Conservation Supervisor	1.0	1.0	1.0	1.0
Resource Conservation Specialist II	1.0	1.0	1.0	1.0
Management Analyst II	-	1.0	1.0	1.0
	3.0	4.0	4.0	4.0

Resource/Watershed Conservation - 701223 (continued)

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 10,356	$ 1,400	$ 9,018	$ 11,000	$ 11,000
Sub-total Human Resources	**$ 10,356**	**$ 1,400**	**$ 9,018**	**$ 11,000**	**$ 11,000**
MAINTENANCE EXPENSE					
5515 Outside Services	67,771	75,000	55,833	82,500	82,500
Sub-total Maintenance Expense	**$ 67,771**	**$ 75,000**	**$ 55,833**	**$ 82,500**	**$ 82,500**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	3,519	7,000	728	7,000	7,000
6220 Outside Services	1,700	-	667	2,500	2,500
6230 Safety Equipment	626	1,000	-	1,000	1,000
Sub-total Office Equipment & Postage	**$ 5,845**	**$ 8,000**	**$ 1,395**	**$ 10,500**	**$ 10,500**
OPERATING EXPENSE					
5405 Utilities	-	-	-	1,000	1,000
Sub-total Operating Expense	**$ -**	**$ -**	**$ -**	**$ 1,000**	**$ 1,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	347	1,400	448	8,000	8,000
7110 Employee Travel / Misc Expense	189	300	-	300	300
Sub-total Other G&A Expenses	**$ 536**	**$ 1,700**	**$ 448**	**$ 8,300**	**$ 8,300**
PAYROLL EXPENSE					
6100 Staff Salaries	600,586	533,190	642,057	742,338	775,869
6102 Staff Overtime	-	14,838	228	2,795	2,795
6105 OPEB	56,714	35,794	35,794	71,529	94,597
6105 Staff Benefits	386,074	264,176	299,431	333,352	345,445
6110 Staff Taxes	49,429	46,770	49,643	64,331	66,197
6115 Staff Costs Recovered-Ops	-	(1,243)	-	(1,971)	(2,060)
Sub-total Payroll Expense	**$ 1,092,803**	**$ 893,525**	**$ 1,027,153**	**$ 1,212,374**	**$ 1,282,843**
PROFESSIONAL SERVICES					
6516 Other Professional Services	5,117	188,500	119,390	250,000	250,000
Sub-total Professional Services	**$ 5,117**	**$ 188,500**	**$ 119,390**	**$ 250,000**	**$ 250,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 8,525	$ 11,272	$ 9,806	$ 10,179	$ 10,513
NET ALLOCATED SUPPORT SERVICES	**$ 8,525**	**$ 11,272**	**$ 9,806**	**$ 10,179**	**$ 10,513**
TOTAL EXPENSES	**$ 1,190,953**	**$ 1,179,397**	**$ 1,223,043**	**$ 1,585,853**	**$ 1,656,656**

Line Item Explanations

5515 Outside Services – Includes tree trimming services, pest control managment and landscape maintenance of facilities.

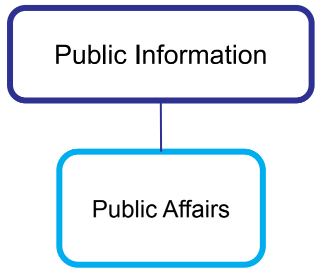
6200 Forms, Supplies and Postage – Includes stover seed, perch.owl box building materials, and water efficiency swag purchases for events/workshops.

6516 Other Professional Services – Consulting services for grant writing, water loss audit validation, and conservation regulations compliance. FY26–28 includes $150k for Urban Water Use Objective (UWUO) agreement for strategic conservation plan.

Public Information - 701230

Function

Facilitate community awareness and involvement with issues and challenges related to the reliable delivery of potable water, recycled water and wastewater treatment services. Includes building the awareness of ratepayers, stakeholders and government agencies to the District's conservation and environmental activities.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Adopted	FY2028 Approved
Develop and implement strategic communications plans for the top 3 Board-priority initiatives, including Pure Water Project, Water Supply Diversification Study and OceanWell partnership activities.	IV	3	n/a	n/a	2	3
Conduct a minimum of 5 public outreach, stakeholder engagement or educational activities annually supporting District strategic priorities.	I, IV	5	n/a	n/a	5	5
Increase website engagement, social media reach or digital audience interaction by 10% annually over prior FY baseline.	II	20%	n/a	n/a	10%	20%
Deliver at least one annual educational campaign promoting drinking tap water and reducing reliance on single-use bottled water.	III	1	n/a	n/a	1	1

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Public Affairs & Communications Manager	1.0	1.0	1.0	1.0
Senior Public Affairs Associate	-	-	1.0	1.0
Public Affairs Associate II	2.0	2.0	1.0	1.0
	3.0	3.0	3.0	3.0

Public Information - 701230 (continued)

Significant Changes

FY 2026-27 budget increased by 24.5%. This increase is primarily driven by higher Training & Professional Development, Other Professional Services and Public Outreach activities. And there are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 25,516	$ 5,000	$ 11,969	$ 30,000	$ 30,000
Sub-total Human Resources	**$ 25,516**	**$ 5,000**	**$ 11,969**	**$ 30,000**	**$ 30,000**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	2,125	-	2,045	-	-
Sub-total Office Equipment & Postage	**$ 2,125**	**$ -**	**$ 2,045**	**$ -**	**$ -**
OPERATING EXPENSE					
5400 Labor	1,282	1,202	-	-	-
5405 Utilities	661	565	604	1,000	1,000
Sub-total Operating Expense	**$ 1,943**	**$ 1,767**	**$ 604**	**$ 1,000**	**$ 1,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	4,102	1,500	4,327	5,000	5,000
7110 Employee Travel / Misc Expense	3,510	5,400	205	5,000	5,000
Sub-total Other G&A Expenses	**$ 7,612**	**$ 6,900**	**$ 4,532**	**$ 10,000**	**$ 10,000**
PAYROLL EXPENSE					
6100 Staff Salaries	527,801	524,935	452,680	549,828	575,380
6102 Staff Overtime	22,178	24,134	9,229	18,008	18,008
6105 OPEB	49,841	26,845	26,845	53,647	70,948
6105 Staff Benefits	319,155	231,524	193,165	268,000	278,235
6110 Staff Taxes	41,842	44,277	36,865	47,078	48,139
6115 Staff Costs Recovered-Ops	-	-	-	(7,363)	(7,694)
Sub-total Payroll Expense	**$ 960,817**	**$ 851,715**	**$ 718,784**	**$ 929,198**	**$ 983,016**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	-	-	70,000	30,000
Sub-total Professional Services	**$ -**	**$ -**	**$ -**	**$ 70,000**	**$ 30,000**
RESOURCE CONS/PUBLIC OUTREACH					
6602 School Education Programs	8,467	-	39,618	36,162	36,116
6604 Community Sponsorships	15,000	-	24,467	70,000	70,000
6604 Public Education Programs	161,120	251,264	77,706	241,991	216,386
6606 Community Group Outreach	1,420	-	-	2,000	2,000
Sub-total Resource Cons/Public Outreach	**$ 186,007**	**$ 251,264**	**$ 141,791**	**$ 350,153**	**$ 324,502**
TOTAL EXPENSES	**$ 1,184,020**	**$ 1,116,646**	**$ 879,725**	**$ 1,390,351**	**$ 1,378,518**

Line Item Explanations

6516 Other Professional Services – Includes funding for graphic design and video production services.

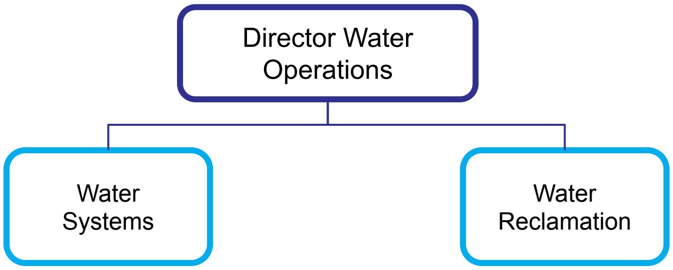
6602 School Education Programs – LVUSD water science education school initiative; annual primary school poster contest, elementary school theatrical presentations and related take–home support materials; secondary school outreach program, and annual library book program.

6604 Professional Org Sponsorships – Includes community outreach, community booth events and avtivities, printing and production of customer newsletters, website costs, district brochures and handout materials, video production costs, digital advertising, television ads, conservation initiatives and other eduction programs not directly attritutable to a specific program.

6606 Community Group Outreach – Includes funding for community forums and workshops, meetings and fees for speaker's bureau, chamber events and luncheons, and community liason expenses.

WATER OPERATIONS

The Water Operations Department is responsible for the day-to-day operation, maintenance, regulatory compliance, and replacement needs of the District's potable water, recycled water, and sanitation facilities.



Key Accomplishments FY 2025-26

- Successfully managed the water system during the Palisades fire and kicked off the valve replacement program to improve reliability of the water system.
- Maintained the water system during the Palisades Fire emergency and met all State Division of Drinking Water water quality requirements for asbestos and volatile organic compounds following the Palisades Fire.
- In 2025, Water Reclamation promoted four waste water treatment plant operators and one laboratory technician to higher level positions in their respective job classifications. Promoting this many employees with flexible positions is not common. Many of these employees prepared themselves for higher level certification by attending District approved and reimbursed preparation courses. Promoting and encouraging higher level certification not only helps prepare our staff for wastewater/biosolids treatment challenges, but also supports their professional development and strengthens the overall competency and effectiveness of the reclamation team.

Department Goals	High Level of Customer Satisfaction	Transparency / Community Engagement	Highly Effective Workforce	Safe, High-Quality Water	Protection of Public Health/Environment	Maximum Reuse/ Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning Appropriate Investment	Innovative and Efficient Operations
Operate district facilities to provide reliable services and achieve regulatory compliance.	✔			✔	✔			✔		
Obtain favorable National Pollution Discharge Elimination System (NPDES) permit that satisfies environmental and regulatory requirements while protecting ratepayers from excessive compliance costs.				✔	✔	✔	✔		✔	
Maintain appropriate staffing levels across all operating divisions within the Facilities and Operations department.	✔		✔		✔		✔			

Water Operations

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	-	-	-	1,525	1,575
6830 Training & Professional Development	45,606	75,700	52,439	115,000	120,000
Sub-total Human Resources	**$ 45,606**	**$ 75,700**	**$ 52,439**	**$ 116,525**	**$ 121,575**
MAINTENANCE EXPENSE					
5500 Labor	1,009	169,647	3,940	12,613	13,181
5510 Supplies/Material	312,089	290,000	601,500	411,000	461,000
5515 Outside Services	18,640	40,000	18,904	50,000	50,000
5520 Permits and Fees	19,750	18,000	18,264	30,000	35,000
5525 Consulting Services	67,288	35,000	68,129	-	-
Sub-total Maintenance Expense	**$ 418,776**	**$ 552,647**	**$ 710,737**	**$ 503,613**	**$ 559,181**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	-	4,638	2,750	2,750
6230 Safety Equipment	16,054	20,900	10,479	43,325	43,325
Sub-total Office Equipment & Postage	**$ 16,054**	**$ 20,900**	**$ 15,117**	**$ 46,075**	**$ 46,075**
OPERATING EXPENSE					
5400 Labor	81,115	161,950	128,586	191,967	200,605
5405 Utilities	31,499	35,845	25,664	14,000	14,000
Sub-total Operating Expense	**$ 112,614**	**$ 197,795**	**$ 154,250**	**$ 205,967**	**$ 214,605**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	525	2,000	3,253	4,000	4,000
7110 Employee Travel / Misc Expense	5,285	10,600	3,796	4,750	4,750
Sub-total Other G&A Expenses	**$ 5,810**	**$ 12,600**	**$ 7,049**	**$ 8,750**	**$ 8,750**
PAYROLL EXPENSE					
6100 Staff Salaries	3,225,595	6,081,798	3,353,154	8,311,052	9,933,239
6102 Staff Overtime	205,376	115,713	136,559	154,784	154,784
6105 OPEB	304,598	463,966	463,966	1,072,931	1,489,900
6105 Staff Benefits	2,655,961	3,393,019	1,771,304	3,993,676	4,619,787
6110 Staff Taxes	385,343	495,386	419,120	995,035	1,140,781
6115 Staff Costs Recovered-Ops	-	(5,537,856)	-	(8,018,516)	(8,379,350)
Sub-total Payroll Expense	**$ 6,776,873**	**$ 5,012,026**	**$ 6,144,103**	**$ 6,508,962**	**$ 8,959,141**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	36,453	32,500	28,119	53,500	58,500
Sub-total Specialty Expense	**$ 36,453**	**$ 32,500**	**$ 28,119**	**$ 53,500**	**$ 58,500**
ALLOCATED EXPENSES					
Allocated Laboratory Expense	$ (1,305,768)	$ (1,111,504)	$ (1,251,264)	$ (1,996,172)	$ (2,561,106)
Allocated Vehicle Expense	$ 594,381	$ 785,890	$ 683,635	$ 709,655	$ 732,946
TOTAL ALLOCATED EXPENSES	**$ (711,387)**	**$ (325,614)**	**$ (567,629)**	**$ (1,286,517)**	**$ (1,828,160)**
TOTAL EXPENSES	**$ 6,700,799**	**$ 5,578,554**	**$ 6,544,185**	**$ 6,156,875**	**$ 8,139,667**

Administration - 701310

Personnel

Position Title	2024-25 Auth Positions	2025-26 Auth Positions	2026-27 Proposed Positions	2027-28 Proposed Positions
Director of Facilities and Operations	1.0	-	-	-
Director, Water Operations	-	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0
	2.0	2.0	2.0	2.0

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	$ -	$ -	$ -	$ 1,525	$ 1,575
6830 Training & Professional Development	2,485	9,800	7,826	12,500	12,500
Sub-total Human Resources	**$ 2,485**	**$ 9,800**	**$ 7,826**	**$ 14,025**	**$ 14,075**
MAINTENANCE EXPENSE					
5525 Consulting Services	67,288	35,000	68,129	-	-
Sub-total Maintenance Expense	**$ 67,288**	**$ 35,000**	**$ 68,129**	**$ -**	**$ -**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	-	4,638	250	250
Sub-total Office Equipment & Postage	**$ -**	**$ -**	**$ 4,638**	**$ 250**	**$ 250**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	255	2,000	2,400	2,000	2,000
7110 Employee Travel / Misc Expense	1,077	3,500	(303)	-	-
Sub-total Other G&A Expenses	**$ 1,332**	**$ 5,500**	**$ 2,097**	**$ 2,000**	**$ 2,000**
PAYROLL EXPENSE					
6100 Staff Salaries	351,983	402,975	406,467	438,802	458,752
6102 Staff Overtime	6,470	4,356	4,290	4,521	4,521
6105 OPEB	33,238	17,897	17,897	35,764	47,298
6105 Staff Benefits	268,269	175,094	173,241	182,207	189,161
6110 Staff Taxes	23,912	25,841	22,642	27,956	28,699
6115 Staff Costs Recovered-Ops	-	-	-	(7,704)	(8,051)
Sub-total Payroll Expense	**$ 683,872**	**$ 626,163**	**$ 624,537**	**$ 681,546**	**$ 720,380**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 8,525	$ 11,272	$ 9,806	$ 10,179	$ 10,513
NET ALLOCATED SUPPORT SERVICES	**$ 8,525**	**$ 11,272**	**$ 9,806**	**$ 10,179**	**$ 10,513**
TOTAL EXPENSES	**$ 763,502**	**$ 687,735**	**$ 717,033**	**$ 708,000**	**$ 747,218**

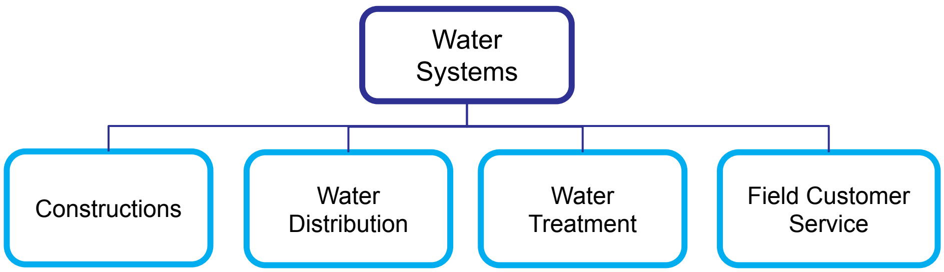
Line Item Explanations

6830 Training & Professional Development – Funds to attend conferences and seminars.

Water Systems - 701330

Function

To provide administrative direction and support to the Water Distribution and Treatment sections, Constructions and Field Customer Service; including goal setting and research and project development.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Poposed	FY2028 Proposed
Complete operational trials at the Demonstration Facility to develop a qualified product list for the full-scale Advanced Purification Facility	I	4 total	n/a	n/a	2	2
Turn and operate 2500 system valves	I	100%	n/a	n/a	100%	100%
Inspect all vaults annually, complete replacement of all 1-1.25" regulators over 10-years, and replace 1.5-2" recycled water regulators	I	100%	n/a	n/a	100%	100%
Inspect and test all backflow prevention devices annually and complete 20% of Recycled Water Customer Inspections	I	100%	n/a	n/a	100%	100%
Begin 2-year Surface Water Augmentation Sampling Program at the Las Virgenes Reservoir	I	100%	n/a	n/a	50%	100%
Maintaining residuals throughout the Distribution system through dead-end flushing	I	100%	n/a	n/a	80%	80%

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Water Systems Manager	1.0	1.0	1.0	1.0
Water Systems Supervisor	1.0	1.0	1.0	1.0
Water Treatment Supervisor	1.0	1.0	1.0	1.0
Senior Water Distribution Operator	3.0	3.0	3.0	3.0
Senior Water Treatment Plant Operator	1.0	1.0	1.0	1.0
Water Treatment Plant Operator I/II/III	5.0	5.0	5.0	7.0
Customer Service Operations Supervisor	1.0	1.0	1.0	1.0
Cross Connection Inspector	1.0	1.0	1.0	1.0
Backflow Inspector	1.0	1.0	1.0	1.0
Senior Field Operations Technician	1.0	1.0	1.0	1.0
Field Operations Technician I/II	4.0	4.0	3.0	3.0
Construction Supervisor	1.0	1.0	1.0	1.0
Water Distribution Operator I/II/III	8.0	8.0	10.0	10.0
	29.0	29.0	30.0	32.0

Water Systems - 701330 (continued)

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 9,562	$ 10,000	$ 2,478	$ 10,000	$ 10,000
Sub-total Human Resources	**$ 9,562**	**$ 10,000**	**$ 2,478**	**$ 10,000**	**$ 10,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	275	-	-	-	-
Sub-total Office Equipment & Postage	**$ 275**	**$ -**	**$ -**	**$ -**	**$ -**
OPERATING EXPENSE					
5405 Utilities	634	826	-	-	-
Sub-total Operating Expense	**$ 634**	**$ 826**	**$ -**	**$ -**	**$ -**
PAYROLL EXPENSE					
6100 Staff Salaries	116,969	221,564	188,407	262,110	273,905
6105 OPEB	11,046	8,949	8,949	17,882	23,649
6105 Staff Benefits	72,749	93,898	72,228	105,447	109,440
6110 Staff Taxes	8,704	23,701	12,691	27,184	27,892
6115 Staff Costs Recovered-Ops	-	-	-	(73,202)	(76,496)
Sub-total Payroll Expense	**$ 209,468**	**$ 348,112**	**$ 282,275**	**$ 339,421**	**$ 358,390**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 2,487	$ 3,288	$ 2,860	$ 2,969	$ 3,066
NET ALLOCATED SUPPORT SERVICES	**$ 2,487**	**$ 3,288**	**$ 2,860**	**$ 2,969**	**$ 3,066**
TOTAL EXPENSES	**$ 222,426**	**$ 362,226**	**$ 287,613**	**$ 352,390**	**$ 371,456**

Line Item Explanations

6830 Training & Professional Development – Funds to attend AWWA and other conferences.

Field Customer Service - 701222

Function

Provide exceptional customer service within the District by efficiently reading meters, providing meter maintenance and repairs, performing water use surveys and evaluating high bill complaints. Respond to service orders by checking for leaks, starting and stopping service. Process door tag notifications for residents and disconnections for past due accounts.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	8,785	6,400	7,292	10,000	10,000
Sub-total Human Resources	**$ 8,785**	**$ 6,400**	**$ 7,292**	**$ 10,000**	**$ 10,000**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	-	-	2,500	2,500
6230 Safety Equipment	3,776	2,800	1,661	1,925	1,925
Sub-total Office Equipment & Postage	**$ 3,776**	**$ 2,800**	**$ 1,661**	**$ 4,425**	**$ 4,425**
OPERATING EXPENSE					
5400 Labor	79,913	134,471	127,558	188,892	197,392
5405 Utilities	1,075	4,305	-	-	-
Sub-total Operating Expense	**$ 80,988**	**$ 138,776**	**$ 127,558**	**$ 188,892**	**$ 197,392**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	-	-	-	1,000	1,000
7110 Employee Travel / Misc Expense	568	1,600	1,118	1,000	1,000
Sub-total Other G&A Expenses	**$ 568**	**$ 1,600**	**$ 1,118**	**$ 2,000**	**$ 2,000**
PAYROLL EXPENSE					
6100 Staff Salaries	616,554	700,734	621,585	884,089	926,297
6102 Staff Overtime	116,604	42,673	72,202	53,857	53,857
6105 OPEB	58,222	44,742	44,742	125,175	189,194
6105 Staff Benefits	430,760	448,660	377,346	433,503	477,736
6110 Staff Taxes	75,922	10,507	82,175	113,155	117,733
6115 Staff Costs Recovered-Ops	-	(308,772)	-	(578,430)	(604,459)
Sub-total Payroll Expense	**$ 1,298,062**	**$ 938,544**	**$ 1,198,050**	**$ 1,031,349**	**$ 1,160,358**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	16,594	10,000	16,145	15,000	20,000
Sub-total Specialty Expense	**$ 16,594**	**$ 10,000**	**$ 16,145**	**$ 15,000**	**$ 20,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 109,942	$ 145,365	$ 126,451	$ 131,264	$ 135,573
NET ALLOCATED SUPPORT SERVICES	**$ 109,942**	**$ 145,365**	**$ 126,451**	**$ 131,264**	**$ 135,573**
TOTAL EXPENSES	**$ 1,518,715**	**$ 1,243,485**	**$ 1,478,275**	**$ 1,382,930**	**$ 1,529,748**

Line Item Explanations

5725 General Supplies/Small Tools – Supplies and small tools used for meter maintenance and backflow installation.

6830 Training & Professional Development – Attendance at training courses including preparation for backflow certification training, Distribution & Treatment certification training, and/or professional meetings.

Meter Services - 701224

Function

Obtain accurate meter readings from all meters in the District, verify proper operation and maintain all meters and appurtenances.

Significant Changes

FY 2026-27 and FY 2027-28 include a reduction in direct labor charges as a result of staff charging directly to enterprise funds.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
MAINTENANCE EXPENSE					
5500 Labor	$ 1,009	$ 169,365	$ 3,940	$ -	$ -
5510 Supplies/Material	162,182	150,000	462,662	250,000	300,000
5515 Outside Services	2,630	-	861	10,000	10,000
Sub-total Maintenance Expense	**$ 165,821**	**$ 319,365**	**$ 467,463**	**$ 260,000**	**$ 310,000**
OPERATING EXPENSE					
5400 Labor	1,202	27,479	1,028	3,075	3,213
5405 Utilities	13,269	15,217	9,730	-	-
Sub-total Operating Expense	**$ 14,471**	**$ 42,696**	**$ 10,758**	**$ 3,075**	**$ 3,213**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	-	6,500	1,089	10,000	10,000
Sub-total Specialty Expense	**$ -**	**$ 6,500**	**$ 1,089**	**$ 10,000**	**$ 10,000**
TOTAL EXPENSES	**$ 180,292**	**$ 368,561**	**$ 479,310**	**$ 273,075**	**$ 323,213**

Line Item Explanations

5510 Supplies/Material – Purchase of supplies and parts for incidential repairs of meter and vault services, including meter boxes, ball valces, and pressure regulators from 1” through 2”. Meter replacements and installs not covered by CIP for damaged non–functional meters are charged to this account.

5515 Outside Services – Funds to hire a contractor to assist in servicing equipment for powder coating or welding.

Construction - 701322

Function

Provide preventive maintenance, emergency response, repair and new facility installation to the District's potable and recycled water distribution and transmission systems and trunk sewers and other piping systems. Provide Underground Service Alert locations, large leak detection, trunk sewer oversight and maintenance, and specialized construction support services.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 5,502	$ 2,000	$ 4,433	$ 10,000	$ 10,000
Sub-total Human Resources	**$ 5,502**	**$ 2,000**	**$ 4,433**	**$ 10,000**	**$ 10,000**
MAINTENANCE EXPENSE					
5500 Labor	-	282	-	12,613	13,181
Sub-total Maintenance Expense	**$ -**	**$ 282**	**$ -**	**$ 12,613**	**$ 13,181**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	2,412	3,000	3,876	10,000	10,000
Sub-total Office Equipment & Postage	**$ 2,412**	**$ 3,000**	**$ 3,876**	**$ 10,000**	**$ 10,000**
OPERATING EXPENSE					
5405 Utilities	1,335	1,488	3,388	4,000	4,000
Sub-total Operating Expense	**$ 1,335**	**$ 1,488**	**$ 3,388**	**$ 4,000**	**$ 4,000**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	239	-	1,783	1,000	1,000
Sub-total Other G&A Expenses	**$ 239**	**$ -**	**$ 1,783**	**$ 1,000**	**$ 1,000**
PAYROLL EXPENSE					
6100 Staff Salaries	265,321	539,998	271,465	1,038,981	1,379,562
6102 Staff Overtime	17,119	11,051	12,790	14,207	14,207
6105 OPEB	25,055	71,587	71,587	107,293	212,843
6105 Staff Benefits	209,841	268,835	153,136	544,553	646,467
6110 Staff Taxes	35,529	68,060	40,744	127,719	156,944
6115 Staff Costs Recovered-Ops	-	(435,052)	-	(1,039,045)	(1,085,802)
Sub-total Payroll Expense	**$ 552,865**	**$ 524,479**	**$ 549,722**	**$ 793,708**	**$ 1,324,221**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	11,364	10,000	10,732	15,000	15,000
Sub-total Specialty Expense	$ 11,364	$ 10,000	$ 10,732	$ 15,000	$ 15,000
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 219,885	$ 290,731	$ 252,903	$ 262,529	$ 271,145
NET ALLOCATED SUPPORT SERVICES	**$ 219,885**	**$ 290,731**	**$ 252,903**	**$ 262,529**	**$ 271,145**
TOTAL EXPENSES	**$ 793,602**	**$ 831,980**	**$ 826,837**	**$ 1,108,850**	**$ 1,648,547**

Line Item Explanations

5405 Utilities – Funds for cellular phone equipment and pagers and associated charges.

6230 Safety Equipment – Purchase of respirators and cartridges and other miscellaneous safety equipment.

6830 Training & Professional Development – Funds to provide training for staff members, including costs to bring trainers to district.

Water Distribution Operations - 701331

Function

To properly operate the potable and recycled water distribution systems, perform maintenance as needed to enhance system reliability and preserve District assets, meet the needs of District customers for sufficient supplies of potable and recycled water, and meet and maintain water quality standards that comply with regulatory requirements governing potable and recycled water distribution systems.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 4,969	$ 10,000	$ 216	$ 10,000	$ 10,000
Sub-total Human Resources	**$ 4,969**	**$ 10,000**	**$ 216**	**$ 10,000**	**$ 10,000**
MAINTENANCE EXPENSE					
5510 Supplies/Material	4,023	-	1,772	1,000	1,000
Sub-total Maintenance Expense	**$ 4,023**	**$ -**	**$ 1,772**	**$ 1,000**	**$ 1,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	3,003	5,000	4,209	7,500	7,500
Sub-total Office Equipment & Postage	**$ 3,003**	**$ 5,000**	**$ 4,209**	**$ 7,500**	**$ 7,500**
OPERATING EXPENSE					
5405 Utilities	15,186	14,009	12,546	10,000	10,000
Sub-total Operating Expense	**$ 15,186**	**$ 14,009**	**$ 12,546**	**$ 10,000**	**$ 10,000**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	2,321	-	465	1,000	1,000
Sub-total Other G&A Expenses	**$ 2,321**	**$ -**	**$ 465**	**$ 1,000**	**$ 1,000**
PAYROLL EXPENSE					
6100 Staff Salaries	346,863	901,197	321,636	956,641	1,001,361
6102 Staff Overtime	35,909	19,294	17,690	37,129	37,129
6105 OPEB	32,755	71,587	71,587	160,940	165,544
6105 Staff Benefits	272,926	483,005	182,017	431,469	484,227
6110 Staff Taxes	46,641	108,041	48,293	122,137	127,119
6115 Staff Costs Recovered-Ops	-	(1,203,719)	-	(1,258,950)	(1,315,603)
Sub-total Payroll Expense	**$ 735,094**	**$ 379,405**	**$ 641,223**	**$ 449,366**	**$ 499,777**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	8,056	3,500	77	10,000	10,000
Sub-total Specialty Expense	**$ 8,056**	**$ 3,500**	**$ 77**	**$ 10,000**	**$ 10,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 91,382	$ 120,825	$ 105,104	$ 109,104	$ 112,685
NET ALLOCATED SUPPORT SERVICES	**$ 91,382**	**$ 120,825**	**$ 105,104**	**$ 109,104**	**$ 112,685**
TOTAL EXPENSES	**$ 864,034**	**$ 532,739**	**$ 765,612**	**$ 597,970**	**$ 651,962**

Line Item Explanations

5725 General Supplies/Small Tools – Funds for miscellaneous small hand tools.
6230 Safety Equipment – Safety equipment such as rain gear, road signs, respiratory equipment and other safety items.
6830 Training & Professional Development – Staff attendance at water quality training, conferences, workshops, and trainings.
7110 Misc Expense – Funds for annual DOT physicals for staff (Commercial driver license).

Water Treatment Operations - 701332

Function

To properly operate Westlake Filtration Plant, perform maintenance as needed to enhance system reliability and preserve District assets, meet the needs of District customers for sufficient supplies of potable water, and meet and maintain water quality standards that comply with regulatory requirements governing water treatment and potable water distribution systems.

Significant Changes

There are no significant budgeted changes for FY 2026-27 that affect the scope or level of service. For FY 2027-28, the budget increased by 127%. This increase is primarily attributable to higher Salaries and Benefits expenditures associated with additional staffing needed to support the Pure Water facilities as they prepare to come online.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 2,129	$ 10,000	$ 7,715	$ 20,000	$ 20,000
Sub-total Human Resources	**$ 2,129**	**$ 10,000**	**$ 7,715**	**$ 20,000**	**$ 20,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	1,369	5,000	-	15,000	15,000
Sub-total Office Equipment & Postage	**$ 1,369**	**$ 5,000**	**$ -**	**$ 15,000**	**$ 15,000**
PAYROLL EXPENSE					
6100 Staff Salaries	254,149	609,121	309,570	937,470	1,251,094
6102 Staff Overtime	2,365	9,518	2,949	18,304	18,304
6105 OPEB	24,000	44,742	44,742	125,175	212,843
6105 Staff Benefits	318,365	314,262	163,562	460,117	614,431
6110 Staff Taxes	35,598	73,184	46,747	117,974	156,305
6115 Staff Costs Recovered-Ops	-	(645,012)	-	(1,337,545)	(1,397,735)
Sub-total Payroll Expense	**$ 634,477**	**$ 405,815**	**$ 567,570**	**$ 321,495**	**$ 855,242**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	336	2,500	-	3,000	3,000
Sub-total Specialty Expense	**$ 336**	**$ 2,500**	**$ -**	**$ 3,000**	**$ 3,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 52,396	$ 69,278	$ 60,264	$ 62,557	$ 64,610
NET ALLOCATED SUPPORT SERVICES	**$ 52,396**	**$ 69,278**	**$ 60,264**	**$ 62,557**	**$ 64,610**
TOTAL EXPENSES	**$ 690,707**	**$ 492,593**	**$ 635,549**	**$ 422,052**	**$ 957,852**

Line Item Explanations

5725 General Supplies/Small Tools – Funds for miscellaneous small hand tools.

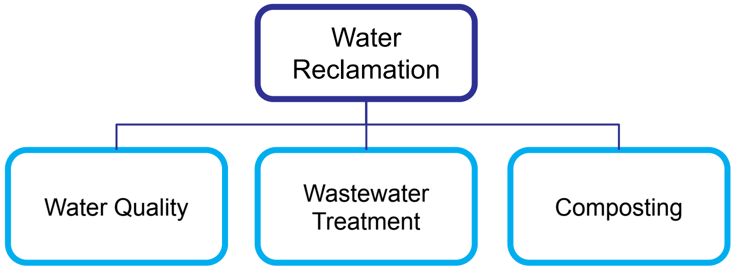
6230 Safety Equipment – Safety equipment such as rain gear, road signs, respiratory equipment and other safety items.

6830 Training & Professional Development – Staff attendance at water quality training, conferences, workshops, and trainings. Including advance water purification certification and other certifications related to Pure Water facility.

Water Reclamation Administration - 701340

Function

To provide administrative direction and support to the Wastewater Treatment and Composting section and the Laboratory including scheduling, goal setting, research and project development.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Adopted	FY2028 Approved
Request and obtain regulatory approved and favorable NPDES permit conditions that would reduce operating cost while achieve the protection of the environment.	II	Yes	Yes	Yes	Yes	Yes
Number of water quality samples in the distribution system tested annually.	I	960	1242	960	960	960
Minimize exceedances to the various permits conditions for Tapia and Rancho include NPDES (N and P), and Sanitary Sewer Overflow.	I	Yes	Yes	Yes	Yes	Yes

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Water Reclamation Manager	1.0	1.0	1.0	1.0
Administrative Assistant*	1.0	-	-	-
Management Analyst II	1.0	1.0	1.0	1.0
Water Quality Supervisor	1.0	1.0	1.0	1.0
Laboratory Technician I/II	3.0	3.0	4.0	4.0
Laboratory Assistant	2.0	2.0	2.0	2.0
Senior Laboratory Technician	-	-	1.0	1.0
Chief Water Reclamation Plant Operator	1.0	1.0	1.0	1.0
Senior Water Reclamation Plant Operator	-	-	1.0	1.0
Water Reclamation Plant Operator OIT/I/II/III	13.0	13.0	13.0	13.0
Compost Operations Supervisor	1.0	1.0	1.0	1.0
Senior Composting Plant Operator	-	-	1.0	1.0
	24.0	23.0	27.0	27.0

Reclamation Administration - 701340 (continued)

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 235	$ 5,000	$ -	$ 10,000	$ 10,000
Sub-total Human Resources	**$ 235**	**$ 5,000**	**$ -**	**$ 10,000**	**$ 10,000**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	987	5,000	452	-	-
Sub-total Other G&A Expenses	**$ 987**	**$ 5,000**	**$ 452**	**$ -**	**$ -**
PAYROLL EXPENSE					
6100 Staff Salaries	362,995	423,770	338,061	434,046	453,578
6102 Staff Overtime	-	2,085	-	-	-
6105 OPEB	34,278	26,845	26,845	35,764	47,298
6105 Staff Benefits	255,040	205,794	176,867	184,638	191,465
6110 Staff Taxes	27,834	11,281	25,406	41,766	43,131
6115 Staff Costs Recovered-Ops	-	(1,219)	-	(4,017)	(4,198)
Sub-total Payroll Expense	**$ 680,147**	**$ 668,556**	**$ 567,179**	**$ 692,197**	**$ 731,274**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 16,873	$ 22,310	$ 19,407	$ 20,146	$ 20,807
NET ALLOCATED SUPPORT SERVICES	**$ 16,873**	**$ 22,310**	**$ 19,407**	**$ 20,146**	**$ 20,807**
TOTAL EXPENSES	**$ 698,242**	**$ 700,866**	**$ 587,038**	**$ 722,343**	**$ 762,081**

Line Item Explanations

6830 Training & Professional Development – Funds for attending CWEA, WEF, US Composting Council, and miscellaneous biosolids treatment specialty conferences.

Water Quality Laboratory - 701341

Function

To provide certified laboratory services in support of operations, compliance and source control (pre-treatment program) activities in potable water, recycled water, wastewater, and watershed programs.

Significant Changes

FY 2026-27 budget increased by 81%. This increase is primarily attributable to higher Salaries and Benefits expenditures associated with additional staffing needed to support the Pure Water facilities as they prepare to come online. There are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 2,882	$ 5,000	$ 3,175	$ 7,500	$ 7,500
Sub-total Human Resources	**$ 2,882**	**$ 5,000**	**$ 3,175**	**$ 7,500**	**$ 7,500**
MAINTENANCE EXPENSE					
5510 Supplies/Material	145,884	140,000	137,066	160,000	160,000
5515 Outside Services	16,010	40,000	18,043	40,000	40,000
5520 Permits and Fees	19,750	18,000	18,264	30,000	35,000
Sub-total Maintenance Expense	**$ 181,644**	**$ 198,000**	**$ 173,373**	**$ 230,000**	**$ 235,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	824	1,600	-	3,200	3,200
Sub-total Office Equipment & Postage	**$ 824**	**$ 1,600**	**$ -**	**$ 3,200**	**$ 3,200**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	270	-	853	1,000	1,000
7110 Employee Travel / Misc Expense	93	500	-	-	-
Sub-total Other G&A Expenses	**$ 363**	**$ 500**	**$ 853**	**$ 1,000**	**$ 1,000**
PAYROLL EXPENSE					
6100 Staff Salaries	583,879	668,565	599,318	1,109,251	1,494,991
6102 Staff Overtime	24,196	21,246	21,568	25,287	25,287
6105 OPEB	55,136	53,691	53,691	143,058	189,194
6105 Staff Benefits	378,131	523,807	312,851	543,352	651,012
6110 Staff Taxes	61,840	71,270	67,028	139,623	169,541
6115 Staff Costs Recovered-Ops	-	(454,485)	-	(226,245)	(236,426)
Sub-total Payroll Expense	**$ 1,103,182**	**$ 884,094**	**$ 1,054,456**	**$ 1,734,326**	**$ 2,293,599**
ALLOCATED EXPENSES					
Allocated Laboratory Expense	$ (1,305,768)	$ (1,111,504)	$ (1,251,264)	$ (1,996,172)	$ (2,561,106)
Allocated Vehicle Expense	$ 16,873	$ 22,310	$ 19,407	$ 20,146	$ 20,807
NET ALLOCATED SUPPORT SERVICES	**$ (1,288,895)**	**$ (1,089,194)**	**$ (1,231,857)**	**$ (1,976,026)**	**$ (2,540,299)**
TOTAL EXPENSES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Line Item Explanations

5510 Supplies/Material – Funds for laboratory equipment calibration and maintenance.
5515 Outside Services – Includes water quality analysis and testing.
5520 Permits and Fees – Annual California Department of Public Health permit.
6830 Training & Professional Development – Funds for attending CWEA, CWEA/AWWA specialty conferences/workshops and special skills training classes.
7110 Employee Travel / Misc Expense – Expenses associated with attending meetings of MWD meetings and workshops.

Wastewater Treatment Facility - 701342

Function

To properly operate and maintain wastewater treatment processes which meet the needs and requirements of the environment, public, staff, Joint Powers Authority, and regulatory agencies. Dedicated to providing technical support necessary to achieve reliable efficient goals, troubleshoot problems and develop efficient and cost-effective solutions.

Significant Changes

There are no significant budgeted changes for FY 2026-27 that affect the scope or level of service. For FY 2027-28, the budget increased by 137.5%. This increase is primarily attributable to higher Salaries and Benefits expenditures associated with additional staffing needs.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 5,627	$ 10,000	$ 12,466	$ 15,000	$ 17,500
Sub-total Human Resources	**$ 5,627**	**$ 10,000**	**$ 12,466**	**$ 15,000**	**$ 17,500**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	825	2,000	-	3,500	3,500
Sub-total Office Equipment & Postage	**$ 825**	**$ 2,000**	**$ -**	**$ 3,500**	**$ 3,500**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	-	-	-	1,000	1,000
Sub-total Other G&A Expenses	**$ -**	**$ -**	**$ -**	**$ 1,000**	**$ 1,000**
PAYROLL EXPENSE					
6100 Staff Salaries	132,871	771,662	62,145	1,165,837	1,389,790
6102 Staff Overtime	602	3,407	-	412	412
6105 OPEB	12,547	52,339	52,339	160,940	212,843
6105 Staff Benefits	191,497	419,241	52,740	589,098	654,742
6110 Staff Taxes	31,963	11,552	29,365	143,635	161,675
6115 Staff Costs Recovered-Ops	-	(1,153,386)	-	(1,918,272)	(2,004,594)
Sub-total Payroll Expense	**$ 369,480**	**$ 104,815**	**$ 196,589**	**$ 141,650**	**$ 414,868**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 33,746	$ 44,619	$ 38,814	$ 40,291	$ 41,614
NET ALLOCATED SUPPORT SERVICES	**$ 33,746**	**$ 44,619**	**$ 38,814**	**$ 40,291**	**$ 41,614**
TOTAL EXPENSES	**$ 409,678**	**$ 161,434**	**$ 247,869**	**$ 201,441**	**$ 478,482**

Line Item Explanations

6230 Safety Equipment – Rain gear, respirators, filter cartridges, dust masks, etc.

6830 Training & Professional Development – Staff attendance at Weftec or other wastewater, composting, or water reuse related conferences, workshops, or trainings.

Composting Facility - 701343

Function

To properly operate and maintain solids handling and compost processes which meet the needs and requirements of the environment, public, staff, Joint Powers Authority, and regulatory agencies. Dedicated to providing technical support necessary to achieve reliable efficiency goals, troubleshoot problems and develop efficient and cost-effective solutions.

Significant Changes

FY 2026-27 and FY 2027-28 saw an increase of 96.9% and 72.5% in budget, respectively. This increase is primarily attributable to higher Salaries and Benefits expenditures associated with additional staffing needs.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 3,430	$ 7,500	$ 6,838	$ 10,000	$ 12,500
Sub-total Human Resources	**$ 3,430**	**$ 7,500**	**$ 6,838**	**$ 10,000**	**$ 12,500**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	3,570	1,500	733	2,200	2,200
Sub-total Office Equipment & Postage	**$ 3,570**	**$ 1,500**	**$ 733**	**$ 2,200**	**$ 2,200**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	-	-	281	750	750
Sub-total Other G&A Expenses	**$ -**	**$ -**	**$ 281**	**$ 750**	**$ 750**
PAYROLL EXPENSE					
6100 Staff Salaries	194,011	842,212	234,500	1,083,825	1,303,909
6102 Staff Overtime	2,111	2,083	5,070	1,067	1,067
6105 OPEB	18,321	71,587	71,587	160,940	189,194
6105 Staff Benefits	258,383	460,423	107,316	519,292	601,106
6110 Staff Taxes	37,400	91,949	44,029	133,886	151,742
6115 Staff Costs Recovered-Ops	-	(1,336,211)	-	(1,575,106)	(1,645,986)
Sub-total Payroll Expense	**$ 510,226**	**$ 132,043**	**$ 462,502**	**$ 323,904**	**$ 601,032**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	103	-	76	500	500
Sub-total Specialty Expense	**$ 103**	**$ -**	**$ 76**	**$ 500**	**$ 500**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 42,272	$ 55,892	$ 48,619	$ 50,470	$ 52,126
NET ALLOCATED SUPPORT SERVICES	**$ 42,272**	**$ 55,892**	**$ 48,619**	**$ 50,470**	**$ 52,126**
TOTAL EXPENSES	**$ 559,601**	**$ 196,935**	**$ 519,049**	**$ 387,824**	**$ 669,108**

Line Item Explanations

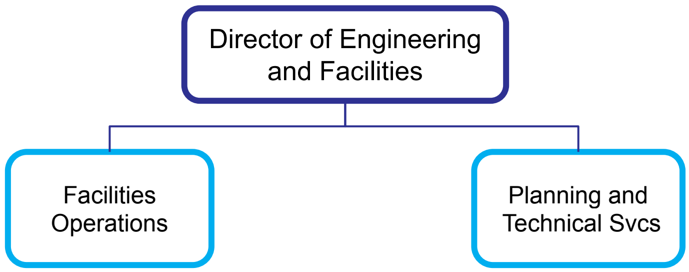
5725 Genl Supplies/Small Tools – Includes funds for office supplies needs.

6230 Safety Equipment – Rain gear, respirators, filter cartridges, dust masks, etc.

6830 Training & Professional Development – Staff attendance at Weftec or other wastewater, composting, or water reuse related conferences, workshops, or trainings.

ENGINEERING AND FACILITIES

The Engineering and Facilities Department is responsible for providing engineering and technical services, day-to-day operation, maintenance, regulatory compliance, and replacement needs of the District's potable water, recycled water, and sanitation facilities.



Key Accomplishments FY 2025-26

- Successfully balanced technical project delivery with robust public planning and engagement to ensure that capital improvement projects met District engineering standards, addressed community needs, and delivered long-term infrastructure value.
- Staff identified a failing section of the force main pipeline along Calabasas Road. During the investigation, they discovered that a gasket on a pipe coupling had failed, allowing sewage to leak from the pipeline. The repair limited the release to a small amount of sewage that reached only the ground surface. Without timely detection and repair, the failure could have resulted in a much more significant and potentially catastrophic spill.

Department Goals	High Level of Customer Satisfaction	Transparency / Community Engagement	Highly Effective Workforce	Safe, High-Quality Water	Protection of Public Health/Environment	Maximum Reuse/ Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning Appropriate Investment	Innovative and Efficient Operations
Diversify the District's water supply portfolio via completion of the Pure Water Project; repair, replace or improve the water, wastewater and recycle water infastructure to maintain reliable, high quality, and efficient service 24 hours a day and 365 days a year.		✔							✔	
Maintain district assets with an emphasis on maximizing facilities equipment lifecycle cost, reliability, and cost saving measures.							✔		✔	
Explore opportunities for enhancing energy efficient across all district enterprises to achieve cost savings (avoided costs) and to reduce carbon footprint.			✔	✔	✔	✔	✔	✔	✔	✔

Engineering and Facilities

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	-	-	-	825	900
6830 Training & Professional Development	29,794	35,500	60,872	86,600	89,600
Sub-total Human Resources	**$ 29,794**	**$ 35,500**	**$ 60,872**	**$ 87,425**	**$ 90,500**
MAINTENANCE EXPENSE					
5500 Labor	165,630	29,811	201,287	706,074	733,667
5510 Supplies/Material	296,915	321,500	252,376	353,000	353,000
5515 Outside Services	494,721	500,000	584,748	343,400	247,600
5520 Permits and Fees	12,909	17,500	14,493	2,000	2,000
5530 Capital Outlay	8,098	-	19,226	-	-
6255 Rental Charge - Vehicles	335,121	563,510	429,913	505,573	523,330
Sub-total Maintenance Expense	**$ 1,313,394**	**$ 1,432,321**	**$ 1,502,043**	**$ 1,910,047**	**$ 1,859,597**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	250	2,858	2,750	2,750
6220 Outside Services	23,913	-	133	-	-
6225 Radio Maintenance Expense	35,678	32,500	34,784	32,500	32,500
6230 Safety Equipment	10,361	32,500	12,844	37,750	37,750
Sub-total Office Equipment & Postage	**$ 69,952**	**$ 65,250**	**$ 50,619**	**$ 73,000**	**$ 73,000**
OPERATING EXPENSE					
5400 Labor	13,585	-	35,483	-	-
5405 Utilities	230,609	220,591	236,926	247,798	264,247
Sub-total Operating Expense	**$ 244,194**	**$ 220,591**	**$ 272,409**	**$ 247,798**	**$ 264,247**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	465	600	1,712	5,000	5,000
7110 Employee Travel / Misc Expense	4,286	4,200	1,930	5,500	5,500
Sub-total Other G&A Expenses	**$ 4,751**	**$ 4,800**	**$ 3,642**	**$ 10,500**	**$ 10,500**
PAYROLL EXPENSE					
6100 Staff Salaries	1,280,180	3,535,662	1,995,848	4,926,185	6,217,472
6102 Staff Overtime	50,813	30,326	33,440	49,026	49,026
6105 OPEB	120,887	241,609	241,609	590,111	851,371
6105 Staff Benefits	1,027,495	1,753,700	1,046,574	2,359,297	2,830,500
6110 Staff Taxes	142,201	358,927	204,987	529,423	638,220
6115 Staff Costs Recovered-Ops	-	(2,486,411)	-	(3,147,493)	(3,289,130)
Sub-total Payroll Expense	**$ 2,621,576**	**$ 3,433,813**	**$ 3,522,458**	**$ 5,306,549**	**$ 7,297,459**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	286,100	49,000	150,000	50,000
Sub-total Professional Services	**$ -**	**$ 286,100**	**$ 49,000**	**$ 150,000**	**$ 50,000**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	22,576	22,500	34,613	41,000	31,000
Sub-total Specialty Expense	**$ 22,576**	**$ 22,500**	**$ 34,613**	**$ 41,000**	**$ 31,000**
ALLOCATED EXPENSES					
Allocated Building Maintenance	$ (256,114)	$ (181,999)	$ (287,133)	$ (272,483)	$ (274,412)
Allocated Customer Service Expense	$ (160,632)	$ (186,473)	$ (165,780)	$ (233,816)	$ (327,559)
Allocated Vehicle Expense	$ (636,831)	$ (842,016)	$ (732,458)	$ (760,338)	$ (785,292)
TOTAL ALLOCATED EXPENSES	**$ (1,053,577)**	**$ (1,210,488)**	**$ (1,185,371)**	**$ (1,266,637)**	**$ (1,387,263)**
TOTAL EXPENSES	**$ 3,252,660**	**$ 4,290,387**	**$ 4,310,285**	**$ 6,559,682**	**$ 8,289,040**

Administration - 701510

Personnel

Position Title	2024-25 Auth Positions	2025-26 Auth Positions	2026-27 Proposed Positions	2027-28 Proposed Positions
Director of Facilities and Operations	1.0	-	-	-
Director, Engineering & Facilities	-	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0
	2.0	2.0	2.0	2.0

Significant Changes

FY 2026-27 budget increased by 100% due to the District's recent reorganization. Prior to the reorganization, this Division's budget was combined with that of another division. There are no significant changes budgeted for FY 2027-28 that would affect the Division's scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	$ -	$ -	$ -	$ 825	$ 900
6830 Training & Professional Development	527	-	7,443	10,000	10,000
Sub-total Human Resources	**$ 527**	**$ -**	**$ 7,443**	**$ 10,825**	**$ 10,900**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	-	2,858	2,500	2,500
6220 Outside Services	-	-	133	-	-
Sub-total Office Equipment & Postage	**$ -**	**$ -**	**$ 2,991**	**$ 2,500**	**$ 2,500**
OPERATING EXPENSE					
5405 Utilities	-	-	644	-	-
Sub-total Operating Expense	**$ -**	**$ -**	**$ 644**	**$ -**	**$ -**
OTHER G&A EXPENSES					
7110 Employee Travel / Misc Expense	337	-	607	500	500
Sub-total Other G&A Expenses	**$ 337**	**$ -**	**$ 607**	**$ 500**	**$ 500**
PAYROLL EXPENSE					
6100 Staff Salaries	301,808	-	332,944	438,509	458,267
6102 Staff Overtime	783	-	137	553	553
6105 OPEB	28,500	-	-	35,764	47,298
6105 Staff Benefits	218,086	-	124,831	182,181	189,083
6110 Staff Taxes	19,817	-	19,753	27,607	28,335
6115 Staff Costs Recovered-Ops	-	-	-	(48,877)	(51,076)
Sub-total Payroll Expense	**$ 568,994**	**$ -**	**$ 477,665**	**$ 635,737**	**$ 672,460**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	-	-	117	-	-
Sub-total Specialty Expense	**$ -**	**$ -**	**$ 117**	**$ -**	**$ -**
TOTAL EXPENSES	**$ 569,858**	**$ -**	**$ 489,467**	**$ 649,562**	**$ 686,360**

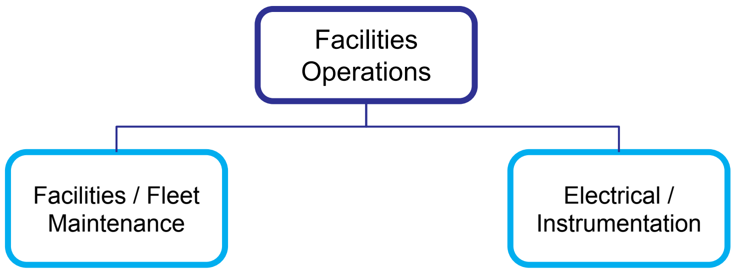
Line Item Explanations

6830 Training & Professional Development – Funds to attend conferences and trainings.

Facilities Operations - 701520

Function

Provide administrative, fiscal, and budgeting direction and support to the Facilities Maintenance, Electrical/ Instrumentation and Fleet Maintenance sections including scheduling, goal setting, project and program management and development.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Adopted	FY2028 Approved
Respond to workorders within 24 hours	I, II	90%	95%	95%	95%	95%
Complete Fire Hardening study	I	100%	n/a	n/a	50%	100%
Clean and videotape sanitary sewer and identify any areas needing repair.	I	20%	11 miles	11 miles	11 miles	11 miles

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Auth Positions	2025-26 Auth Positions	2026-27 Proposed Positions	2027-28 Proposed Positions
Facilities Manager	1.0	1.0	1.0	1.0
Facilities Maintenance Supervisor	1.0	1.0	1.0	1.0
Senior Maintenance Mechanic	1.0	1.0	1.0	1.0
Maintenance Mechanic I/II	5.0	5.0	6.0	6.0
Facilities Maintenance Worker	1.0	1.0	1.0	1.0
Collection Systems Mechanic I/II	1.0	1.0	2.0	2.0
Senior Collection Systems Mechanic	-	-	1.0	1.0
Fleet Coordinator	1.0	1.0	1.0	1.0
Electrical/Instrumentation Supervisor	1.0	1.0	1.0	1.0
Sr Electrical/Instrumentation Technician	1.0	1.0	1.0	1.0
Electrical/Instrumentation Technician I/II	3.0	3.0	3.0	4.0
Electrician	1.0	1.0	1.0	1.0
	17.0	17.0	20.0	21.0

Facilities Operations - 701520 (continued)

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 1,028	$ 10,000	$ 6,498	$ 12,000	$ 12,000
Sub-total Human Resources	**$ 1,028**	**$ 10,000**	**$ 6,498**	**$ 12,000**	**$ 12,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	-	5,000	-	5,000	5,000
Sub-total Office Equipment & Postage	**$ -**	**$ 5,000**	**$ -**	**$ 5,000**	**$ 5,000**
OPERATING EXPENSE					
5405 Utilities	1,138	1,267	799	2,000	2,000
Sub-total Operating Expense	**$ 1,138**	**$ 1,267**	**$ 799**	**$ 2,000**	**$ 2,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	465	600	725	600	600
7110 Employee Travel / Misc Expense	-	-	468	-	-
Sub-total Other G&A Expenses	**$ 465**	**$ 600**	**$ 1,193**	**$ 600**	**$ 600**
PAYROLL EXPENSE					
6100 Staff Salaries	216,777	210,916	231,086	263,120	274,961
6105 OPEB	20,470	8,949	8,949	17,882	23,649
6105 Staff Benefits	133,125	91,330	109,264	105,620	109,625
6110 Staff Taxes	14,514	23,040	13,585	27,244	27,955
6115 Staff Costs Recovered-Ops	-	-	-	(14,525)	(15,179)
Sub-total Payroll Expense	**$ 384,886**	**$ 334,235**	**$ 362,884**	**$ 399,341**	**$ 421,011**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	286,100	49,000	100,000	-
Sub-total Professional Services	**$ -**	**$ 286,100**	**$ 49,000**	**$ 100,000**	**$ -**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	86	1,000	-	1,000	1,000
Sub-total Specialty Expense	**$ 86**	**$ 1,000**	**$ -**	**$ 1,000**	**$ 1,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 5,950	$ 7,867	$ 6,843	$ 7,104	$ 7,337
NET ALLOCATED SUPPORT SERVICES	**$ 5,950**	**$ 7,867**	**$ 6,843**	**$ 7,104**	**$ 7,337**
TOTAL EXPENSES	**$ 393,553**	**$ 646,069**	**$ 427,217**	**$ 527,045**	**$ 448,948**

Line Item Explanations

6230 Safety Equipment – Rain gear, respirators, filter cartridges, dust masks, etc.
6516 Other Professional Services – FY26–27 includes funds for employee workplace space needs assessment.
6830 Training & Professional Development – Funds to attend conferences and seminars.

Facilities Maintenance - 701521

Function

Provide proactive maintenance support and planning for all district physical assets, including the wastewater treatment facilities, potable water treatment facilities, potable water pumping and storage facilities, recycled water pumping and storage facilities, sanitary sewer pumping and transmission facilities, administrative facilities and fleet.

Significant Changes

FY 2026-27 and FY 2027-28 budget increased by 34.2% and 43.5%, respectively. This increase is primarily attributable to higher Salaries and Benefits expenditures associated with additional staffing needs. In addition, FY 2026-27 also includes incease in Outside Services for the District's fire hardening risk assessment.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 5,745	$ 10,000	$ 9,212	$ 10,000	$ 10,000
Sub-total Human Resources	**$ 5,745**	**$ 10,000**	**$ 9,212**	**$ 10,000**	**$ 10,000**
MAINTENANCE EXPENSE					
5510 Supplies/Material	4,773	500	4,394	2,000	2,000
5515 Outside Services	-	-	-	100,000	-
5530 Capital Outlay	8,098	-	19,226	-	-
Sub-total Maintenance Expense	**$ 12,871**	**$ 500**	**$ 23,620**	**$ 102,000**	**$ 2,000**
OFFICE EQUIPMENT & POSTAGE					
6230 Safety Equipment	5,139	20,000	7,069	20,000	20,000
Sub-total Office Equipment & Postage	**$ 5,139**	**$ 20,000**	**$ 7,069**	**$ 20,000**	**$ 20,000**
OPERATING EXPENSE					
5405 Utilities	5,690	5,989	5,130	8,000	8,000
Sub-total Operating Expense	**$ 5,690**	**$ 5,989**	**$ 5,130**	**$ 8,000**	**$ 8,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	-	-	987	4,000	4,000
7110 Employee Travel / Misc Expense	1,234	-	515	-	-
Sub-total Other G&A Expenses	**$ 1,234**	**$ -**	**$ 1,502**	**$ 4,000**	**$ 4,000**
PAYROLL EXPENSE					
6100 Staff Salaries	296,560	1,028,146	276,484	1,391,800	1,877,814
6102 Staff Overtime	20,931	15,025	19,592	20,088	20,088
6105 OPEB	28,004	80,536	80,536	214,586	283,791
6105 Staff Benefits	276,292	534,403	153,477	741,488	878,287
6110 Staff Taxes	45,362	113,181	44,861	173,460	216,674
6115 Staff Costs Recovered-Ops	-	(1,084,777)	-	(1,623,237)	(1,696,283)
Sub-total Payroll Expense	**$ 667,149**	**$ 686,514**	**$ 574,950**	**$ 918,185**	**$ 1,580,371**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	11,013	10,000	9,636	20,000	10,000
Sub-total Specialty Expense	**$ 11,013**	**$ 10,000**	**$ 9,636**	**$ 20,000**	**$ 10,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 169,176	$ 223,684	$ 194,580	$ 201,986	$ 208,615
NET ALLOCATED SUPPORT SERVICES	**$ 169,176**	**$ 223,684**	**$ 194,580**	**$ 201,986**	**$ 208,615**
TOTAL EXPENSES	**$ 878,017**	**$ 956,687**	**$ 825,699**	**$ 1,284,171**	**$ 1,842,986**

Facilities Maintenance - 701521 (continued)

Line Item Explanations

5515 Outside Services – FY26–27 includes funds for fire hardening risk assessment.

5725 General Supplies/Small Tools – Purchase small tools and various consumables by the maintenance staff. Supplies and Small Tools is allocated to both Las Virgenes and Joint Powers Authority Budgets.

6230 Safety Equipment – Purchase and maintain safety equipment such as crane supplies and SCBA (self contained breathing apparatus).

6830 Training & Professional Development – Includes funds for staff attendance at conferences, workshops, and trainings.

7105 Dues, Subsc & Memberships – Includes funds for CWEA and AWWA certifications.

Building 8 Maintenance - 701001

Function

To provide operations and maintenance services for Building 8 (Headquarters).

Significant Changes

FY 2026-27 budget increased by 97.5%. This increase is primarily driven by higher Labor expenditures associated with direct labor charge. There are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
MAINTENANCE EXPENSE					
5500 Labor	$ 30,385	$ 6,869	$ 45,482	$ 580,556	$ 606,681
5510 Supplies/Material	35,712	30,000	25,528	30,000	30,000
5515 Outside Services	204,954	250,000	256,856	115,000	115,000
5520 Permits and Fees	9,418	11,000	12,262	-	-
Sub-total Maintenance Expense	**$ 280,469**	**$ 297,869**	**$ 340,128**	**$ 725,556**	**$ 751,681**
OPERATING EXPENSE					
5405 Utilities	178,415	171,009	190,418	200,350	216,299
Sub-total Operating Expense	**$ 178,415**	**$ 171,009**	**$ 190,418**	**$ 200,350**	**$ 216,299**
TOTAL EXPENSES	**$ 458,884**	**$ 468,878**	**$ 530,546**	**$ 925,906**	**$ 967,980**

Building 7 and Yard Maintenance - 701002

Function

To provide operations and maintenance services for Building 7 (Operations) and the Operations Yard.

Significant Changes

FY 2026-27 budget increased by 49.7%. This increase is primarily driven by higher Labor expenditures associated with direct labor charge. There are no significant changes budgeted for FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
MAINTENANCE EXPENSE					
5500 Labor	$ 31,080	$ 22,942	$ 63,209	$ 125,518	$ 126,986
5510 Supplies/Material	28,599	15,000	13,822	15,000	15,000
5515 Outside Services	141,272	100,000	138,177	100,000	100,000
5520 Permits and Fees	225	5,500	600	-	-
Sub-total Maintenance Expense	**$ 201,176**	**$ 143,442**	**$ 215,808**	**$ 240,518**	**$ 241,986**
OPERATING EXPENSE					
5400 Labor	13,585	-	35,483	-	-
5405 Utilities	41,355	38,557	35,841	31,965	32,426
Sub-total Operating Expense	**$ 54,940**	**$ 38,557**	**$ 71,324**	**$ 31,965**	**$ 32,426**
TOTAL EXPENSES	**$ 256,116**	**$ 181,999**	**$ 287,132**	**$ 272,483**	**$ 274,412**
ALLOCATED EXPENSES					
Allocated Building Maintenance	$ (256,114)	$ (181,999)	$ (287,133)	$ (272,483)	$ (274,412)
NET ALLOCATED SUPPORT SERVICES	**$ (256,114)**	**$ (181,999)**	**$ (287,133)**	**$ (272,483)**	**$ (274,412)**

Fleet Maintenance - 701525

Function

To coordinate and provide preventive maintenance and emergency repairs to the district's fleet of vehicles, motorized equipment, and emergency equipment.

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 609	$ 3,000	$ 53	$ 3,000	$ 3,000
Sub-total Human Resources	**$ 609**	**$ 3,000**	**$ 53**	**$ 3,000**	**$ 3,000**
MAINTENANCE EXPENSE					
5500 Labor	101,027	-	92,596	-	-
5510 Supplies/Material	226,013	275,000	208,478	305,000	305,000
5515 Outside Services	148,495	150,000	189,715	28,400	32,600
5520 Permits and Fees	3,266	1,000	1,631	2,000	2,000
6255 Rental Charge - Vehicles	335,121	563,510	429,913	505,573	523,330
Sub-total Maintenance Expense	**$ 813,922**	**$ 989,510**	**$ 922,333**	**$ 840,973**	**$ 862,930**
OFFICE EQUIPMENT & POSTAGE					
6225 Radio Maintenance Expense	-	15,000	-	15,000	15,000
6230 Safety Equipment	274	2,000	352	2,000	2,000
Sub-total Office Equipment & Postage	**$ 274**	**$ 17,000**	**$ 352**	**$ 17,000**	**$ 17,000**
PAYROLL EXPENSE					
6100 Staff Salaries	4,696	88,280	8,735	113,348	118,458
6102 Staff Overtime	261	121	-	204	204
6105 OPEB	443	8,949	8,949	17,882	23,649
6105 Staff Benefits	53,591	51,285	57,379	60,452	62,532
6110 Staff Taxes	10,138	11,051	10,445	14,016	14,647
6115 Staff Costs Recovered-Ops	-	(11,698)	-	(16,581)	(17,327)
Sub-total Payroll Expense	**$ 69,129**	**$ 147,988**	**$ 85,508**	**$ 189,321**	**$ 202,163**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	296	5,000	13,169	10,000	10,000
Sub-total Specialty Expense	**$ 296**	**$ 5,000**	**$ 13,169**	**$ 10,000**	**$ 10,000**
TOTAL EXPENSES	**$ 884,230**	**$ 1,162,498**	**$ 1,021,415**	**$ 1,060,294**	**$ 1,095,093**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ (888,064)	$ (1,174,196)	$ (1,021,416)	$ (1,060,294)	$ (1,095,093)
NET ALLOCATED SUPPORT SERVICES	**$ (888,064)**	**$ (1,174,196)**	**$ (1,021,416)**	**$ (1,060,294)**	**$ (1,095,093)**

Line Item Explanations

5510 Supplies/Material – Gasoline and diesel fuel for district vehicles.

5520 Permits and Fees – Underground storage tank fees, CA Highway Patrol vehicle inspections, smog tests, and CUPA permit fees.

6225 Radio Maintenance Expense – Funding for radio system maintenance and repairs.

6255 Rental Charges–Vehicles – Includes funds for Enterprise Fleet lease payments.

Electrical/Instrumentation Maintenance - 701526

Function

To provide proactive maintenance support and planning for all District physical assets, including the wastewater treatment facilities, potable water treatment facilities, potable water pumping and storage facilities, recycled water pumping and storage facilities, sanitary sewer pumping and transmission facilities, administrative facilities and fleet.

Significant Changes

FY 2026-27 and FY 2027-28 budget increased by 41.5% and 30.1%, respectively. These increases are primarily driven by higher payroll expenses, including salaries, overtime, payroll taxes, and employee benefits, net of staff cost recoveries.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 9,991	$ 2,000	$ 15,068	$ 15,000	$ 15,000
Sub-total Human Resources	**$ 9,991**	**$ 2,000**	**$ 15,068**	**$ 15,000**	**$ 15,000**
MAINTENANCE EXPENSE					
5500 Labor	3,138	-	-	-	-
5510 Supplies/Material	1,818	1,000	154	1,000	1,000
Sub-total Maintenance Expense	**$ 4,956**	**$ 1,000**	**$ 154**	**$ 1,000**	**$ 1,000**
OFFICE EQUIPMENT & POSTAGE					
6225 Radio Maintenance Expense	35,678	17,500	34,784	17,500	17,500
6230 Safety Equipment	4,517	5,000	4,764	10,000	10,000
Sub-total Office Equipment & Postage	**$ 40,195**	**$ 22,500**	**$ 39,548**	**$ 27,500**	**$ 27,500**
OPERATING EXPENSE					
5405 Utilities	2,022	1,576	2,319	3,483	3,522
Sub-total Operating Expense	**$ 2,022**	**$ 1,576**	**$ 2,319**	**$ 3,483**	**$ 3,522**
PAYROLL EXPENSE					
6100 Staff Salaries	307,136	743,011	301,982	789,588	961,443
6102 Staff Overtime	28,838	2,778	10,728	22,600	22,600
6105 OPEB	29,003	53,691	53,691	107,293	165,544
6105 Staff Benefits	230,279	378,167	155,279	395,800	478,810
6110 Staff Taxes	38,464	78,447	39,399	99,200	119,850
6115 Staff Costs Recovered-Ops	-	(619,227)	-	(489,330)	(511,350)
Sub-total Payroll Expense	**$ 633,720**	**$ 636,867**	**$ 561,079**	**$ 925,151**	**$ 1,236,897**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	10,808	6,000	11,691	10,000	10,000
Sub-total Specialty Expense	**$ 10,808**	**$ 6,000**	**$ 11,691**	**$ 10,000**	**$ 10,000**
ALLOCATED EXPENSES					
Allocated Vehicle Expense	$ 50,708	$ 67,047	$ 58,323	$ 60,543	$ 62,530
NET ALLOCATED SUPPORT SERVICES	**$ 50,708**	**$ 67,047**	**$ 58,323**	**$ 60,543**	**$ 62,530**
TOTAL EXPENSES	**$ 752,400**	**$ 736,990**	**$ 688,182**	**$ 1,042,677**	**$ 1,356,449**

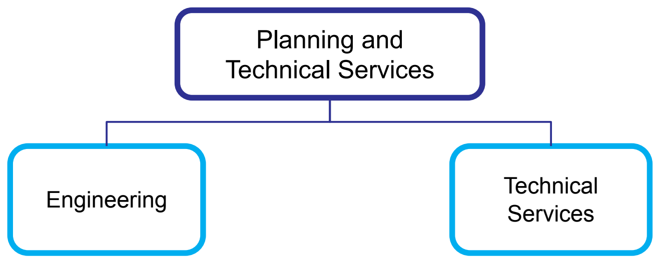
Line Item Explanations

6225 Radio Maintenance Expense – Funding for radio system maintenance and repairs.
6230 Safety Equipment – Purchase of respirators and cartridges and other miscellaneous safety equipment.
6830 Training & Professional Development – Funds to attend conferences, seminars, and trainings.

Planning and Technical Services - 701530

Function

LVMWD's Planning and Technical Services Division provides long-term planning, engineering, and technical oversight to ensure reliable and resilient water, wastewater, and recycled water systems. The division leads capital improvement planning, system master planning, hydraulic modeling, asset management, development review, and engineering support while coordinating with developers, regulators, and regional partners. Through strategic planning and data-driven engineering, the division supports sustainable growth, regulatory compliance, and reliable utility services for the community.



Performance Measure	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Budget	FY2028 Budget
Progress the Pure Water Project's construction to 50% by June 2028; advance project and supporting sub-projects to maintain the projected program schedule.	I, III	50%	n/a	n/a	25%	50%
Complete sewer pipe assessment study and replacement plan.	I, II	100%	10%	25%	75%	100%
Progress annual water main replacement projects. Complete Design in 2027 and complete construction of first segment in 2028. Establish programatic annual project parameters to accelerate the program in future years.	I, II	100%	n/a	n/a	50%	100%
Execute and substantially complete or progress with multi-year projects and programs at least 70% of the planned, budgeted and active projects being managed by the Engineering division as scheduled in the IIP/CIP on an annual basis.	I, III	70%	75%	70%	70%	70%

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Approved Positions
Principal Engineer	1.0	1.0	1.0	1.0
Engineering Program Manager	1.0	1.0	1.0	1.0
Technical Services Support Supervisor	1.0	1.0	1.0	1.0
Senior Engineer	1.0	1.0	1.0	1.0
Assistant, Associate Civil Engineer	2.0	2.0	3.0	4.0
Facilities Inspector	1.0	1.0	1.0	2.0
Compliance Inspector	1.0	1.0	1.0	1.0
Engineering Technician I/II	2.0	2.0	2.0	2.0
	10.0	10.0	11.0	13.0

Planning and Technical Services - 701530 (continued)

Significant Changes

FY 2026-27 and FY 2027-28 budget increased by 42.6% and 40.2%, respectively. These increases are primarily driven by higher payroll expenses, including salaries, overtime, payroll taxes, and employee benefits, net of staff cost recoveries. In addition, there are also increases in Other Professional Services to fund some studies.

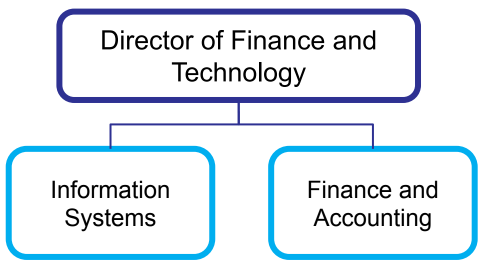
	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 11,894	$ 10,500	$ 22,598	$ 36,600	$ 39,600
Sub-total Human Resources	**$ 11,894**	**$ 10,500**	**$ 22,598**	**$ 36,600**	**$ 39,600**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	-	250	-	250	250
6220 Outside Services	23,913	-	-	-	-
6230 Safety Equipment	431	500	659	750	750
Sub-total Office Equipment & Postage	**$ 24,344**	**$ 750**	**$ 659**	**$ 1,000**	**$ 1,000**
OPERATING EXPENSE					
5405 Utilities	1,989	2,193	1,775	2,000	2,000
Sub-total Operating Expense	**$ 1,989**	**$ 2,193**	**$ 1,775**	**$ 2,000**	**$ 2,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	-	-	-	400	400
7110 Employee Travel / Misc Expense	2,715	4,200	340	5,000	5,000
Sub-total Other G&A Expenses	**$ 2,715**	**$ 4,200**	**$ 340**	**$ 5,400**	**$ 5,400**
PAYROLL EXPENSE					
6100 Staff Salaries	153,203	1,465,309	844,617	1,929,820	2,526,529
6102 Staff Overtime	-	12,402	2,983	5,581	5,581
6105 OPEB	14,467	89,484	89,484	196,704	307,440
6105 Staff Benefits	116,122	698,515	446,344	873,756	1,112,163
6110 Staff Taxes	13,906	133,208	76,944	187,896	230,759
6115 Staff Costs Recovered-Ops	-	(770,709)	-	(954,943)	(997,915)
Sub-total Payroll Expense	**$ 297,698**	**$ 1,628,209**	**$ 1,460,372**	**$ 2,238,814**	**$ 3,184,557**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	-	-	50,000	50,000
Sub-total Professional Services	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**
SPECIALTY EXPENSE					
5725 General Supplies/Small Tools	373	500	-	-	-
Sub-total Specialty Expense	**$ 373**	**$ 500**	**$ -**	**$ -**	**$ -**
ALLOCATED EXPENSES					
Allocated Customer Service Expense	$ (160,632)	$ (186,473)	$ (165,780)	$ (233,816)	$ (327,559)
Allocated Vehicle Expense	$ 25,399	$ 33,582	$ 29,212	$ 30,323	$ 31,319
NET ALLOCATED SUPPORT SERVICES	**$ (135,233)**	**$ (152,891)**	**$ (136,568)**	**$ (203,493)**	**$ (296,240)**
TOTAL EXPENSES	**$ 203,780**	**$ 1,493,461**	**$ 1,349,176**	**$ 2,130,321**	**$ 2,986,317**

Line Item Explanations

6115 Staff Costs Recovered–Ops – direct charge time for managing capital improvement and developer funded projects.
6516 Other Professional Services – FY26–27 and FY27–28 includes $50k for Photovoltaic Study.
6830 Training & Professional Development – Includes funds to attend conferences, seminars, and trainings.

FINANCE AND TECHNOLOGY

The Finance and Technology Department provides the financial stewardship, technology leadership, and business support services necessary to ensure the District's continued operational excellence and long-term sustainability. The department manages the District's financial resources through budgeting, accounting, treasury management, purchasing, payroll, and financial reporting while also overseeing the technology systems that support daily operations, cybersecurity, data management, and enterprise applications. By integrating sound financial management with reliable and secure technology solutions, the department promotes transparency, accountability, efficiency, and informed decision-making across the organization. Through strategic planning, innovation, and strong internal controls, the Finance and Technology Department helps ensure the District can effectively meet the needs of its customers, employees, and stakeholders both today and in the future.



Key Accomplishments from FY 2025-2026

- Completed the development of the District's Grant Management procedures that establish and ensure proper internal controls.
- Completed the District's 5-year rate study for Potable Water, Recycled Water and Sanitation service.
- Led the successful district-wide implementation of a cloud-based eProcurement system to manage formal bid processes.
- Information Systems staff implemented AI tools including the Madison AI platform (a knowledge assistant built from the District's institutional knowledge to automate tasks like staff report writing and information research).

Department Goals	High Level of Customer Satisfaction	Transparency / Community Engagement	Highly Effective Workforce	Safe, High-Quality Water	Protection of Public Health/Environment	Maximum Reuse/ Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning Appropriate Investment	Innovative and Efficient Operations
Demonstrate strong financial integrity and stewardship of District resources.	✔	✔	✔				✔		✔	✔
Provide staff with information systems that ensure District security and delivery of services.	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔
Leverage technology and data-driven tools to advance innovative and efficient operations in support of the District's mission and long-term service reliability.	✔	✔	✔				✔		✔	✔

FINANCE AND TECHNOLOGY

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	-	-	-	525	525
6830 Training & Professional Development	76,498	72,000	79,337	95,000	95,000
Sub-total Human Resources	**$ 76,498**	**$ 72,000**	**$ 79,337**	**$ 95,525**	**$ 95,525**
MAINTENANCE EXPENSE					
5500 Labor	-	-	636	-	-
Sub-total Maintenance Expense	**$ -**	**$ -**	**$ 636**	**$ -**	**$ -**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	47,034	61,000	20,395	26,000	26,000
6205 Equipment Rental	24,405	35,000	20,656	15,000	15,000
6210 Equipment Repairs	793	7,500	1,853	5,000	5,000
6215 System Support and Maintenance	1,041,360	1,100,000	1,216,475	1,700,000	1,700,000
6220 Outside Services	41,260	1,000	13,674	500	500
6230 Safety Equipment	-	225	367	1,650	1,650
Sub-total Office Equipment & Postage	**$ 1,154,852**	**$ 1,204,725**	**$ 1,273,420**	**$ 1,748,150**	**$ 1,748,150**
OPERATING EXPENSE					
5400 Staff Salaries	477	-	-	1,833	1,915
5405 Utilities	114,607	141,182	130,266	100,000	100,000
5430 Capital Outlay	156,678	100,000	235,773	150,000	150,000
Sub-total Operating Expense	**$ 271,762**	**$ 241,182**	**$ 366,039**	**$ 251,833**	**$ 251,915**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	9,809	10,500	6,931	15,000	15,000
7110 Employee Travel / Misc Expense	2,021	1,200	1,513	3,000	2,000
7155 Other Expense	26,678	-	36	35,000	35,000
Sub-total Other G&A Expenses	**$ 38,508**	**$ 11,700**	**$ 8,480**	**$ 53,000**	**$ 52,000**
PAYROLL EXPENSE					
6100 Staff Salaries	2,740,962	2,819,788	2,590,198	3,563,934	3,725,347
6102 Staff Overtime	19,945	17,205	13,973	30,566	30,566
6105 OPEB	258,832	116,319	125,268	357,704	496,633
6105 Staff Benefits	1,724,041	1,427,189	1,281,533	1,670,791	1,695,376
6110 Staff Taxes	203,121	224,443	196,498	284,949	293,940
6115 Staff Costs Recovered-Ops	-	(4,070)	-	(91,924)	(92,460)
Sub-total Payroll Expense	**$ 4,946,901**	**$ 4,600,874**	**$ 4,207,470**	**$ 5,816,020**	**$ 6,149,402**
PROFESSIONAL SERVICES					
6516 Other Professional Services	228,556	261,550	358,028	502,500	504,000
6517 Audit Fees	37,470	50,000	43,693	54,000	60,000
6522 Management Consulting Fees	215,275	150,000	112,276	-	-
Sub-total Professional Services	**$ 481,301**	**$ 461,550**	**$ 513,997**	**$ 556,500**	**$ 564,000**
ALLOCATED EXPENSES					
Allocated Customer Service Expense	$ (776,364)	$ (810,152)	$ (857,804)	$ (1,178,933)	$ (1,207,193)
Allocated Vehicle Expense	$ 8,525	$ 11,272	$ 9,806	$ 10,179	$ 10,513
TOTAL ALLOCATED EXPENSES	**$ (767,839)**	**$ (798,880)**	**$ (847,998)**	**$ (1,168,754)**	**$ (1,196,680)**
TOTAL EXPENSES	**$ 6,201,983**	**$ 5,793,151**	**$ 5,601,381**	**$ 7,352,274**	**$ 7,664,312**

Administration - 701410

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Director, Finance and Technology	1.0	1.0	1.0	1.0

Significant Changes

FY 2026-27 budget saw a decrease of 19.4% over FY 2025-26. This decrease is a result of a one-time increase in management consulting fees for an agency-wide five year rate study in FY 2025-26. There are no additional significant changes to the FY 2027-28 budget that will affect the scope or level of service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6815 Employee Recognition	$ -	$ -	$ -	$ 525	$ 525
6830 Training & Professional Development	2,825	12,000	4,669	10,000	10,000
Sub-total Human Resources	**$ 2,825**	**$ 12,000**	**$ 4,669**	**$ 10,525**	**$ 10,525**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	35,265	50,000	17,349	15,000	15,000
6205 Equipment Rental	4,419	5,000	6,580	-	-
6220 Outside Services	849	1,000	1,212	500	500
Sub-total Office Equipment & Postage	**$ 40,533**	**$ 56,000**	**$ 25,141**	**$ 15,500**	**$ 15,500**
OPERATING EXPENSE					
5405 Utilities	402	1,051	-	-	-
Sub-total Operating Expense	**$ 402**	**$ 1,051**	**$ -**	**$ -**	**$ -**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	340	3,000	1,012	2,500	2,500
7110 Employee Travel / Misc Expense	618	1,000	28	1,000	1,000
7155 Other Expense	26,612	-	-	35,000	35,000
Sub-total Other G&A Expenses	**$ 27,570**	**$ 4,000**	**$ 1,040**	**$ 38,500**	**$ 38,500**
PAYROLL EXPENSE					
6100 Staff Salaries	224,908	308,234	256,632	328,158	342,925
6105 OPEB	21,238	8,948	17,897	17,882	23,649
6105 Staff Benefits	124,570	119,616	82,931	122,792	127,647
6110 Staff Taxes	9,430	17,245	13,488	18,500	18,818
6115 Staff Costs Recovered-Ops	-	-	-	(5,799)	(6,060)
Sub-total Payroll Expense	**$ 380,146**	**$ 454,043**	**$ 370,948**	**$ 481,533**	**$ 506,979**
PROFESSIONAL SERVICES					
6516 Other Professional Services	-	-	2,667	-	-
6522 Management Consulting Fees	215,275	150,000	112,276	-	-
Sub-total Professional Services	**$ 215,275**	**$ 150,000**	**$ 114,943**	**$ -**	**$ -**
TOTAL EXPENSES	**$ 666,751**	**$ 677,094**	**$ 516,741**	**$ 546,058**	**$ 571,504**

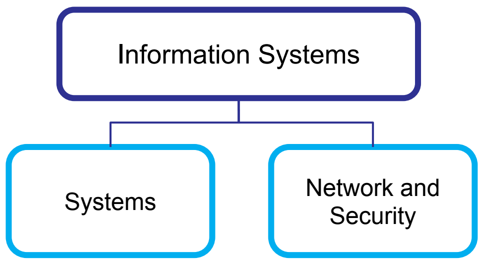
Line Item Explanations

6220 Outside Services – Annual fees for compliance hot line.

Information Systems - 701420

Function

Responsible for planning, implementing, securing, and supporting the technology systems that enable the District's business and operational functions. The division manages the District's network infrastructure, cybersecurity program, enterprise applications, servers, data storage, telecommunications systems, and end-user technology resources. Information Systems staff provide technical support to employees, maintain critical business systems, oversee technology projects, and ensure the reliability, availability, and security of information assets. The division also plays a key role in advancing operational efficiency through digital transformation initiatives, system integrations, data management, disaster recovery planning, and the evaluation and deployment of emerging technologies that support the District's strategic goals and service delivery.



Division Performance Measures	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Proposed	FY2028 Proposed
Number of clicks on monthly phishing/smshing tests	III	<7	<6	<6	<6	<6
Percentage of systems hosted within cloud-based platforms	III	60%	60%	60%	60%	65%
Number of requests submitted via ITSM portal	III	2,000	1897	1,500	1,800	2,000

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Information Systems Manager	1.0	1.0	1.0	1.0
Principal Technology Analyst	1.0	1.0	1.0	1.0
Systems Coordinator*	1.0	1.0	1.0	1.0
SCADA Analyst*	1.0	-	-	-
Control Systems Supervisor	-	1.0	1.0	1.0
Control Systems Analyst	-	-	-	1.0
Control Systems Technician	-	1.0	1.0	1.0
GIS Coordinator	1.0	1.0	1.0	1.0
Network & Security Engineer	1.0	1.0	1.0	1.0
Network & Security Technician	1.0	1.0	1.0	1.0
Technology Support specialist	1.0	1.0	1.0	1.0
Applications Analyst	-	-	1.0	1.0
	8.0	9.0	10.0	11.0

Information Systems - 701420 (continued)

Significant Changes

FY 2026-27 budget increased by 44.2% over FY 2025-26. This is primarily a result of increased SaaS subscriptions and software and maintenance agreements, along with the addition of one full time position. There is a small change budgeted for FY 2027-28 over FY 2026-27 for an increase in one full time position. There is no affect to the scope, but an increase in the level of service provided to the District.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 41,596	$ 30,000	$ 32,149	$ 40,000	$ 40,000
Sub-total Human Resources	**$ 41,596**	**$ 30,000**	**$ 32,149**	**$ 40,000**	**$ 40,000**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	10,710	10,000	2,054	10,000	10,000
6205 Equipment Rental	19,986	30,000	14,076	15,000	15,000
6210 Equipment Repairs	793	7,500	1,853	5,000	5,000
6215 System Support and Maintenance	1,041,360	1,100,000	1,216,475	1,700,000	1,700,000
6230 Safety Equipment	-	-	367	1,375	1,375
Sub-total Office Equipment & Postage	**$ 1,072,849**	**$ 1,147,500**	**$ 1,234,825**	**$ 1,731,375**	**$ 1,731,375**
OPERATING EXPENSE					
5405 Utilities	113,665	140,131	129,785	100,000	100,000
5430 Capital Outlay	156,678	100,000	235,773	150,000	150,000
Sub-total Operating Expense	**$ 270,343**	**$ 240,131**	**$ 365,558**	**$ 250,000**	**$ 250,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	4,637	5,000	3,652	10,000	10,000
Sub-total Other G&A Expenses	**$ 4,637**	**$ 5,000**	**$ 3,652**	**$ 10,000**	**$ 10,000**
PAYROLL EXPENSE					
6100 Staff Salaries	1,219,518	1,177,301	1,213,092	1,702,591	1,772,879
6102 Staff Overtime	9,942	9,391	5,799	19,292	19,292
6105 OPEB	115,161	26,845	26,845	160,940	236,492
6105 Staff Benefits	805,313	636,931	614,035	815,976	807,477
6110 Staff Taxes	92,955	96,475	90,747	139,072	143,175
6115 Staff Costs Recovered-Ops	-	-	-	(83,207)	(83,351)
Sub-total Payroll Expense	**$ 2,242,889**	**$ 1,946,943**	**$ 1,950,518**	**$ 2,754,664**	**$ 2,895,964**
PROFESSIONAL SERVICES					
6516 Other Professional Services	170,613	250,000	338,539	450,000	450,000
Sub-total Professional Services	**$ 170,613**	**$ 250,000**	**$ 338,539**	**$ 450,000**	**$ 450,000**
ALLOCATED EXPENSES					
Allocated Customer Service Expense	$ (776,364)	$ (810,152)	$ (857,804)	$ (1,178,933)	$ (1,207,193)
Allocated Vehicle Expense	$ 8,525	$ 11,272	$ 9,806	$ 10,179	$ 10,513
NET ALLOCATED SUPPORT SERVICES	**$ (767,839)**	**$ (798,880)**	**$ (847,998)**	**$ (1,168,754)**	**$ (1,196,680)**
TOTAL EXPENSES	**$ 3,035,088**	**$ 2,820,694**	**$ 3,077,243**	**$ 4,067,285**	**$ 4,180,659**

Line Item Explanations

5405 Utilities – Includes cost for internet and connections to remote sites.

5430 Capital Outlay – Replacement of equipment not capitalized such as printers, computers, servers, and network hardware.

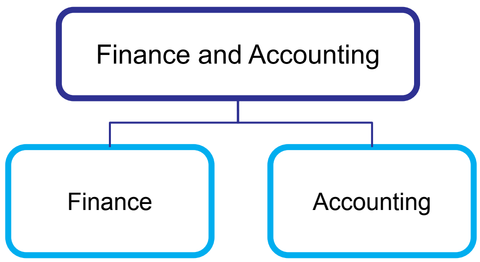
6215 System Support and Maintenance – License and maintenance agreements for software and hardware. Largest items are maintenance for GIS, Customer Information System (CIS), disaster recovery for financial and CIS; and ERP and Job Cost Software.

6516 Other Professional Services – Technical assistance associated with the implementation of system changes.

Finance and Accounting - 701440

Function

LVMWD's Finance and Accounting Division is responsible for safeguarding the District's financial resources and ensuring sound fiscal stewardship through comprehensive financial planning, accounting, budgeting, treasury management, purchasing, payroll, and financial reporting functions. The division develops and monitors the District's operating and capital budgets, manages investments and debt obligations, oversees procurement activities, processes payroll and accounts payable, and maintains accurate financial records in accordance with generally accepted accounting principles (GAAP) and governmental accounting standards. Finance and Accounting staff provide transparent and timely financial information to management, the Board of Directors, regulatory agencies, and the public, while supporting strategic decision-making, maintaining strong internal controls, and ensuring compliance with applicable laws, regulations, and reporting requirements.



Division Performance Measures	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Budget	FY2028 Budget
Provide monthly visibility to assist departments with contract and budget management.	I, III	100%	50%	50%	100%	100%
Iniate process to route internal and form approvals through Tyler ERP Content Manager.	III	100%	n/a	n/a	50%	100%
Develop comprehansive training for purchasing policies and key procedures outlined in the updated purchasing handbook.	III	100%	n/a	10%	100%	Complete
Update Districtwide policies for business and travel expense and develop credit card policy.	I	100%	n/a	n/a	100%	Complete
Complete review, reconciliation, and cleanup of fixed asset records to ensure accuracy and compliance prior to Tyler ERP implementation of Fixed Asset Module	I	100%	n/a	n/a	50%	100%

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Finance Manager	1.0	1.0	1.0	1.0
Principal Financial Analyst	-	1.0	1.0	1.0
Financial Analyst I/II	1.0	1.0	1.0	1.0
Accounting Supervisor	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	1.0	1.0
Senior Accounting Technician	1.0	1.0	1.0	1.0
Accounting Technician	2.0	2.0	2.0	2.0
Purchasing Supervisor	1.0	1.0	1.0	1.0
Storekeeper	1.0	1.0	1.0	1.0
Management Analyst I/II	1.0	-	-	-
	10.0	**10.0**	**10.0**	**10.0**

Finance and Accounting - 701440 (continued)

Significant Changes

There are no significant changes budgeted for FY 2026-27 or FY 2027-28 that affect the scope of level or service.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6830 Training & Professional Development	$ 32,077	$ 30,000	$ 42,519	$ 45,000	$ 45,000
Sub-total Human Resources	**$ 32,077**	**$ 30,000**	**$ 42,519**	**$ 45,000**	**$ 45,000**
MAINTENANCE EXPENSE					
5500 Labor	-	-	636	-	-
Sub-total Maintenance Expense	**$ -**	**$ -**	**$ 636**	**$ -**	**$ -**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	1,059	1,000	992	1,000	1,000
6220 Outside Services	40,411	-	12,462	-	-
6230 Safety Equipment	-	225	-	275	275
Sub-total Office Equipment & Postage	**$ 41,470**	**$ 1,225**	**$ 13,454**	**$ 1,275**	**$ 1,275**
OPERATING EXPENSE					
5400 Staff Salaries	477	-	-	1,833	1,915
5405 Utilities	540	-	481	-	-
Sub-total Operating Expense	**$ 1,017**	**$ -**	**$ 481**	**$ 1,833**	**$ 1,915**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	4,832	2,500	2,267	2,500	2,500
7110 Employee Travel / Misc Expense	1,403	200	1,485	2,000	1,000
7155 Other Expense	66	-	36	-	-
Sub-total Other G&A Expenses	**$ 6,301**	**$ 2,700**	**$ 3,788**	**$ 4,500**	**$ 3,500**
PAYROLL EXPENSE					
6100 Staff Salaries	1,296,536	1,334,253	1,120,474	1,533,185	1,609,543
6102 Staff Overtime	10,003	7,814	8,174	11,274	11,274
6105 OPEB	122,433	80,526	80,526	178,882	236,492
6105 Staff Benefits	794,158	670,642	584,567	732,023	760,252
6110 Staff Taxes	100,736	110,723	92,263	127,377	131,947
6115 Staff Costs Recovered-Ops	-	(4,070)	-	(2,918)	(3,049)
Sub-total Payroll Expense	**$ 2,323,866**	**$ 2,199,888**	**$ 1,886,004**	**$ 2,579,823**	**$ 2,746,459**
PROFESSIONAL SERVICES					
6516 Other Professional Services	57,943	11,550	16,822	52,500	54,000
6517 Audit Fees	37,470	50,000	43,693	54,000	60,000
Sub-total Professional Services	**$ 95,413**	**$ 61,550**	**$ 60,515**	**$ 106,500**	**$ 114,000**
TOTAL EXPENSES	**$ 2,500,144**	**$ 2,295,363**	**$ 2,007,397**	**$ 2,738,931**	**$ 2,912,149**

Line Item Explanations

5405 Utilities – Warehouse cell phone service.

6200 Forms, Supplies and Postage – General accounting supplies, AP/Payroll envelopes and 1099 misc tax forms.

6220 Outside Services – Temporary staffing services for vacancies and leave coverage.

6516 Other Professional Services – Includes subscriptions for, Debtbook, Gov tax seminar, OpenGov, and Actuarial Services

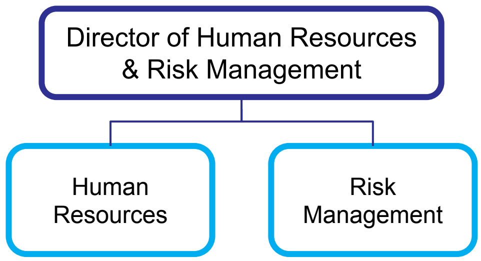
6517 Audit Fees – Annual financial audit expenses.

6830 Training & Professional Development – GFOA, CSMFO, CMTA, and CAPPO conferences and other in person trainings.

7105 Dues, Subsc & Memberships – Annual membership dues for GFOA, CSMFO, CMTA, CAPPO and annual Amazon Prime Membership.

HUMAN RESOURCES AND RISK MANAGEMENT

The Human Resources & Risk Management Department is responsible for recruiting, developing, supporting, and retaining a highly qualified and diverse workforce through competitive compensation and benefits programs. The Department ensures consistent application of and compliance with District policies, procedures, and applicable laws and regulations; promotes a safe, productive, and injury-free workplace; and fosters a collaborative, inclusive work environment supported by positive labor relations.



Key Accomplishments from FY 2025-2026

- Continued to implement the recommendations from the Organizational & Staffing Analysis and equipped staff with resources to support their pursuit of opportunities identified by the study, including launching a Job Shadow and Cross-Training Program and delivering a Lunch and Learn on Tips for Success in the Recruitment Process.
- Identified and addressed gaps in career ladders across the organization to position staff and divisions for optimal success, contributing to staff's professional development and to the District's business continuity.

Department Goals	High Level of Customer Satisfaction	Transparency / Community Engagement	Highly Effective Workforce	Safe, High-Quality Water	Protection of Public Health/Environment	Maximum Reuse/ Recovery	Sound Financial Management	Reliable Water Supplies and Service	Sound Planning Appropriate Investment	Innovative and Efficient Operations
Develop and enhance recruitment, selection, and retention strategies to attract, recruit, and retain a highly effective and diverse workforce.	✔		✔				✔		✔	✔
Develop and enhance risk management practices to proactively identify, assess, and mitigate potential risks to the District.	✔		✔	✔	✔		✔	✔	✔	✔

Human Resources & Risk Management - 701610

Division Performance Measures	Dept Goal	Target	FY2025 Actual	FY2026 Projected	FY2027 Budget	FY2028 Budget
Develop quality and diversity of applicant pools with successful recruitments resulting in a hire.	I	100%	96%	91%	100%	100%
Minimize percentage of non-retirement voluntary turnover	I	<5%	3.94%	3.85%	<5%	<5%
Percentage of employee performance evaluations with an overall rating of Highly Effective or Superior.	I	70%	88.89%	87.78%	70%	70%
Complete implementation of the FY2026-28 phase of the Organizational & Staffing Analysis by fiscal year as approved by the Board.	I	07/2027 & 07/2028	n/a	n/a	FY26-27 phase complete	FY27-28 phase complete
Complete the 2026 Total Compensation Study.	I	07/2027	n/a	n/a	Complete	n/a
Conduct at least one risk register/assessment to identify and evaluate threats and vulnerabilities to the District's goals, objectives, and/or operations.	II	1	n/a	n/a	1	1

* n/a represents new performance measures - no data available

Personnel

Position Title	2024-25 Budgeted Positions	2025-26 Budgeted Positions	2026-27 Adopted Positions	2027-28 Proposed Positions
Human Resources Director	-	-	1.0	1.0
Human Resources Manager	1.0	1.0	-	-
Principal Human Resource Analyst	-	1.0	1.0	1.0
Human Resources Analyst I/II	1.0	-	-	-
Administrative Specialist - Risk Management	1.0	1.0	1.0	1.0
Human Resources Coordinator	-	1.0	1.0	1.0
Human Resources Coordinator	-	-	-	1.0
	3.0	**4.0**	**4.0**	**5.0**

Human Resources & Risk Management - 701610 (continued)

Significant Changes

FY 2026-27 budget increased by 19.4% over FY 2025-26 budget. This is primarily due to an increase in professional services for fees related to the upcoming full compensation study and increase in insurance costs. FY 2027-28 budget increased by 14.8% over FY 2026-27 budget. This is primarily due to an increase in legal fees for anticipated costs associated with full MOU negotiations.

	FY 24-25 Actual	FY 25-26 Budget	FY 25-26 Est Actual	FY 26-27 Budget	FY 27-28 Budget
HUMAN RESOURCES					
6800 Safety	$ 20,690	$ 25,000	$ 43,525	$ 30,000	$ 30,000
6810 Recruitment Expense	33,147	30,000	12,455	40,000	40,000
6812 Retired Employees Benefits	1,014,536	1,259,815	1,004,697	1,348,000	1,442,360
6815 Employee Recognition	15,512	30,000	24,635	40,000	40,000
6820 Employee Assistance Program	-	1,000	-	1,000	1,000
6825 Employee Wellness Program	4,160	7,500	2,207	7,500	7,500
6830 Training & Professional Development	8,617	30,000	7,620	50,000	50,000
6840 DOT Testing	940	1,000	1,497	1,200	1,200
6855 Donated Sick Leave	41,331	-	-	-	-
Sub-total Human Resources	**$ 1,138,933**	**$ 1,384,315**	**$ 1,096,636**	**$ 1,517,700**	**$ 1,612,060**
OFFICE EQUIPMENT & POSTAGE					
6200 Forms, Supplies and Postage	107	500	721	500	500
6220 Outside Services	4,140	5,200	3,982	5,200	5,200
Sub-total Office Equipment & Postage	**$ 4,247**	**$ 5,700**	**$ 4,703**	**$ 5,700**	**$ 5,700**
OPERATING EXPENSE					
5430 Capital Outlay	4,969	2,500	-	5,000	5,000
Sub-total Operating Expense	**$ 4,969**	**$ 2,500**	**$ -**	**$ 5,000**	**$ 5,000**
OTHER G&A EXPENSES					
7105 Dues, Subsc & Memberships	2,118	7,500	2,113	7,500	7,500
7110 Employee Travel / Misc Expense	477	500	380	500	500
7135 Automobile Insurance	144,533	183,876	148,695	165,363	190,167
7135 Earthquake Insurance	117,365	150,089	118,151	110,360	126,913
7135 Excess Liability Insurance	1,205,493	1,303,486	1,229,793	1,648,308	1,895,555
7135 Liability Insurance	346,393	354,000	373,749	400,870	461,001
7135 Property Insurance	256,659	276,690	287,766	324,317	372,965
Sub-total Other G&A Expenses	**$ 2,073,038**	**$ 2,276,141**	**$ 2,160,647**	**$ 2,657,218**	**$ 3,054,601**
PAYROLL EXPENSE					
6100 Staff Salaries	550,197	588,960	601,085	734,414	888,955
6102 Staff Overtime	474	832	529	384	384
6105 OPEB	51,956	98,433	89,484	71,529	118,246
6105 Staff Benefits	352,209	214,022	304,812	329,293	408,521
6110 Staff Taxes	53,212	46,676	42,474	55,057	66,850
6115 Staff Costs Recovered-Ops	-	-	-	(715)	(747)
Sub-total Payroll Expense	**$ 1,008,048**	**$ 948,923**	**$ 1,038,384**	**$ 1,189,962**	**$ 1,482,209**
PROFESSIONAL SERVICES					
6500 Legal Services	76,254	50,000	124,018	50,000	200,000
6516 Other Professional Services	-	50,000	4,667	200,000	100,000
Sub-total Professional Services	**$ 76,254**	**$ 100,000**	**$ 128,685**	**$ 250,000**	**$ 300,000**
RESOURCE CONS/PUBLIC OUTREACH					
6604 Professional Org Sponsorships	-	-	16,667	5,000	5,000
Sub-total Resource Cons/Public Outreach	**$ -**	**$ -**	**$ 16,667**	**$ 5,000**	**$ 5,000**
TOTAL EXPENSES	**$ 4,305,489**	**$ 4,717,579**	**$ 4,445,722**	**$ 5,630,580**	**$ 6,464,570**

Line Item Explanations

6220 Outside Services – FSA and Cobra Program Fees

6500 Legal Services – Includes legal consultation on employment matters, contract with legal firm including access to staff training, legal fees for employee litigation, and MOU negotiations. FY27–28 includes $150k of anticipated legal costs asociated with full MOU negotiations with all bargaining units.

6516 Other Professional Services – The FY 26–27 and FY 27–28 budgets include funding for the comprehensive compensation study in the amounts of $200k and $100k, respectively.

6800 Safety – Applicable safety training/exams, first aid kit/AED maintenance at all locations, and miscellaneous safety items (i.e., District hats).

6812 Retired Employees Benefits – Retired staff benefits.

6830 Training & Professional Development – Applicable staff training (i.e., CLU supervisory training classes) and training & professional development for HR staff.

7110 Employee Travel / Misc Expense – New hire tours with General Manager and other meeting items.

Capital Improvement Program

Capital Improvement Projects Introduction

Each year the District prepares a Ten-Year Infrastructure Investment Plan (IIP) as a planning document used to identify the future facility improvements or replacement projects required by the District to maintain and improve the level of service to customers, or to achieve regulatory compliance. Annual funding approval is requested from design through construction and to the acceptance and ultimate use of the facility. The District appropriates funds as needed on an annual basis as detailed in the IIP. If unforeseen delays in work result in an appropriation remaining unspent on a continuing project at the end of the fiscal year, that unspent appropriation will continue to be available for that project until the project is completed or canceled as specified in the IIP. The projected annual expenditures shown in the following pages represent the total working capital requirements needed to complete the projects as scheduled. The FY 2026-27 and FY 2027-28 appropriations amounts represent additional funds needed in each of the upcoming fiscal years.

Each project is funded by one or more Capital Funds. A description of each of the Capital funds is below:

- Potable Water Construction Fund – Provides for increases in capacity/size/capability of component facilities or new systems required to support new development, new demands, or new customers of the potable water system. Primary source of revenue for this Fund is the component of the Water Capacity Fees for new development related to potable water.
- Potable Water Replacement Fund – Provides for the orderly replacement, upgrade, and repair of existing facilities serving present customers of the potable water system. Sources of revenue for this Fund are Potable Water Rates and the Potable Water Standby Charge.
- Recycled Water Conservation Fund – Similar to Potable Water Construction Fund in nature and use. Provides for construction of new facilities or services to support new users, as well as conservation programs, such as low flow toilet rebates. The source of revenue for this Fund is a component of the Water Capacity Fee for the Water Conservation Fund.
- Recycled Water Replacement Fund – This fund is similar to the Potable Water Replacement Fund. It provides for the repair, upgrade, and replacement of component facilities in the existing recycled water system. The source of revenue for this Fund is Recycled Water Rates.
- Sanitation Construction Fund – Similar to other construction funds, it provides for construction projects related to the Sanitation System to support new demands or requirements. The source of revenue for this Fund is the Sewer Capacity Fee.
- Sanitation Replacement Fund – Similar to other replacement funds, it provides for projects to repair, upgrade and replace component facilities in the Sanitation System. The source of revenue for this Fund is Sewer Rates.

Many of the projects identified in the Recycled Water Funds and Sanitation Funds have shared funding responsibility of the District and Triunfo Water and Sanitation District consistent with the Joint Powers Authority Agreement. Allocation of costs between the two agencies for Joint Powers Authority construction or replacement costs is typically governed by the JPA agreement and is based on capacity rights, flow amounts and other defined criteria.

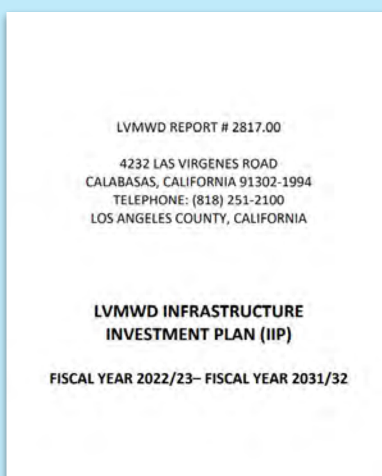
Priority and Justification Criteria

Priority

This identifies projects with a vocabulary of timelines and needs sensitivity. The higher priorities reflect projects that are typically driven by external needs or regulations rather than district needs. The overall Capital Program is achieved by a blend of projects in all Priorities consistent with fund availability.

1. Essential Projects
   - Required by law, regulation, or court mandate to be accomplished immediately.
   - Disaster recovery work needed to restore service.
   - Emergency repairs to maintain/restore service reliability, or to resolve or correct a hazardous situation.
2. Necessary Projects
   - High need for scheduled repair, replacement, or upgrade to maintain or improve service reliability.
   - Safety improvement to protect life of property.
   - Improvement to protect facilities, equipment, and structures.
   - Cost related efficiency improvements.
   - Conservation of resources.
   - Water quality improvements – no regulatory requirement.
   - Matching funding available (grants, reimbursements).
   - Current demand related improvements.
3. Desirable or Deferrable Projects.
   - Routine improvements or repairs to systems.
   - No direct cost benefit.
   - Cosmetic improvements.
   - Future demand related improvements.

The IIP can be viewed by clicking the link:



LVMWD REPORT # 2817.00

4232 LAS VIRGENES ROAD
CALABASAS, CALIFORNIA 91302-1994
TELEPHONE: (818) 251-2100
LOS ANGELES COUNTY, CALIFORNIA

LVMWD INFRASTRUCTURE INVESTMENT PLAN (IIP)

FISCAL YEAR 2022/23– FISCAL YEAR 2031/32

Capital Improvement Project Detail
Fiscal Year 2026-28

Potable Water

Twin Lakes Pump Station Pipeline Project-CIP10430

Project Manager	Mathews
Priority	2
Project to Date Budget	3,531,564
Project to Date Expenditures	1,173,264
Outstanding Contract Balance	87,643

Project Description:
The new pipeline is part of the District's strategy to increase water reliability by providing additional water supply to the Twin Lakes service area. The Twin Lakes Pump Station is currently supplied via the District's LV-3 interconnection with Metropolitan Water District of Southern California (MWD) West Valley Feeder No.2. Once design and easements are complete, a new 16-inch pipeline will be installed to connect to an existing 30 inch water transmission main, which is supplied by MWD's West Valley Feeder No.2 via LV-1. The pipeline will be used to provide additional capacity to the pump station.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Construction (37.0%)	832,500	-	-	
PW Replacement (63.0%)	1,417,500	-	-	
Project Totals	**2,250,000**	**-**	**-**	**5,781,564**

Tank Renovation: Equestrian Tank-CIP10651

Project Manager	Soderberg
Priority	3
Project to Date Budget	110,000
Project to Date Expenditures	14,567
Outstanding Contract Balance	0

Project Description:
Condition assessment, investigation of existing tank conditions, and design repairs of concrete columns in Equestrian Tank.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	-	264,000	
Project Totals	**100,000**	**-**	**264,000**	**474,000**

Potable Water System PLC Upgrade Phase I-CIP10662

Project Manager	Nkwenji
Priority	3
Project to Date Budget	110,000
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Upgrade half of the potable water system programmable logic controllers (PLC's) to replace old PLC's that are no longer supported.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	130,000	130,000	66,000	
Project Totals	**130,000**	**130,000**	**66,000**	**436,000**

Building No. 8 Office Space Rehabilitation-CIP10694

Project Manager	Korkosz
Priority	3
Project to Date Budget	285,791
Project to Date Expenditures	327,112
Outstanding Contract Balance	96,463

Project Description:
Replace carpet, paint, and other interior features that are showing wear and have reached their useful life.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	1,665,000	-	-	
Project Totals	**1,665,000**	**-**	**-**	**1,950,791**

Electronic Document Management System-CIP10701

Project Manager	Montano
Priority	2
Project to Date Budget	300,000
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Implement Electronic Document Management System that manages the creation, capture, indexing, storage, retrieval, and disposition of records and information assets of the district.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	200,000	100,000	-	
Project Totals	**200,000**	**100,000**	**-**	**600,000**

Capital Improvement Project Detail
Fiscal Year 2026-28

Multi Site Security Assessment and Improvement- LV Only-CIP10723				
Project Manager	Nkwenji	Project Description:		
Priority	2	Security assessment of various District sites and facilities. Includes access control and security camera installations and improvements.		
Project to Date Budget	1,068,652			
Project to Date Expenditures	705,264			
Outstanding Contract Balance	0			
	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	100,000	-	
Project Totals	**100,000**	**100,000**	**-**	**1,268,652**

Stunt Road Pump Station Improvements-CIP10727				
Project Manager	Taylor	Project Description:		
Priority	2	Installation of surge tanks at the Stunt Road Pump Station to reduce future breaks along the 1,640-foot-zone transmission main along Mulholland Hwy.		
Project to Date Budget	727,854			
Project to Date Expenditures	304,678			
Outstanding Contract Balance	409,547			
	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	50,000	-	-	
Project Totals	**50,000**	**-**	**-**	**777,854**

Pressure Regulating Station Valve Replacement (Multiple Stations)-CIP10734				
Project Manager	Leu	Project Description:		
Priority	2	Project to replace isolation valves that are no longer functioning properly.		
Project to Date Budget	150,480			
Project to Date Expenditures	5,881			
Outstanding Contract Balance	0			
	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	225,000	225,000	2,845,000	
Project Totals	**225,000**	**225,000**	**2,845,000**	**3,445,480**

Upgrade Wireless Communications Backhaul System-CIP10777				
Project Manager	Nkwenji	Project Description:		
Priority	1	Upgrade District wireless communications network based on roadmap and priorities from submitted Master Plan.		
Project to Date Budget	2,740,000			
Project to Date Expenditures	571,877			
Outstanding Contract Balance	379,623			
	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	578,000	248,000	430,000	
Project Totals	**578,000**	**248,000**	**430,000**	**3,996,000**

Distribution Pump Overhauls-CIP10778				
Project Manager	Vollmar	Project Description:		
Priority	1	Repair two SCE low efficient system pumps annually.		
Project to Date Budget	0			
Project to Date Expenditures	0			
Outstanding Contract Balance	0			
	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	100,000	1,446,400	
Project Totals	**100,000**	**100,000**	**1,446,400**	**1,646,400**

Capital Improvement Project Detail
Fiscal Year 2026-28

Westlake Reservoir Water Quality Equipment-CIP10779					
Project Manager	Taylor	**Project Description:**			
Priority	1	Installation of reservoir water quality equipment.			
Project to Date Budget	233,160				
Project to Date Expenditures	3,532				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		4,020,000	2,000,000	-	
Project Totals		**4,020,000**	**2,000,000**	**-**	**6,253,160**

IT Capital Purchases-CIP10783					
Project Manager	Nkwenji	**Project Description:**			
Priority	3	Purchase of Information Technology related software and equipment.			
Project to Date Budget	155,000				
Project to Date Expenditures	77,710				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		83,000	86,000	675,000	
Project Totals		**83,000**	**86,000**	**675,000**	**999,000**

PW System Small Valve Replacement-CIP10784					
Project Manager	Vollmar	**Project Description:**			
Priority	2	Replacement of potable water system feeder valves. Activity in fiscal years 2023-2032 are typically 16" and larger.			
Project to Date Budget	775,844				
Project to Date Expenditures	15,290				
Outstanding Contract Balance	500,000				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		350,000	350,000	4,550,000	
Project Totals		**350,000**	**350,000**	**4,550,000**	**6,025,844**

PW System Rehabilitation-CIP10785					
Project Manager	Taylor	**Project Description:**			
Priority	2	Programatic identification and replacement of portions of the potable water system. The goal is to repair and replace portions of the system to prevent system failures.			
Project to Date Budget	1,431,860				
Project to Date Expenditures	7,395				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		2,300,000	2,300,000	77,862,400	
Project Totals		**2,300,000**	**2,300,000**	**77,862,400**	**83,894,260**

Fire Hardening-LVMWD Facilities-CIP10787					
Project Manager	Korkosz	**Project Description:**			
Priority	2	Identify and implement fire hardening strategies for facilities that are prone to wildfire related damage and/or service interruption. Fire hardening strategy for LVMWD facilities includes preventive measures and protection systems for both internal and external sources of fire. . Fire Hardening also includes creating larger defensible space around critical structures and providing wider access roads and preventative improvements to facilities.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		224,000	235,000	1,023,660	
Project Totals		**224,000**	**235,000**	**1,023,660**	**1,482,660**

Capital Improvement Project Detail
Fiscal Year 2026-28

Potable System Coatings Program-CIP10788					
Project Manager	Taylor	**Project Description:**			
Priority	2	Implement a proactive painting and coatings program for the protection of District potable water system assets.			
Project to Date Budget	204,600				
Project to Date Expenditures	272,325				
Outstanding Contract Balance	27,460				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		150,000	155,000	1,420,000	
Project Totals		**150,000**	**155,000**	**1,420,000**	**1,929,600**

PW Main Relocation-Lindero/Agoura-CIP10819					
Project Manager	Taylor	**Project Description:**			
Priority	1	Environmental Investigation of extent of soil contamination within the intersection of Lindero Canyon Road Agoura Road, and its potential effects on the District's potable main. Relocate and/or replace the potable main as needed.			
Project to Date Budget	2,114,014				
Project to Date Expenditures	129,179				
Outstanding Contract Balance	193,341				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		660,000	-	660,000	
Project Totals		**660,000**	**-**	**660,000**	**3,434,014**

Potable Water Tank Rehabilitation-CIP10821					
Project Manager	Mathews	**Project Description:**			
Priority	2	Condition Assessment, design, and rehabilitation of potable water tanks.			
Project to Date Budget	200,000				
Project to Date Expenditures	24,804				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		-	150,000	50,000,200	
Project Totals		**-**	**150,000**	**50,000,200**	**50,350,200**

CIS Upgrade-CIP10825					
Project Manager	Montano	**Project Description:**			
Priority	2	Upgrade of Customer Information System to a cloud based system.			
Project to Date Budget	700,000				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		250,000	250,000	200,000	
Project Totals		**250,000**	**250,000**	**200,000**	**1,400,000**

Asset Inventory and Management Platform-CIP10826					
Project Manager	Nkwenji	**Project Description:**			
Priority	2	Implement Comprehensive Asset Invetory, Tracking, and Management Platform - Tracks assets from intake to field installation.			
Project to Date Budget	300,000				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
		FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
PW Replacement (100%)		600,000	400,000	-	
Project Totals		**600,000**	**400,000**	**-**	**1,300,000**

Capital Improvement Project Detail
Fiscal Year 2026-28

PW Treatment Reliability-CIP10833

Project Manager	Jackson
Priority	3
Project to Date Budget	100,000
Project to Date Expenditures	94,805
Outstanding Contract Balance	0

Project Description:
Reliability fund for needed projects within the treatment division for unplanned equipment replacements.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	100,000	1,200,000	
Project Totals	**100,000**	**100,000**	**1,200,000**	**1,500,000**

Distribution Reliability-CIP10834

Project Manager	Vollmar
Priority	3
Project to Date Budget	952,684
Project to Date Expenditures	956,171
Outstanding Contract Balance	1,790

Project Description:
Reliability fund for needed projects within the distribution division for unplanned equipment replacements.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	100,000	2,000,000	
Project Totals	**100,000**	**100,000**	**2,000,000**	**3,152,684**

Twin Lakes #2, Dardenne, Oakridge Tank Rehabilitation-CIP10855

Project Manager	Taylor
Priority	2
Project to Date Budget	1,500,000
Project to Date Expenditures	110,538
Outstanding Contract Balance	107,463

Project Description:
Lead abatement, recoating interior and exterior of the tank including the roof, recoating existing support columns and manways, replacing roof supports, replacing deteriorated valves, improving vent systems, updating roof hatches to current standards, replacing ring seals, repairing access roads, updating site security measures, site drainage modifications, cathodic protection rehabilitation and landscaping and irrigation improvements.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	1,500,000	-	-	
Project Totals	**1,500,000**	**-**	**-**	**3,000,000**

HQ Master Site Repairs-CIP202505

Project Manager	Korkosz
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Conduct a comprehensive site assessment to document existing conditions, including building systems and potential structural, safety, or environmental concerns. Develop design concepts and material selections that align with project goals and user needs, and consult with design and construction professionals to evaluate feasibility, required upgrades, and cost considerations.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	100,000	924,000	
Project Totals	**100,000**	**100,000**	**924,000**	**1,124,000**

Capital Improvement Project Detail
Fiscal Year 2026-28

Geographic Information Systems Improvements-CIP202506				
Project Manager	Nkwenji	**Project Description:**		
Priority	2	Move to GIS Utility Network to link water assets, minimize GIS data entry errors and improve water flow modeling capabilities. Utilize subject matter expert for knowledge transfer and project start up.		
Project to Date Budget	0			
Project to Date Expenditures	0			
Outstanding Contract Balance	0			

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	100,000	264,000	-	
Project Totals	**100,000**	**264,000**	**-**	**364,000**

Forklift (Westlake)-CIP202515				
Project Manager	Triplett	**Project Description:**		
Priority	2	Replace existing forklift to comply with Air Resource Control Board electric equipment mandates.		
Project to Date Budget	0			
Project to Date Expenditures	0			
Outstanding Contract Balance	0			

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	120,000	-	-	
Project Totals	**120,000**	**-**	**-**	**120,000**

Field Operations Service Vehicle-CIP202601				
Project Manager	Leu	**Project Description:**		
Priority	2	New service body truck for field customer service maintenance group.		
Project to Date Budget	0			
Project to Date Expenditures	0			
Outstanding Contract Balance	0			

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	215,000	-	-	
Project Totals	**215,000**	**-**	**-**	**215,000**

Potable Tank Residual Managment System Program-CIP202605				
Project Manager	Vollmar	**Project Description:**		
Priority	2	Residual management system for water quality for potable tanks that have issues with low residuals. Priority tanks are Woolsey, Saddlepeak, Seminole, and Morrison.		
Project to Date Budget	0			
Project to Date Expenditures	0			
Outstanding Contract Balance	0			

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	150,000	150,000	600,000	
Project Totals	**150,000**	**150,000**	**600,000**	**900,000**

Capital Improvement Project Detail
Fiscal Year 2026-28

HVAC Replacement for Westlake-CIP202613

Project Manager	Triplett
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Replace aging HVAC equipment with energy efficient controls and refrigerant that meet the current code standards.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	-	25,000	-	
Project Totals	**-**	**25,000**	**-**	**25,000**

Treatment Equipment Replacement Program-CIP202620

Project Manager	Jackson
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Program for replacement of critical filter components and associated equipment.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	75,000	75,000	1,420,000	
Project Totals	**75,000**	**75,000**	**1,420,000**	**1,570,000**

Artificial Intelligence Infrastructure and Projects-CIP202621

Project Manager	Nkwenji
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
1-3 Years: Strategy and Roadmap; Pilot AI initiatives. Start with small pilot projects to evaluate the feasibility and effectiveness of AI applications in real-world local government scenarios.

3-5 Years Based on Roadmap and the results of the pilot initiatives, develop larger-scale programs such as those discussed in the Findings and Observations section of the District's Technology Master Plan.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	125,000	125,000	-	
Project Totals	**125,000**	**125,000**	**-**	**250,000**

Westlake Reservoir Site Security Improvements-CIP202623

Project Manager	McDermott
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Purchase of a site security trailer for installation at Westlake Reservoir, implementation of general site security technology, and possible security fencing installation.

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
PW Replacement (100%)	300,000	-	-	
Project Totals	**300,000**	**-**	**-**	**300,000**

Potable Water Summary

	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations
PW Construction	832,500	0	0
PW Replacement	16,087,500	7,768,000	147,586,660
Total Potable Water	**16,920,000**	**7,768,000**	**147,586,660**

Capital Improvement Project Detail
Fiscal Year 2026-28

Sanitation

SCADA System Communications Upgrade-CIP10520					
Project Manager	Nkwenji	**Project Description:**			
Priority	2	Migration of the existing communication system from a serial radio network to an ethernet based radio network. Provide redundant data paths for uninterrupted communication. Eliminate need to rely on telephone company equipment.			
Project to Date Budget	1,082,500				
Project to Date Expenditures	241,267				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	221,684	221,684	886,736	
	TWSD Share Amount (29.4%)	92,316	92,316	369,264	
Project Totals		**314,000**	**314,000**	**1,256,000**	**2,966,500**

Pure Water Project-CIP10635					
Project Manager	Slosser	**Project Description:**			
Priority	2	The PWP includes construction of an advanced water purification facility (AWPF) to treat tertiary effluent from TWRF for indirect potable reuse, through reservoir water augmentation. New pipelines will convey source water from the recycled water system to the AWPF for treatment, purified water from the AWPF to the Las Virgenes Reservoir for storage, reverse osmosis concentrate for ultimate discharge to the ocean, and residuals to the sewer.			
Project to Date Budget	130,528,120				
Project to Date Expenditures	54,004,114				
Outstanding Contract Balance	49,498,790				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	113,760,604	123,311,813	-	
	TWSD Share Amount (29.4%)	47,373,396	51,350,812	-	
Project Totals		**161,134,000**	**174,662,625**	**-**	**466,324,745**

Multi Site Security Assessment and Improvement JPA-CIP10724					
Project Manager	Nkwenji	**Project Description:**			
Priority	2	Security Assessment of various District sites and facilities. This will include access controls and security camera installations and improvements.			
Project to Date Budget	507,853				
Project to Date Expenditures	7,853				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	300,000	300,000	-	
	TWSD Share Amount (29.4%)	124,929	124,929	-	
Project Totals		**424,929**	**424,929**	**-**	**1,357,711**

Lift Station Improvments-CIP10742					
Project Manager	Soderberg	**Project Description:**			
Priority	2	Repair and rehabilitate aging lift stations.			
Project to Date Budget	3,132,401				
Project to Date Expenditures	252,709				
Outstanding Contract Balance	146,563				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (100%)	3,350,000	-	6,632,500	
Project Totals		**3,350,000**	**-**	**6,632,500**	**13,114,901**

Capital Improvement Project Detail
Fiscal Year 2026-28

Fire Hardening- JPA Facilities-CIP10743					
Project Manager	Korkosz	**Project Description:**			
Priority	2	Fire hardening strategy for JPA facilities includes preventive measures and protection systems for both internal and external sources of fire. Fire Hardening also includes creating larger defensible space around critical structures and providing wider access roads and preventative improvements to facilities.			
Project to Date Budget	231,500				
Project to Date Expenditures	2,461				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	100,000	100,000	186,384	
	TWSD Share Amount (29.4%)	41,643	41,643	77,616	
Project Totals		**141,643**	**141,643**	**264,000**	**778,786**

Discharge Point Rehab-CIP10745					
Project Manager	Hurtado	**Project Description:**			
Priority	1	Evaluate and repair failed 003 Discharge point pipeline (into Malibu Creek). Contract for inspection, an engineering study and a design report to determine the most cost effective means to repair failed 24" potable water pipeline from the Tapia Water Reclamation Facility to Malibu Creek. The pipeline will be used to supply potable supplement to the Malibu Creek during low flow periods. Approximately one (1) mile of pipeline needs to be inspected.			
Project to Date Budget	828,080				
Project to Date Expenditures	232,040				
Outstanding Contract Balance	78,948				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	453,252	-	-	
	TWSD Share Amount (29.4%)	188,748	-	-	
Project Totals		**642,000**	**-**	**-**	**1,470,080**

Tapia Air Line Repair-CIP10753					
Project Manager	Soderberg	**Project Description:**			
Priority	1	The air line which conveys compressed air to the treatment process has leaks which not only allow air to escape, but also allow contaminants to enter into the pipeline and potentially the air diffusers. A large portion of this line was repaired, however a section of the pipeline was not addressed. This section needs to be addressed to stop leakage and protect the diffuser membranes.			
Project to Date Budget	373,060				
Project to Date Expenditures	6,346				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	232,980	-	-	
	TWSD Share Amount (29.4%)	97,020	-	-	
Project Totals		**330,000**	**-**	**-**	**703,060**

Trunk Sewer System Improvements-CIP10756					
Project Manager	Korkosz	**Project Description:**			
Priority	2	Annual program to replace or rehabilitate trunk sewer system components based on CCTV, condition assessment & SSMP, end of useful life, or obsolescence.			
Project to Date Budget	660,000				
Project to Date Expenditures	8,779				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	443,000	768,000	6,145,024	
	TWSD Share Amount (29.4%)	184,479	319,819	2,558,976	
Project Totals		**627,479**	**1,087,819**	**8,704,000**	**11,079,297**

Capital Improvement Project Detail
Fiscal Year 2026-28

Rancho Reliability Improvements-CIP10799					
Project Manager	Rabaja	**Project Description:**			
Priority	2	Replace or rehabilitate facilities and equipment at the Rancho facility based on failure, beyond useful life, or obsolescence. Specific projects are identified for each fiscal year.			
Project to Date Budget	572,500				
Project to Date Expenditures	70,031				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	200,000	200,000	652,344	
	TWSD Share Amount (29.4%)	83,286	83,286	271,656	
Project Totals		**283,286**	**283,286**	**924,000**	**2,063,072**

Tapia Water Reclamation Facility Improvements-CIP10800					
Project Manager	Bril	**Project Description:**			
Priority	2	Replace or rehabilitate facilities and equipment at the Tapia facility based on failure, beyond useful life, or obsolescence. Specific projects are identified for each fiscal year.			
Project to Date Budget	264,000				
Project to Date Expenditures	132,574				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	93,192	93,192	1,177,947	
	TWSD Share Amount (29.4%)	38,808	38,808	490,533	
Project Totals		**132,000**	**132,000**	**1,668,480**	**2,196,480**

Rancho Las Virgenes - New Flare and Boiler-CIP10804					
Project Manager	Hurtado	**Project Description:**			
Priority	1	Design and install a new larger flare that can handle all of the digester gas flow (over 100 scfm). The current flare, which has a limited capacity of 75 scfm will remain in place to provide redundancy. Installation of a new boiler is needed to provide redundancy (only a single boiler is installed currently).			
Project to Date Budget	705,000				
Project to Date Expenditures	175,017				
Outstanding Contract Balance	649,450				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	583,862	302,328	3,267,862	
	TWSD Share Amount (29.4%)	243,138	125,899	1,360,838	
Project Totals		**827,000**	**428,227**	**4,628,700**	**6,588,927**

Tapia Sulzer Blower Check Valve Replacement-CIP10839					
Project Manager	Hurtado	**Project Description:**			
Priority	2	Sulzer blower check valve failed. Remove check valve, install actuator on butterfly valve. Sulzer high speed unit replacement requires crane rental for roof removal. Coordinate roof repairs with hatch removal.			
Project to Date Budget	99,000				
Project to Date Expenditures	10,363				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	170,146	-	-	
	TWSD Share Amount (29.4%)	70,854	-	-	
Project Totals		**241,000**	**-**	**-**	**340,000**

Tapia Generator Replacement-CIP10843					
Project Manager	Hurtado	**Project Description:**			
Priority	2	Tapia generators due for replacement. This will be a long term project requiring an RFP for design, SCAQMD permitting (2yrs), selection of new generators, and construction. Lead time on generators is upward of 18 months.			
Project to Date Budget	150,000				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	105,900	105,900	4,094,800	
	TWSD Share Amount (29.4%)	44,100	44,100	1,705,200	
Project Totals		**150,000**	**150,000**	**5,800,000**	**6,250,000**

Capital Improvement Project Detail
Fiscal Year 2026-28

Tapia Process Pipe/Tank Painting-CIP10858	
Project Manager	Hurtado
Priority	2
Project to Date Budget	137,035
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Exposed piping at Tapia is due for painting. The existing paint on process piping is chipping, dull, and exhibiting signs of corrosion below the coating. The scope of work is to segmentally repaint process piping around the facility. Additionally, the ammonia tanks are due for recoating.

Sanitation Replacement (100%)	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
LV Share Amount (70.6%)	141,200	141,200	423,600	
TWSD Share Amount (29.4%)	58,800	58,800	176,400	
Project Totals	**200,000**	**200,000**	**600,000**	**1,137,035**

Tapia Primary Wet Well Mixing Pipe Replacement-CIP202509	
Project Manager	Hurtado
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
The pipe and valving in the primary wet well is deteriorating and requires replacement. The pipe and valves are within the force main pump station. Needs approximately 250 linear feet of pipe and fittings, 22 valves, 3 actuators, new Victaulic couplings and gaskets.

Sanitation Replacement (100%)	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
LV Share Amount (70.6%)	450,000	-	-	
TWSD Share Amount (29.4%)	187,394	-	-	
Project Totals	**637,394**	**-**	**-**	**637,394**

Tapia Headworks Piping-CIP202510	
Project Manager	Hurtado
Priority	2
Project to Date Budget	0
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
The feed and drain line piping from headworks grit pumps to the cyclone grit separators, are corroded and in need of replacement.

Sanitation Replacement (100%)	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
LV Share Amount (70.6%)	-	21,180	232,980	
TWSD Share Amount (29.4%)	-	8,820	97,020	
Project Totals	**-**	**30,000**	**330,000**	**360,000**

Forklift (Rancho)-CIP10859	
Project Manager	Triplett
Priority	2
Project to Date Budget	63,500
Project to Date Expenditures	0
Outstanding Contract Balance	0

Project Description:
Replace existing forklift to comply with Air Resource Control Board electric equipment mandates.

Sanitation Replacement (100%)	FY 2026-27 Appropriations	FY 2027-28 Appropriations	Future Year Appropriations	Project Total
LV Share Amount (70.6%)	84,720	-	-	
TWSD Share Amount (29.4%)	35,280	-	-	
Project Totals	**120,000**	**-**	**-**	**183,500**

Capital Improvement Project Detail
Fiscal Year 2026-28

Replacement forklift for Tapia-CIP202517					
Project Manager	Triplett	**Project Description:**			
Priority	2	Replace aging forklift to meet SCAQMD current regulations.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	84,720	-	-	
	TWSD Share Amount (29.4%)	35,280	-	-	
Project Totals		**120,000**	**-**	**-**	**120,000**

Water Quality Laboratory Instrumentation-CIP202602					
Project Manager	Alvarez	**Project Description:**			
Priority	2	The LACHAT Flow Injection Analysis (FIA) and Ion Chromatography (IC) is obsolete, no longer being supported, and we can no longer get supplies/parts for individual chemistry boards. This instrument needs to be replaced. It is likely that two instruments will need to replace this one, as other companies do not make combination FIA/IC Analyzers. LACHAT is no longer an option as it was discontinued.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	176,500	-	-	
	TWSD Share Amount (29.4%)	73,500	-	-	
Project Totals		**250,000**	**-**	**-**	**250,000**

IT Capital Purchases - JPA-CIP202606					
Project Manager	Nkwenji	**Project Description:**			
Priority	2	Purchase of Information Technology related software and equipment.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	40,000	40,000	441,250	
	TWSD Share Amount (29.4%)	16,657	16,657	183,750	
Project Totals		**56,657**	**56,657**	**625,000**	**738,314**

Rancho Centrate Blower Replacement - JPA-CIP202607					
Project Manager	Hurtado	**Project Description:**			
Priority	2	Replace the two blowers at the Rancho centrate tanks. The blowers are beyond their useful life and need constant maintenance. This project requires a design, bid, build format to install replacement blowers.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	365,000	-	-	
	TWSD Share Amount (29.4%)	151,997	-	-	
Project Totals		**516,997**	**-**	**-**	**516,997**

Capital Improvement Project Detail
Fiscal Year 2026-28

Towable bypass pump - JPA-CIP202611					
Project Manager	Triplett	**Project Description:**			
Priority	2	Purchase New Towable bypass pump sized to handle high flow in the event of a sewer failure.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	-	60,010	-	
	TWSD Share Amount (29.4%)	-	24,990	-	
Project Totals		**-**	**85,000**	**-**	**85,000**

Bar Screen design for replacement - JPA-CIP202701					
Project Manager	Triplett	**Project Description:**			
Priority	2	Staff will solicit proposals from qualified engineering firms to provide design services, including the preparation of detailed plans and specifications.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	100,000	-	940,392	
	TWSD Share Amount (29.4%)	41,643	-	391,608	
Project Totals		**141,643**	**-**	**1,332,000**	**1,473,643**

Water Quality Laboratory Biological Safety Cabinet - JPA-CIP202704					
Project Manager	Alvarez	**Project Description:**			
Priority	2	The existing biological safety cabinet for microbiology work is 33 years old and at the end of its useful life. The ventilation system is experiencing reduced flow. A Technical Safety Services technician, calibration and maintenance provider, recommended replacing this unit with a more modern unit that the manufacturer supports and will likely extract more life out of its HEPA filters and not be relying on so many old components.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	25,000	-	-	
	TWSD Share Amount (29.4%)	10,411	-	-	
Project Totals		**35,411**	**-**	**-**	**35,411**

Santitation Summary				
Sanitation Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**
	LV Share Amount	121,481,760	125,665,307	25,081,819
	TWSD Share Amount	49,193,679	52,330,879	7,682,861
Project Totals		**170,675,439**	**177,996,186**	**32,764,680**

Capital Improvement Project Detail
Fiscal Year 2026-28

Recycled Water

Reclaimed Valve Box Raising and Repairs-CIP10851					
Project Manager	Johnson	**Project Description:**			
Priority	1	Raising and repairs of reclaimed valve boxes to ensure safety.			
Project to Date Budget	50,000				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Recycled Water Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	35,300	35,300	282,400	
	TWSD Share Amount (29.4%)	14,700	14,700	117,600	
Project Totals		50,000	**50,000**	**400,000**	**550,000**

Upgrade Wireless Communications Backhaul System (RW)-CIP10852					
Project Manager	Nkwenji	**Project Description:**			
Priority	2	Upgrade to ethernet based system at recycled Water Facilities.			
Project to Date Budget	370,000				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Recycled Water Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	186,384	93,192	93,192	
	TWSD Share Amount (29.4%)	77,616	38,808	38,808	
Project Totals		264,000	**132,000**	**132,000**	**898,000**

RW Pipeline Replacement (RW)-CIP202518					
Project Manager	Forte	**Project Description:**			
Priority	2	The Project will assess the Recycled Water Pipeline System, design pipeline improvements, and ultimately reconstruct segments of mainline in need of replacement.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Recycled Water Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	500,000	500,000	-	
	TWSD Share Amount (29.4%)	208,215	208,215	-	
Project Totals		708,215	**708,215**	**-**	**1,416,431**

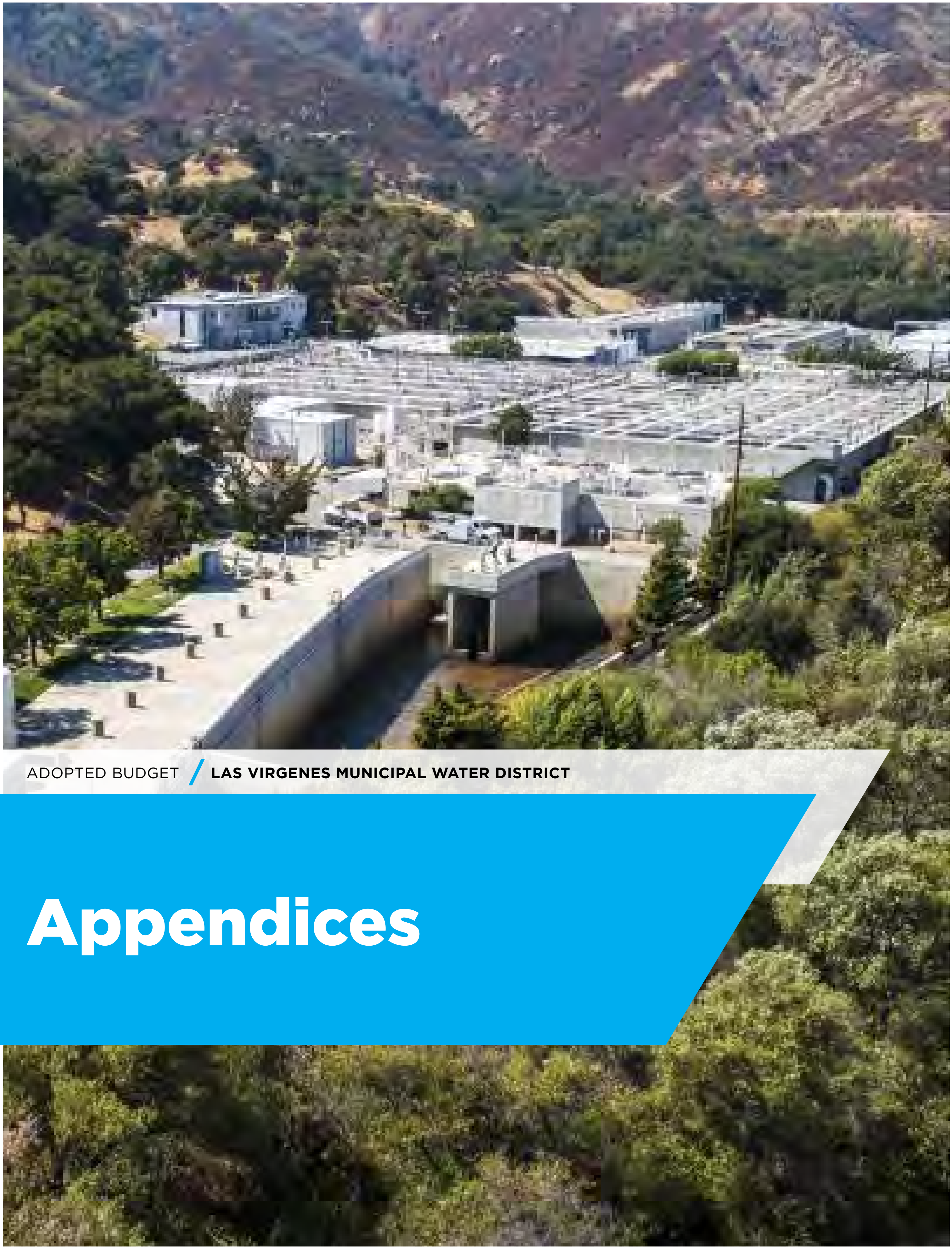
Tapia REW Line Valve Replacement-CIP202703					
Project Manager	Hurtado	**Project Description:**			
Priority	2	Excavate and replace a gate valve that doesn't work on the Recycled Water Line that runs parallel to the Chlorine Contract Channel at Tapia. Remove a throttling valve inside utility Valve Vault West and replace with a 20" spool section.			
Project to Date Budget	0				
Project to Date Expenditures	0				
Outstanding Contract Balance	0				
Recycled Water Replacement (100%)		**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**	**Project Total**
	LV Share Amount (70.6%)	-	105,000	-	
	TWSD Share Amount (29.4%)	-	43,725	-	
Project Totals		**-**	**148,725**	**-**	**148,725**

Recycled Water Summary

Recycled Water Summary	**FY 2026-27 Appropriations**	**FY 2027-28 Appropriations**	**Future Year Appropriations**
LV Share Amount	721,684	733,492	375,592
TWSD Share Amount	300,531	305,449	156,408
Project Totals	**1,022,215**	**1,038,941**	**532,000**

GRAND TOTAL CIP

	FY 2026-27 Appropriations	**FY 2027-28 Appropriations**	**Future Year Appropriations**
Potable Water	16,920,000	7,768,000	147,586,660
Recycled Water (LV Only)	721,684	733,492	375,592
Sanitation (LV Only)	121,481,760	125,665,307	25,081,819
Project Totals	**139,123,444**	**134,166,799**	**173,044,071**



Appendices

Statistical Section

This part of the Las Virgenes Municipal Water District's budget document presents detailed information about the District's overall financial health.

Contents:

Financial Trends – These schedules contain information to help the reader understand how the District's financial performance and well-being have changed over time.

Net Position

Changes in Net Position

Revenue Capacity – These schedules contain information to help the reader assess the District's most significant revenue source.

Revenue Base - Potable Water / Sanitation

Revenue Rates

Principal Revenue Payers

Debt Capacity – These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the District's ability to issue additional debt in the future.

Ratios of Outstanding Debt by Type

Pledged-Revenue Coverage

Demographic and Economic Information – These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Demographic and Economic Statistics

Principal Employers

Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

Full-Time Equivalent District Employees by Function

Operating Indicators by Function

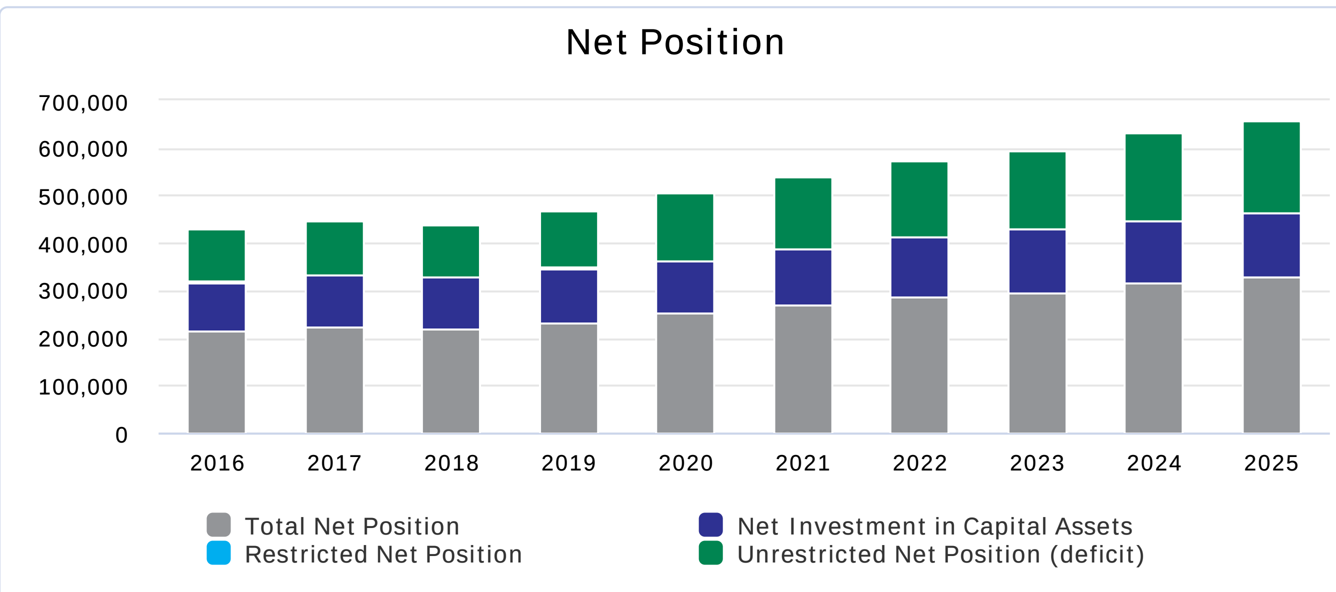
Capital Assets Statistics by Function

Net Position
Last Ten Fiscal Years

The statement of Net Position provides a snapshot of the financial position of a government entity at a given point in time. It details the entity's assets, liabilities, and net position, which is the difference between the two.

The statement is essential to (1) assess the financial health of the agency; (2) provide a tool for making decisions about resource allocation, budgeting and financial planning; (3) enhances governmental accountability and transparency; and helps entities comply with various financial regulations and standards crucial not only for legal and procedural correctness but also for maintaining a government's credibility and creditworthiness.

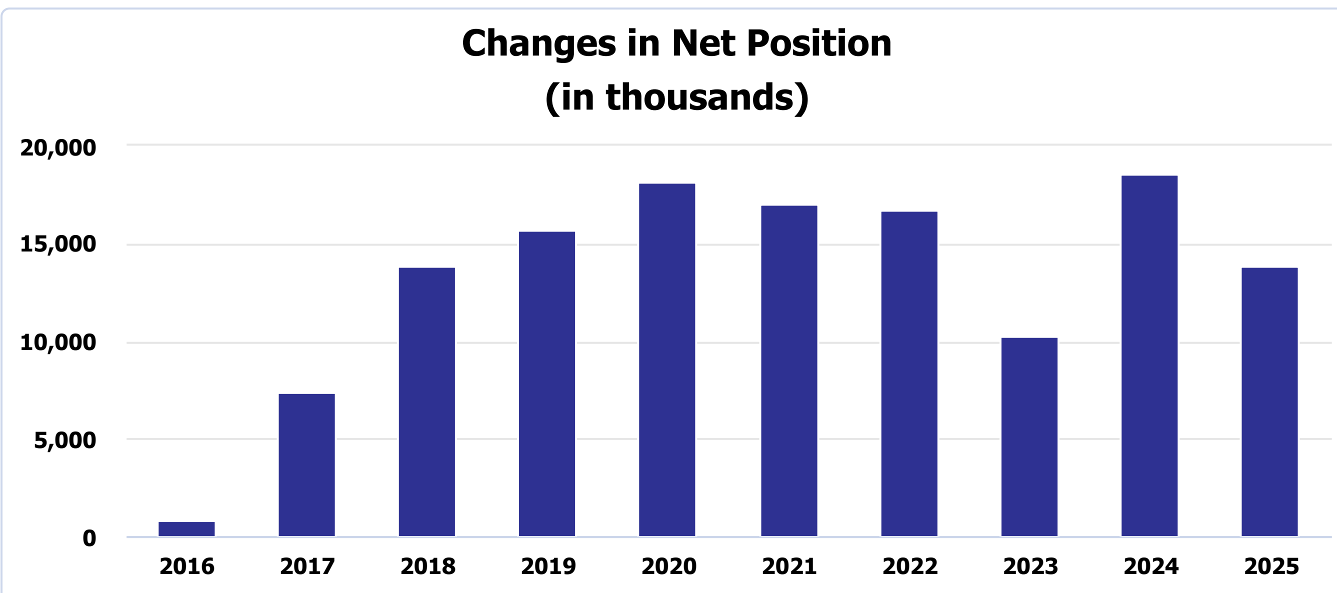
Fiscal Year	Net Investment in Capital Assets	Restricted Net Position	Unrestricted Net Position (deficit)	Total Net Position
2016	101,272	2,634	111,195	215,101
2017	108,930	2,654	110,928	222,512
2018	109,794	2,683	105,866	218,343
2019	111,254	2,734	120,033	234,021
2020	111,697	19	140,495	252,211
2021	119,802	-	149,432	269,234
2022	127,592	-	159,251	286,843
2023	131,232	-	165,854	297,086
2024	129,955	-	185,734	315,689
2025	135,400	-	194,145	329,545



Changes in Net Position
Last Ten Fiscal Years (in thousands of dollars)

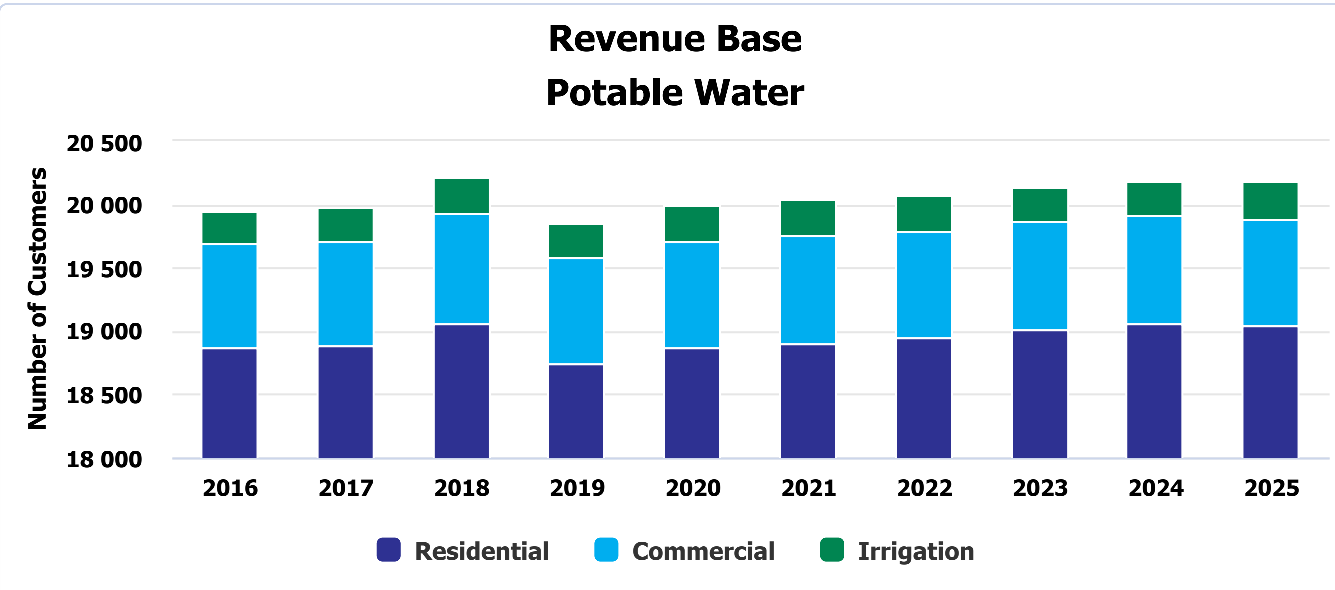
The changes in net position summarizes an entity's revenues, expenses, and overall profitability. The main purpos of this financial report is to measure the financial performance of the entity by comparing the revenue earned and the expenses incurred during the period. The net of the revenue and expenses is considered the net income and shows the overall financial health of the entity for a period of time.

Fiscal Year	Total Operating Revenue	Total Operating Expense	Net Revenue / (Expense)	Total Non Operating Income (Expense)	Changes in Net Position
2016	53,029	41,131	11,898	(11,117)	781
2017	59,795	40,577	19,218	(11,807)	7,411
2018	66,717	43,112	23,605	(9,709)	13,896
2019	64,974	43,887	21,087	(5,409)	15,678
2020	67,418	45,204	22,214	(4,024)	18,190
2021	74,476	47,546	26,930	(9,917)	17,013
2022	75,738	45,755	29,983	(13,262)	16,721
2023	64,662	41,359	23,303	(13,060)	10,243
2024	69,770	46,438	23,332	(4,729)	18,603
2025	81,846	57,637	24,209	(10,353)	13,856



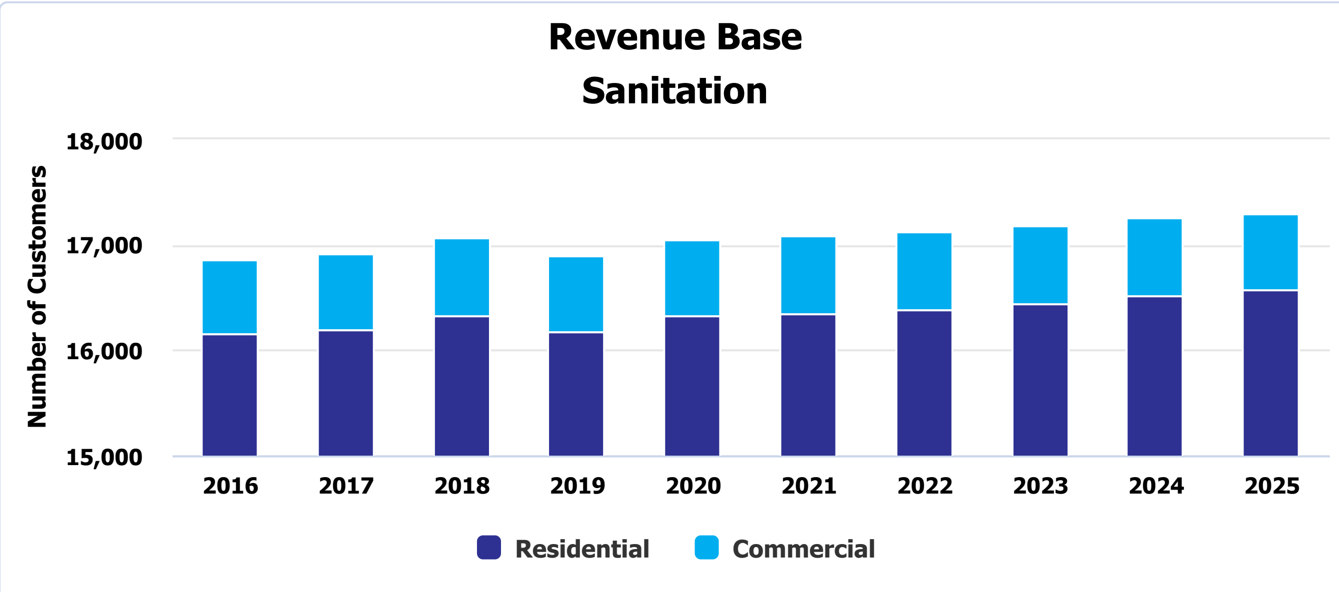
Revenue Base
Potable Water

	Potable Water				
	Operating Revenue in thousand $	Number of Customers			
Fiscal Year		Residential	Commercial	Irrigation	Total
2016	34,019	18,873	825	255	19,953
2017	39,962	18,881	832	257	19,970
2018	46,250	19,053	874	287	20,214
2019	44,316	18,745	836	266	19,847
2020	45,511	18,863	845	279	19,987
2021	54,790	18,908	850	279	20,037
2022	51,564	18,943	849	275	20,067
2023	38,914	19,007	854	275	20,136
2024	45,569	19,055	854	280	20,189
2025	56,192	19,038	848	290	20,176



Revenue Base
Sanitation

	Sanitation			
	Operating Revenue	Number of Customers		
Fiscal Year	in thousand $	Residential	Commercial	Total
2016	17,050	16,157	711	16,868
2017	18,614	16,202	715	16,917
2018	18,818	16,328	749	17,077
2019	18,923	16,171	724	16,895
2020	18,836	16,323	734	17,057
2021	18,695	16,350	740	17,090
2022	20,274	16,383	740	17,123
2023	21,208	16,449	743	17,192
2024	22,217	16,513	745	17,258
2025	23,068	16,567	739	17,306



Revenue Rates
Last Ten Fiscal Years

NOTE: Effective January 1, 2016, the District implemented a new water budget based rate structure. "-" indicates no rate established

Potable Water Rates for Residential and Commercial Customers:

Readiness to Serve Charge									Monthly	Monthly
Meter Size	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
3/4"	$ 18.30	$ 21.73	$ 25.43	$ 29.42	$ 33.72	$ 35.86	$ 37.66	$ 39.55	$ 41.53	$ 43.61
1"	29.47	35.14	41.25	47.87	54.97	58.14	61.05	64.11	67.32	70.69
1-1/2"	57.39	68.65	80.80	90.95	108.07	113.82	119.52	125.50	131.78	138.37
2"	90.89	108.86	128.26	149.25	171.80	180.66	189.70	199.19	209.15	219.61
3"	196.97	236.20	278.55	324.37	373.61	392.27	411.89	432.49	454.12	476.83
4"	353.30	423.85	500.02	582.48	671.00	704.12	739.33	776.30	815.12	855.88
6"	894.89	1,073.94	1,267.29	1,476.47	1,701.28	1,784.47	1,873.70	1,967.39	2,065.76	2,169.05
8"	1,564.89	1,878.17	2,216.48	2,582.49	2,975.84	3,120.98	3,277.03	3,440.89	3,612.94	3,793.59
10"	2,346.55	2,816.44	3,323.86	3,872.84	4,462.83	4,680.25	4,914.27	5,159.99	5,417.99	5,688.89

Volume Charges (per 100 cubic feet of water use)										
Residential Rates	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
Tier 1	$ 2.36	$ 2.46	$ 2.59	$ 2.71	$ 2.85	$ 3.14	$ 3.39	$ 3.76	$ 4.06	$ 4.76
Tier 2	3.18	3.24	3.32	3.41	3.50	3.91	4.20	4.61	4.95	5.69
Tier 3	3.96	4.00	4.06	4.16	4.20	4.58	4.90	5.35	5.75	6.51
Tier 4	4.98	5.02	5.08	5.14	5.22	5.74	6.12	6.63	7.07	7.92
Commercial Rates										
Tier 1	3.18	3.21	3.29	3.37	3.33	3.66	3.94	4.34	4.67	5.40
Tier 2	3.96	3.97	4.03	4.11	4.2	4.2	4.5	4.93	5.29	6.05
Tier 3	4.98	4.99	5.05	5.14	5.22	6.43	6.84	7.38	7.86	8.75

*Prior to 2016, Commercial tier rates were the same as residential rates

Elevation Surcharges (per 100 cubic feet of water use)										
	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
Zone 1	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Zone 2	0.42	0.44	0.46	0.52	0.52	0.47	0.50	0.53	0.56	0.59
Zone 3	0.98	1.03	1.08	1.19	1.19	1.10	1.16	1.22	1.29	1.36
Zone 4	1.56	1.64	1.72	1.82	1.82	1.88	1.89	1.99	2.09	2.20
Zone 5	-	-	-	-	-	-	-	-	-	-

Monthly Recycled Water Charges:

Readiness to Serve Charge										
Meter Size	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
3/4"	$ 9.15	$ 13.04	$ 19.08	$ 25.01	$ 33.72	$ 28.79	$ 31.10	$ 33.59	$ 36.28	$ 39.19
1"	14.74	21.09	30.94	40.69	54.97	46.31	50.02	54.03	58.36	63.03
1-1/2"	28.70	41.19	60.60	79.86	108.07	90.09	97.30	105.09	113.50	122.58
2"	45.45	65.32	96.20	126.87	171.80	142.64	154.06	166.39	179.71	194.09
3"	98.49	141.72	208.92	275.72	373.61	309.03	333.76	360.74	389.31	420.46
4"	176.65	254.31	375.02	495.07	671.00	554.24	598.58	646.47	698.19	754.05
6"	447.45	644.37	950.47	1,255.00	1,701.28	1,403.71	1,516.01	1,637.30	1,768.29	1,909.76
8"	782.45	1,126.91	1,662.36	2,195.12	2,975.84	2,454.60	2,650.97	2,863.05	3,092.10	3,339.47
10"	1,173.28	1,689.87	2,492.90	3,291.92	4,462.83	3,680.64	3,975.10	4,293.11	4,636.56	5,007.49

Revenue Rates (continued)
Last Ten Fiscal Years

Volume Charges (per 100 cubic feet of water use)	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
Tier 1	$ 1.18	$ 1.19	$ 1.19	$ 1.18	$ 1.16	$ 1.24	$ 1.34	$ 1.45	$ 1.57	$ 1.70
Tier 2	2.91	2.83	2.67	2.52	2.27	2.61	2.82	3.05	3.30	3.57
Tier 3	3.73	3.67	3.52	3.37	3.13	4.97	5.37	5.80	6.27	6.78
Tier 4	-	-	-	-	-	-	-	-	-	-

Elevation Surcharges (per 100 cubic feet of water use)	1/1/2016	1/1/2017	1/1/2018	1/1/2019	1/1/2020	3/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
L.V. Valley	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
East/West	0.33	0.34	0.35	0.36	0.37	0.30	0.33	0.36	0.39	0.43

Monthly Sanitation Charges :

Monthly Sewer Charge									
Residential	1/1/2017	1/1/2018	1/1/2019	1/1/2020	1/1/2021	1/1/2022	1/1/2023	1/1/2024	1/1/2025
Household Size:									
1	$ 21.37	$ 21.82	$ 22.27	$ 22.73	$ 23.59	$ 24.48	$ 25.40	$ 26.36	$ 27.35
2	35.75	36.51	37.27	38.04	39.47	40.96	42.50	44.10	45.76
3	50.13	51.20	52.27	53.35	55.36	57.44	59.60	61.84	64.16
4	64.51	65.89	67.27	68.66	71.24	73.92	76.70	79.58	82.57
5	78.90	80.58	82.27	83.97	87.12	90.39	93.78	97.30	100.95
6 or more	93.28	95.27	97.27	99.28	103.01	106.88	110.89	115.05	119.37
Commercial									
Account Charge	$ 6.98	$ 7.12	$ 7.27	$ 7.42	$ 7.70	varies	$ 8.29	$ 8.61	$ 8.94
Base Charge, inclusive of 6.6. hcf/ERU									
Class 1	$ 41.94	$ 42.78	$ 43.64	$ 44.52	$ 46.19	$ 47.93	$ 49.73	$ 51.60	$ 53.54
Class 2	57.82	58.98	60.16	61.37	63.68	66.07	68.55	71.13	73.80
Class 3	76.56	78.10	79.67	81.27	84.32	87.49	90.78	94.19	97.73
Class 4	96.36	98.29	100.26	102.27	106.11	110.09	114.22	118.51	122.96
Per Excess ERU									
Class 1	$ 6.35	$ 6.48	$ 6.61	$ 6.75	$ 7.01	$ 7.28	$ 7.56	$ 7.85	$ 8.15
Class 2	8.75	8.93	9.11	9.30	9.65	10.02	10.40	10.79	11.20
Class 3	11.58	11.82	12.06	12.31	12.78	13.26	13.76	14.28	14.82
Class 4	14.58	14.88	15.18	15.49	16.08	16.69	17.32	17.97	18.65

Principal Revenue Payers

Potable Water Customer Name	Potable Water Revenue (2025)	Rank (2025)	Percentage of Total Operating Revenue (2025)
Calabasas Crest LTD	152,701	1	0.44%
City of Calabasas	132,214	2	0.38%
Westlake Wellbeing Properties	114,366	3	0.33%
Summit Mobile Park	100,049	4	0.29%
Town & Country HOA	91,887	5	0.27%
Westpark Condominiums	73,383	6	0.22%
Seminole Srings Mobile Home	72,583	7	0.22%
Woodland Park Mobile Estates	71,059	8	0.21%
Mountain View-Venture II LLC	66,097	9	0.19%
Calabasas Blue LLC	63,167	10	0.18%
Total	$ 937,506		2.73%

Sanitation Customer Name	Sanitation Revenue (2025)	Rank (2025)	Percentage of Total Operating Revenue (2025)
Westlake Wellbeing Properties	214,562	1	1.02%
The Cheesecake Factory	147,065	2	0.70%
Summit Mobile Park	131,588	3	0.63%
Woodland Park Mobile	128,596	4	0.61%
Westpark Condominiums	116,855	5	0.56%
Calabasas Crest LTD	107,293	6	0.51%
Pepperdine University	101,619	7	0.49%
Mountain View-Venture II LLC	100,474	8	0.48%
Town Country HOA	96,273	9	0.46%
Kahnna Enterprises	90,046	10	0.44%
Total	$ 1,234,371		5.90%

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years (dollars in thousands, except per capita)

Fiscal Year	Refunding Revenue Bonds	Capital Lease Payable	Installment Purchase Agreement	Total	Percentage of Personal Income	Per Capita (1)
2016	18,820	105	-	18,925	0.53%	1,122
2017	16,795	84	-	16,879	0.46%	998
2018	14,670	63	-	14,733	0.38%	863
2019	12,460	40	-	12,500	0.33%	740
2020	-	16	10,115	10,131	0.25%	599
2021	-	-	9,300	9,300	0.18%	548
2022	-	-	8,345	8,345	0.22%	539
2023	-	-	7,370	7,370	0.18%	461
2024	-	-	6,375	6,375	0.15%	390
2025	-	-	5,365	5,365	0.11%	332

Note:
(1) Per Capita is based on number of customers for the District.
(2) Refunding Revenue Bonds Paid in Full in FY 2020.
(3) The District entered into an installment purchase agreement on June 1, 2020.

Pledged-Revenue Coverage
Last Ten Fiscal Years
(dollars in thousands except coverage)

Pledged revenue refers to the money obligated for the payment of debt service. Net revenue pledge guarantees that a specific percentage of the organization's net revenue will be allocated towards fulfilling its financial obligations.

Fiscal Year	Gross Revenues[(1)]	Less: Operating Expenses [(2)]	Net Available Revenue	Debt Service Principal	Debt Service Interest	Coverage
2016	17,398	10,260	7,138	1,925	814	2.61
2017	18,613	10,584	8,029	2,025	731	2.91
2018	18,818	11,449	7,369	2,125	610	2.69
2019	18,923	11,803	7,120	2,210	531	2.60
2020	- (3)	-	-	-	-	-
2021	52,249 (4)	41,018	11,231	800	171	11.57
2022	51,564	37,191	14,373	955	172	12.75
2023	38,914	32,337	6,577	975	153	5.83
2024	45,569	37,624	7,945	995	134	7.04
2025	56,192	48,692	7,500	1,010	114	6.67

Note:

(1) Gross revenues include operating, non-operating, and capacity fee revenues.

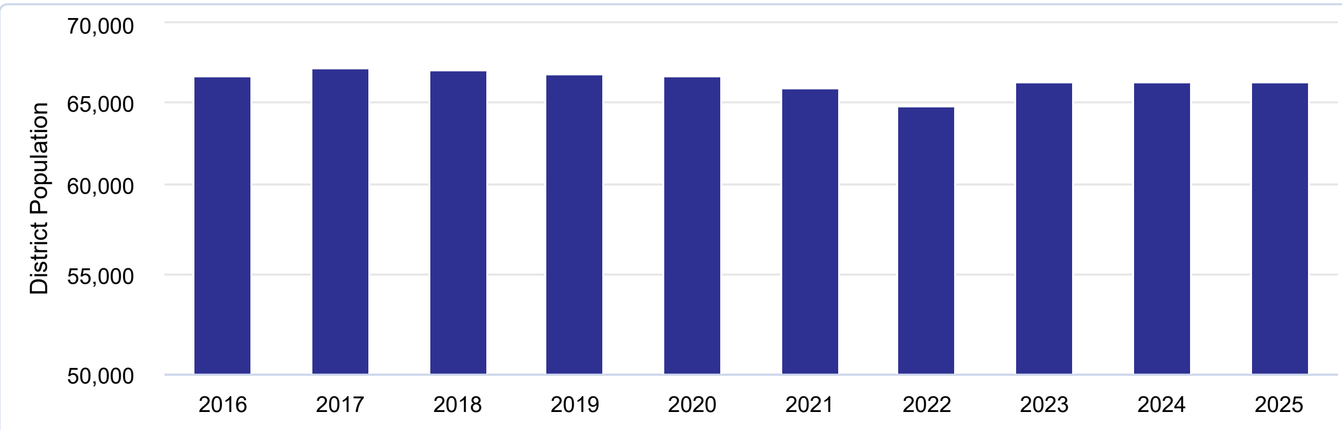
(2) Operating expenses exclude depreciation and amortization.

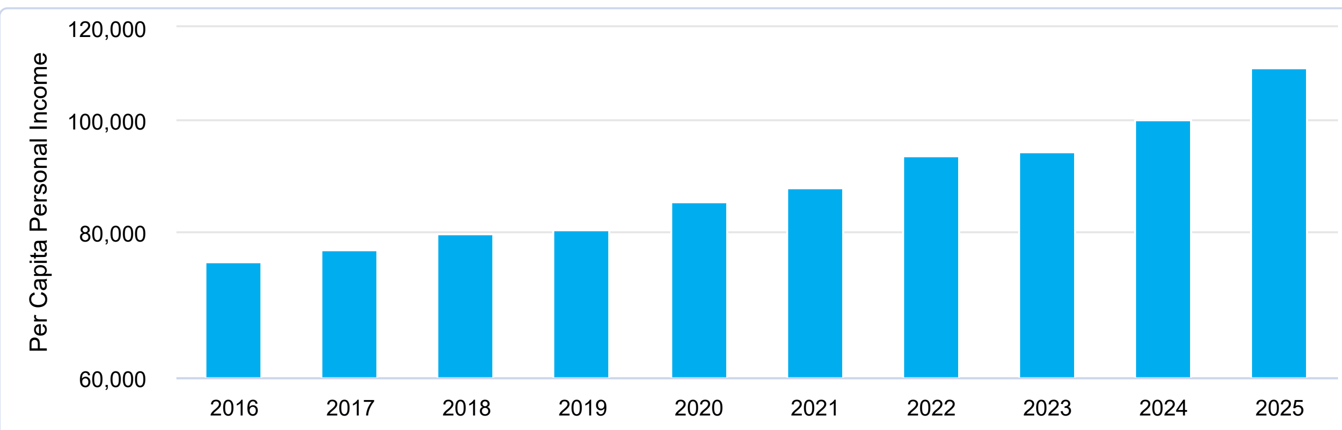
(3) On December 1, 2009, the District issued 2009 Sanitation Refunding Revenue Bonds to advance refund 1998 Bonds. These were paid in full in FY2020.

(4) On June 1, 2020 the District entered into a ten-year installment purchase agreement for the acquisition and installation of smart meters and other water system improvements.

Demographic and Economic Statistics Last Ten Years

Year	Population within District	Total Personal Income (dollars in thousands)	Per Capita Personal Income	Unemployment Rate
2016	66,598	3,541,560	75,538	5.20%
2017	67,133	3,683,941	77,343	4.30%
2018	67,014	3,874,981	79,931	3.60%
2019	66,771	3,821,856	80,325	3.10%
2020	66,573	4,154,791	84,912	3.10%
2021	65,820	5,279,435	87,459	3.50%
2022	64,744	4,159,420	93,115	4.40%
2023	66,233	4,510,983	93,733	5.00%
2024	66,233	4,612,552	100,077	5.80%
2025	66,233	5,026,973	110,795	5.50%





Note:
(1) Data is for the District's service area and includes City of Calabasas, City of Hidden Hills, City of Agoura Hills, City of Westlake Village.
(2) Amounts for prior years are restated with the most recent available information.

Sources:
Cities of Calabasas, Hidden Hills, Agoura Hills, Westlake Village Annual Financial Reports California Department of Finance, Bureau of Economic Analysis
Bureau of Labor Statistics.

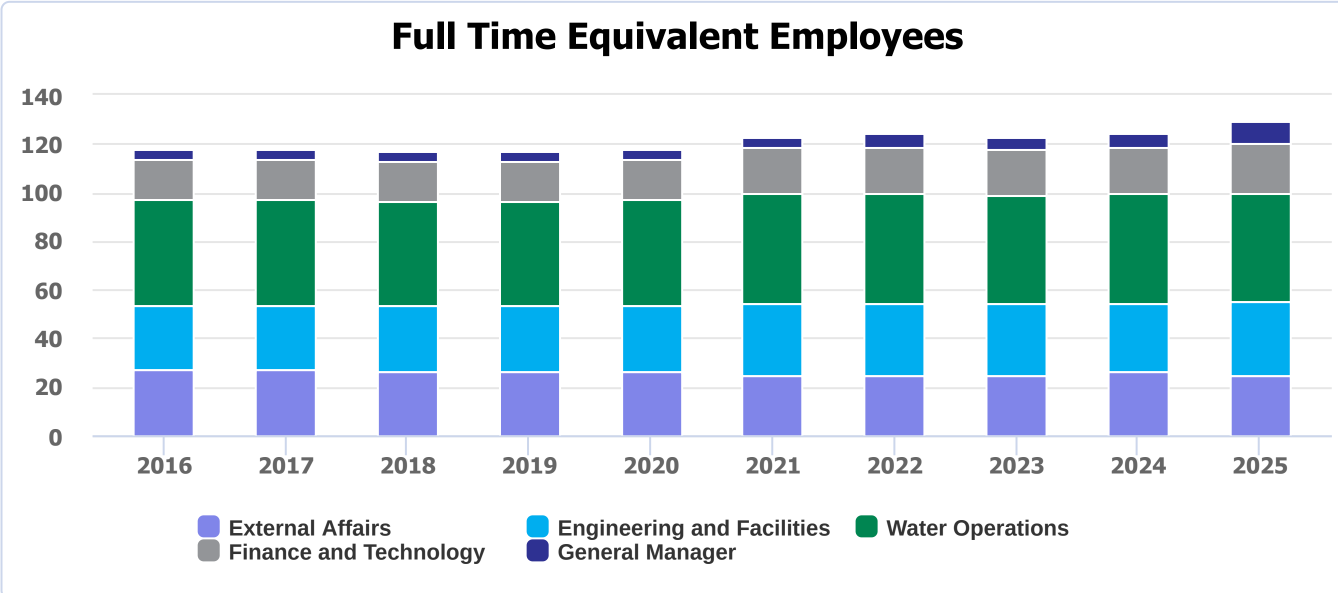
Principal Employers by Industry

	2025		
Employer by Industry	Number of Employees	Rank	Percentage of Total Area Employment
Technology	1,695	1	6.37%
Government & Education	1,683	2	6.33%
Professional and Technical Services	1,353	3	5.09%
Retail Trade	1,220	4	4.59%
Educational Services	1,007	5	3.79%
Hotel & Tourism	962	6	3.62%
Accommodation and Food Services	881	7	3.31%
Finance and Insurance	650	8	2.44%
Administrative, Support, Waste Management	582	9	2.19%
Manufacturing	205	10	0.77%
Total	**10,238**		**38.50%**

Note:
Includes City of Calabasas, City of Hidden Hills, City of Agoura Hills, City of Westlake Village
Source for Cities of Calabasas, Agoura Hills and Westlake Village based on city's published ACFR.
City of Hidden Hills Source California EDD

Full-time Equivalent District Employees by Function
Last Ten Fiscal Years

Function	Fiscal Year									
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General Manager:										
Administration	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	5.0
Human Resources	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0	3.0	4.0
Subtotal	**4.0**	**4.0**	**4.0**	**4.0**	**4.0**	**4.0**	**5.0**	**5.0**	**5.0**	**9.0**
Engineering and Facilities:										
Administration	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	3.0
Engineering	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0
Technical Services	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Facilities Maintenance	9.2	9.2	9.7	9.7	9.7	12.0	11.0	11.0	11.0	11.0
Electrical/Instrumentation	7.0	7.0	7.0	7.0	7.0	6.0	6.0	6.0	6.0	6.0
Subtotal	**26.2**	**26.2**	**27.7**	**27.7**	**27.7**	**29.0**	**29.0**	**29.0**	**28.0**	**30.0**
Water Operations:										
Administration	1.0	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0
Water Systems	11.8	11.8	11.3	11.3	11.3	13.0	13.0	13.0	14.0	13.0
Water Reclamation	24.0	24.0	24.0	24.0	24.0	25.0	25.0	24.0	24.0	24.0
Construction	7.0	7.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Subtotal	**43.8**	**43.8**	**42.3**	**42.3**	**43.3**	**46.0**	**46.0**	**45.0**	**46.0**	**45.0**
Finance and Technology:										
Administration	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0
Finance and Accounting	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	10.0
Information System	6.0	6.0	6.0	6.0	6.0	8.0	8.0	8.0	8.0	9.0
Subtotal	**17.0**	**17.0**	**17.0**	**17.0**	**17.0**	**19.0**	**19.0**	**19.0**	**19.0**	**20.0**
External Affairs										
Administration	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Customer Service	19.0	19.0	18.0	18.0	18.0	17.0	17.0	17.0	17.0	16.0
Public Information	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Water Conservation	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	4.0	4.0
Legislative Program	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Subtotal	**27.0**	**27.0**	**26.0**	**26.0**	**26.0**	**25.0**	**25.0**	**25.0**	**26.0**	**25.0**
Total	**118.0**	**118.0**	**117.0**	**117.0**	**118.0**	**123.0**	**124.0**	**123.0**	**124.0**	**129.0**


Full Time Equivalent Employees
140
120
100
80
60
40
20
0
2016
2017
2018
2019
2020
2021
2022
2023
2024
2025
External Affairs
Engineering and Facilities
Water Operations
Finance and Technology
General Manager

Operating Indicators by Function
Last Ten Fiscal Years

Water	New Connections	Water Main Leak Repairs	Avg Daily Consumption (thousands of gallons)
2016	15	67	15,316
2017	11	48	16,202
2018	32	49	17,227
2019	19	51	16,566
2020	11	58	19,294
2021	12	58	22,173
2022	6	92	16,068
2023	7	87	11,437
2024	53	59	12,471
2025	40	80	15,078

Potable Water	Connections	Deliveries (acre-feet)	Realized Capacity Fee Revenues
2016	19,953	17,153	143,068
2017	19,970	18,146	138,833
2018	20,214	19,294	386,226
2019	19,847	18,553	641,334
2020	19,858	18,280	329,748
2021	20,037	20,478	2,230,498
2022	19,918	17,999	539,777
2023	20,137	12,343	37,572
2024	19,905	12,471	95,772
2025	19,892	15,459	27,690

		Average Daily Sewage Flow Dry Weather Flow (thousands of gallons)			
Wastewater	Connections	Tapia Plant	LVMWD	Triunfo Sanitation District	Realized Capacity Fee Revenues
2016	16,868	6,109	3,667	2,442	224,000
2017	16,917	6,029	3,688	2,341	458,590
2018	17,077	6,246	3,941	2,305	790,921
2019	16,895	6,118	3,815	2,303	553,000
2020	17,057	6,340	3,890	2,450	1,089,141
2021	17,090	6,352	3,898	2,455	3,082,896
2022	16,971	6,417	4,245	2,172	50,580
2023	17,192	6,873	4,738	2,135	278,045
2024	17,238	7,510	5,280	2,230	982,545
2025	17,295	6,810	4,680	2,130	116,262

Capital Asset Statistics by Function
Last Ten Fiscal Years

Potable Water	Water Main (miles)	Fire Hydrants (#)	Valves (#)	Storage Capacity (millions of gallons) Reservoir's	Tanks
2016	388.8	3,171.0	4,472.0	3,100.0	38.8
2017	389.2	3,175.0	4,447.0	3,100.0	38.8
2018	390.3	3,181.0	4,461.0	3,100.0	38.8
2019	391.5	3,192.0	4,489.0	3,100.0	38.8
2020	392.8	3,212.0	4,503.0	3,100.0	38.8
2021	383.0	3,215.0	4,497.0	3,100.0	38.8
2022	395.3	3,227.0	4,546.0	3,100.0	39.0
2023	395.2	3,227.0	4,550.0	3,100.0	39.0
2024	395.0	3,229.0	4,543.0	3,100.0	39.7
2025	395.0	3,229.0	4,544.0	3,100.0	39.7

Recycled Water	Water Main (miles)	Valves (#)	Storage Capacity (millions of gallons) Reservoir's	Tanks
2016	67.1	359	19.3	5.6
2017	68.1	365	19.3	5.6
2018	68.1	366	19.3	5.6
2019	68.1	367	19.3	5.6
2020	68.1	367	19.3	5.6
2021	68.3	371	19.3	5.6
2022	68.6	374	19.3	5.6
2023	68.6	376	19.3	5.6
2024	68.6	376	19.3	5.6
2025	68.6	377	19.3	5.6

Wastewater	Sanitary Sewers (miles)	Treatment Capacity (millions of gallons)
2016	56.9	16
2017	56.9	16
2018	56.8	16
2019	57.4	16
2020	57.4	16
2021	58.0	16
2022	58.0	16
2023	58.0	16
2024	58.0	16
2025	58.0	16

GLOSSARY

005 – Alternate effluent discharge point for treated wastewater from Tapia WRF.

Account – A record of a business transaction; a reckoning of money received or paid.

Accounting System – The total structure of records and procedures that discover, record, classify, summarize, and report information on the financial position and results of operations of a government entity.

Accounts Payable – Purchase of services and supplies as of or prior to June 30 but not yet paid at June 30.

Accounts Receivable – General bills due from customers.

Accrual – The recognition of a revenue or expense in a budget year even though the actual cash may not be received or paid until the following budget year.

Acre-Foot of Water (AF) – The volume of water that would cover one acre to a depth of one foot.

Adoption – Formal action by the Board of Directors, which sets the spending limits for the fiscal year.

Advance Refunding – A defeasance of outstanding debt prior to the date the bonds can be called by depositing cash and/or securities.

American Water Works Association (AWWA) – An international nonprofit scientific and educational society dedicated to the improvement of water quality and supply.

Amortization – Gradual reduction, redemption, or liquidation of the balance of an account; according to a specified schedule of times and amounts.

Appropriation – A funding authorization made by the Board, which permits the District to incur obligations and to make expenditures of resources.

Aqueduct – A canal for conveying a large amount of water.

Assets – Resources owned or held by the enterprise as a result of past events and from which future economic benefits are expected to flow to the enterprise.

Association of California Water Agencies (ACWA) – Association representing over 400 public water agencies consisting of municipal, irrigation, county and California water districts, and a number of special purpose agencies. ACWA also represents non- profit and non-public mutual water companies. Members provide the link between local, state and federal water projects, and ultimate water consumers.

Audit – Performed by the District's independent certified public accountant (CPA), with the objective to determine if the District's financial statements present fairly the District's financial position and results of operations in conformity with generally accepted accounting principles (GAAP).

Automatic Meter Reading (AMR) – Automatic collection of water meter data using remote reading devices.

Biosolids – Nutrient-rich solid materials that are produced from the organic residuals that are a byproduct of the treatment of domestic wastewater in a wastewater treatment plant.

Bond Call – Bonds that are redeemable by the issuer prior to the specified maturity date at a specified price at or above par. Budget – The District's financial plan balancing proposed expenditures for a certain period of time to the expected income or revenue for that same period.

California Association of Sanitation Agencies (CASA) – An organization of various municipal agencies that provide wastewater collection, treatment, transportation and disposal in California.

California Environmental Quality Act (CEQA) – Legislation passed in 1969 to implement Federal law establishing environmental standards. Turbidity and other standards were established for treated wastewater discharges into public streams and rivers.

California Public Utilities Commission (CPUC) – Commission governing the business operations of private utilities in so much as they affect the rates of the services sold.

Capacity Fee – Fee imposed when a customer requests a new service connection. Capacity fee funds are used by the District to plan, design and construct new facilities to support the additional demand placed by on the water and sanitation systems by the new service connections.

Capital Assets – Assets of a long-term nature such as land, buildings, machinery, furniture, plants and transmission and distribution infrastructure, and other equipment. The District has defined such assets as those with an expected life in excess of three years and an acquisition cost in excess of $5,000.

Capital Improvement Program (CIP) – A plan to provide for the maintenance or replacement of existing assets, infrastructure, and equipment and for the construction or acquisition of new facilities and equipment.

Capital Improvement Program-Labor Reimbursement – Salaries are budgeted 100% in the District's operating budget. Labor expended on capital improvement projects is then reimbursed to the operating budget from the project budget.

Capital Improvement Project Funds – Funds used to account for financial resources used for the acquisition or construction of major capital facilities, as approved in the five year Capital Improvement Plan.

Capitalized Interest – Funds provided from the proceeds of a bond issue, used to cover interest payments until revenue sources to repay the debt are available.

Certificates of Participation (COP) – Form of lease-purchase financing used to construct or acquire capital facilities and equipment.

Coverage – A margin of safety for payment of debt service, reflecting the number of times by which earnings for a period of time exceed debt service payable in such a period.

Current Assets – Cash, bank deposits, investments, accounts and other amounts receivable. Assets which can be converted to cash, consumed or sold within one year.

Current Liabilities – Accounts, contracts, deposits and other payables due within one year.

Customer Information System (CIS) – A system maintaining customer data including usage, billing and payment information.

Customer Water Budget – Volumetric allotments of water based on a set indoor demand volume and weather-adjusted outdoor demand.

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services. These include bonds and accounts payable.

Debt Service – Interest and principal payments on bond issues and Certificates of Participation. Also included are the issuance costs related to bond funding.

Defease – To set aside sufficient money to retire outstanding debt when due. A full defeasance results in release from covenants and contractual obligations contained in the bond documents.

Deficiency – A general term indicating the amount by which anything falls short of some requirement of expectation.

Deficit – The excess of expenditures over revenues during an accounting period.

Depreciation – An element of cost resulting from the service of long-lived assets in an economic organization and represents the loss in asset value because of wear, deterioration, obsolesce or action of the physical elements.

Drought – A period of drier-than-normal conditions that results in water-related problems.

Effluent – Treated wastewater discharged from wastewater treatment plants.

Emergency Action Plan (EAP) – Emergency Action Plan as required by the Federal Energy Regulatory Commission (FERC) as it applies to dams and reservoirs of high or moderate hazard potential to life and property. The EAP consists typically of notification procedures to alert the appropriate authorities in the event of a hazardous condition developing and also includes continuous monitoring of the facility to provide an early warning to the operator.

Enterprise Fund – A fund established to account for the financing of self-supporting enterprises, such as a utility fund, which render services primarily to the public.

Entity – The basic unit upon which accounting and/or financial reporting activities focus. Equivalent Residential Unit (ERU) – Water usage equivalent to a typical single-family dwelling.

Expenses – Decreases in economic benefits during the accounting period in the form of outflows or depletions of assets or incurrences of liabilities that result in decreases in equity.

Fiscal Year – The beginning and ending period for recording financial transactions. The District has specified July 1 to June 30 as its fiscal year.

Full Time Equivalent (FTE) – An FTE equates to one full-time employee working 2,080 hours per year.

Fund – An accounting entity that records all financial transactions for specific activities or government functions.

Geographic Information System (GIS) – A system combining computer hardware, software, and geographic data for collecting, storing, analyzing and displaying geographically referenced information.

Generally Accepted Accounting Principles (GAAP) – Accounting standards and financial reporting practices promulgated by several national committees and boards. Primary sources for governmental accounting are the National Council on Governmental Accounting, producing governmental accounting, auditing and financial reporting (GAAFR), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).

Governmental Accounting Standards Board (GASB) – National advisory board of accounting standards for public agencies. Identifies procedures, methods and standards for presenting the financial condition of public agencies.

Hundred Cubic Feet (HCF) – The base billing unit used to charge customers for water service, equal to one hundred cubic feet of water. Also used to express Customer Water Budget volumes.

Infrastructure – The accumulated pipelines, treatment plants and storage facilities of the District, including all meters, valves, pumps, filters and other appurtenances, whether constructed by the District or dedicated by private entities.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one or more departments to other operating departments of the District on a cost reimbursement basis.

Joint Powers Authority (JPA) – A joint powers agreement between the District and Triunfo Sanitation District for the purpose of constructing, operating, maintaining and providing for the replacement of a joint sewer system.

Liabilities – Present obligations of the enterprise arising from past events.

Line Item – Expenditure classifications established to account for and budget the appropriations approved.

Local Agency Investment Funds (LAIF) – An investment fund established by the California State Treasurer for the benefit for public agencies. The District, per its investment policy may invest up to the maximum permitted under State law (California Government Code Section 16429.1).

Maintenance – The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Metropolitan Water District (MWD) – A consortium of 26 cities and water districts that provides drinking water to nearly 18 million people in parts of Los Angeles, Orange, San Diego, Riverside, San Bernardino and Ventura counties.

Municipal – In its broadest sense, an adjective, which denotes the state and all subordinance units of government.

Net Assets – The excess of assets over liabilities, represents the cumulative effect of revenues and other financing sources over expenses and other financing uses.

NPDES – National Pollution Discharge Elimination System.

O&M – Operations and Maintenance

Obligations – Amounts that a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Expenses – All costs associated with the day-to-day business of the District, which are not considered capital improvements or debt repayments.

Operating Revenue – Revenue generated from the day-to-day business of the District.

Potable Water – Water that is suitable for drinking.

Projected – An estimate of revenues and expenditures based on past trends, the present economic situation and future financial forecasts.

Proposition 218 – The “Right to Vote on Taxes Act”. Limits the methods by which local governments can create or increase taxes, fees and charges without taxpayer consent. Proposition 218 requires taxpayer approval of property related assessments and fees.

Proposition 50 – The Water Security, Clean Drinking Water, Coastal and Beach Protection Act of 2002.

Proprietary Fund – A method of accounting for a government’s ongoing activities that is similar to those often found in the private sector.

Public Employees Retirement System (PERS) – An agent, multiple-employer, public retirement system to which the District contributes that acts as a common investment and administrative agent for participating public entities within the State of California.

Pump Station – Mechanical devices installed in sewer or water systems or other liquid-carrying pipelines that moves the liquids to a higher level.

Recycled Water – Treated wastewater of a quality suitable for nonpotable applications, such as landscape irrigation, decorative water features, and nonfood crops.

Regional Water Quality Control Board (RWQCB) – Statewide Regional Water Control Boards that work to preserve California water.

Reserves – An amount set aside in an account for future use.

Reservoir – A pond, lake, tank, or basin (natural or engineered) where water is collected and stored.

Resolution – A special or temporary order of a legislative body; an order to a legislative body requiring less legal formality than an ordinance or statute.

Revenue – An inflow of assets, not necessarily in cash, in exchange for services rendered.

Revenue Bond – A bond payable solely from net or gross non ad valorem tax revenues derived from general fund revenues, tax increment revenues, or tolls, charges or rents paid by users of the facility constructed with the proceeds of the bond issue.

Right of Way – A legal right of passage over another person’s ground.

Sanitation Service – The collection, treatment, reuse and disposal of wastewater.

Sewage – Word used interchangeably with wastewater.

Standby Charge – Fee collected for the maintenance and upkeep of the District’s Potable Water Infrastructure.

Supervisory Control and Data Acquisition (SCADA) – The Supervisory Control and Data Acquisition system collects operational data from remote units to monitor and control water and wastewater systems and facilities throughout the District service area.

Tapia Effluent Alternatives (TEA) – Study funded by the JPA to identify alternatives to effluent discharge into Malibu Creek.

Title 22 – Title 22 of the California Code of Regulations sets state environmental health standards for potable and non- potable water. When “Title 22” is referenced in conjunction with reclaimed wastewater, this means a tertiary wastewater effluent that has been filtered and disinfected and meets California State Health Department standards for full human body contact.

Total Maximum Daily Load (TMDL) – The maximum amount of a given pollutant that a receiving body of water can assimilate without violating water quality standards.

Wastewater – Word used interchangeably with sewage. Any water that has come into contact with, or contains biological contaminants, particulate contaminants, or inorganic or organic solutes.

Water Budget – Same as Customer Water Budget.

Water Reclamation Facility (WRF) – A facility that controls and filters out raw sewage and water-treating both to meet standards set by state and federal guidelines for the discharge of the effluent into streams and rivers or for reuse, and for the proper disposal of the sludge.

Water Treatment Plant (WTP) – A facility that monitors and controls the quality of water, to include purity and turbidity as required by state and federal guidelines.

Watershed – A geographic area, surrounded by the highest ridgelines, which drains into a river, river system, or body of water.

Working Capital – The difference between current assets and current liabilities. Represents the amount available for operations or other expenditures.

ACRONYMS

ACWA	Association of California Water Agencies
AF	Acre Feet
AMMS	Automated Maintenance Management System
AMR/AMI	Automated Meter Reading/Advanced Metering Infrastructure
APWA	American Public Works Association
ASCE	American Society of Civil Engineers
AWA	Association of Water Agencies of Ventura County
AWWA	American Water Works Association
BMP	Best Management Practice
BNR	Biological Nutrient Removal
CAL-ARP	California Accidental Release Program
CALPERS	California Public Employees Retirement System
CASA	California Association of Sanitations Agencies
CCR	Consumer Confidence Report
CEQA	California Environmental Quality Act
CIP	Capital Improvement Program
CIS	Customer Information System
CIWMB	California Integrated Waste Management Board
COBRA	Consolidated Omnibus Budget Reconciliation Act
COP	Certificates of Participation
CPUC	California Public Utilities Commission
CUPA	Certified Unified Program Agency
CSMFO	California Society of Municipal Finance Officers
CWEA	California Water Environment Association
DCDA	Double Check Detector Assembly
DCS	Distributed Control System
DE	Diatomaceous Earth
DPH	Department of Public Health
DMP	Digital Map Products
DWR	Department of Water Resources
EAP	Emergency Action Plan
EPA	United States Environmental Protection Agency
ERU	Equivalent Residential Unit
FOG	Fats, Oils and Grease disposal
FSA	Flexible Spending Allowance
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles

GASB	Governmental Accounting Standards Board
Geosmin/MIB	Geosmin/Methylisoborneol
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GPCD	Gallons Per Capita Per Day
GPS	Global Positioning System
HAA5	Haloacetic acids five
HCF	Hundred Cubic Feet
HECW	High Efficiency Clothes Washer
HET	High Efficiency Toilet
HOA	HomeOwners Association
HVAC	Heating, Ventilation and Air Conditioning
IIP	Infrastructure Investment Plan
IRP	Integrated Resources Plan
IRWMP	Integrated Regional Water Management Plan
JPA	Joint Powers Authority
JPIA	Joint Powers Insurance Authority
LAFCO	Local Agency Formation Commission
LAIF	Local Agency Investment Fund
LIMS	Laboratory Information Management System
LVMWD	Las Virgenes Municipal Water District
LVR	Las Virgenes Reservoir
LVUSD	Las Virgenes Unified School District
MCRC	Malibu Creek Runoff Control Project
MGD	Million gallons per day
MLSS	Mixed Liquor Suspended Solids
MOU	Memorandum of Understanding
MS4	Municipal Separate Storm Sewer System
MTBE/TOC	Methyl Tertiary Butyl Ether/Total Organic Compound
MWD	Metropolitan Water District
NGO	Non Government Organization
NPDES	National Pollution Discharge Elimination System
OSHA	Occupational Safety and Health Administration
PERS	Public Employees Retirement System
PLC	Programmable Logic Controller
POWER	Political Officials for Water and Environmental Reform
PPA	Power Purchase Agreement
PVC	Polyvinyl Chloride

PW	Potable Water
RAS	Return Activated Sludge
RCPO	Resource Conservation and Public Outreach
RLV	Rancho Las Virgenes
RW	Recycled Water
RWPS	Recycled Water Pump Station
RWQCB	Regional Water Quality Control Board
SCADA	Supervisory Control and Data Acquisition
SCAP	Southern California Association of Publicly-Owned Treatment Works
SCAQMD	South Coast Air Quality Management District
SCE	Southern California Edison
SWRCB	State Water Resources Control Board
TEA	Tapia Effluent Alternatives
TMDL	Total Maximum Daily Load
TSD	Triunfo Sanitation District
TTHM	Total trihalomethanes
ULFT	Ultra Low Flush Toilet
UWMP	Urban Water Management Plan
VFD	Variable Frequency Drive
WBIC	Weather Based Irrigation Controller
WDR	Waste Discharge Requirement
WEF	Water Environment Federation
WRF	Water Reclamation Facility
WTP	Water Treatment Plant

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